

THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
INDRAPRASTHA ESTATE, RING ROAD,  
NEW DELHI-110002



*Report on the Activities  
of the Institute  
(2008-2009)*







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***Member-Secretary***

Shri B.S. Baswan  
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## FROM THE DIRECTOR

The demand for IIPA's programmes within the country and abroad continued to rise and, in the year under report (2008-2009), we would have been in a position to finally break even were it not for some delay of payments in respect of training programmes conducted for the Government of Nepal, funded by the Ministry of External Affairs, and the late receipt of rent from the National Institute of Disaster Management (NIDM). The amount has since been received and it will be our endeavour to see that the Institute breaks even in financial year 2009-2010.

One positive development has been the widespread support we have received from the Ministries and Departments of the Government of India. Orders have been placed with CDAC for providing state of art ICT facilities including Video Conferencing and a renovated computer class room. In pursuance of the allocation of Rs. 10 crore under the current plan, funds have been made available to the CPWD for upgrading all the office rooms and those in the Hostel. Our other priorities include the changing of electrical wiring and water pipes in our two main buildings, which is long overdue in addition to faculty development, with a focus on the training of trainers and the recruitment of new faculty..

Work on raising the roads will be taken up this year but the problem of flooding continues to bedevil us on account of the fact that ours is a low lying area.

I am happy to report that the faculty members of the IIPA and the staff have faced up to the challenges posed by the constraint of funds and have responded well by garnering more projects in the areas of training, research and consultancy in the year 2008-2009. The support of all our customers mainly Government Departments, has been a source of strength and the current economic downturn has had little effect on our activities.

B.S. Baswan  
Director



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# **Report on the Activities of the Institute (2008-2009)**

## **AN OVERVIEW**

This Report of the Indian Institute of Public Administration pertains to the year 2008-2009. The Institute undertakes research studies on substantive contemporary issues on its own initiative as well as in specific areas as sponsored by the government, national organisations and international agencies. It also offers advisory and consultancy services in operational areas to the government and public sector enterprises. Besides, it conducts a large number of training programmes on various aspects and facets of the study and practice of public management.

The Report presents the activities of the Institute under the following five major heads:

- (i) Training
- (ii) Research Activities
- (iii) Consultancy & Advisory Services
- (iv) Disseminations
- (v) Associational and Outreach Activities.

Besides, the Report includes information about the :

- (1) Institute's Finance
- (2) Academic Events like Seminars, Conferences, Lectures, Visits, Book Releases etc.
- (3) Activity Reports of various Committees and Centres of IIPA
- (4) Academic Activities of Faculty
- (5) Administrative and Personnel Matters.

## TRAINING/EDUCATIONAL PROGRAMMES

The Institute organized a large number training programmes which broadly fall into the following categories:

1. Long-term Programmes : Like the nine-month Advanced Professional Programme in Public Administration (APPPA) for senior officers.
2. Sponsored Programmes: Mainly those sponsored by (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs, and (e) other Ministries/Departments, Public Sector Undertakings, etc. and
3. Fee-based Programmes: designed and offered by the Institute.

34th Advanced Professional Programme in Public Administration

The Advanced Professional Programme in Public Administration (APPPA) is a nine-month education-cum-training programme designed for senior level officers of the Government of India. Successful candidates are awarded a Master's Diploma in Public Administration (MDPA) of IIPA. An M.Phil Degree in Social Sciences of Panjab University, Chandigarh is also awarded to those participants who hold post-graduate degrees. The programme is sponsored by the Ministry of Personnel, Public Grievances and Pensions, Government of India. The 34th APPPA was inaugurated by Shri T.N. Chaturvedi, Chairman, IIPA on 1 July, 2008.

The programme was attended by 45 participants from the All-India, Central and Defence Services.

The objectives of the APPPA (2008-2009) were to:

- Analyse major contemporary issues that have implications for public policy and public management;
- Understand recent developments in the social sciences and their application in administration;
- Review their experiences by making a critical analysis of environmental and other factors impinging upon the functioning of the administrative system;
- Apply relevant concepts, skills and techniques

relating to governance; and

- Demonstrate their creative and analytical ability, individually and in groups.

The 34th Advanced Programme consisted of Foundation Courses consisting of subjects such as Public Administration, Society, Polity and Public Policy, Elements of Economic Theory, Administrative Law, Research Methods and Computer and Web Based Applications. The following eighteen options were offered for a more specialised study: Administrative Challenges in a Federal Polity, Consumer Protection: Law and Practice, E-Governance, Emerging Economic Issues, Environment & Disaster Risk Reduction, Financial Management, Operations Research, Organizational Management, Chronic Poverty: Concepts and Issues, Gender and Development, Human Resource Development, Human Rights and Internal Security, Human Values and Ethics, Public Finance and Social Justice & Affirmative Action. The courses were administered through a series of lectures and discussions, case studies and evaluated through group discussions, individual presentations, term papers and written examinations. Apart from an extensive course-work, the programme also included three field studies – a foreign study, rural study and urban study.

As a part of the foreign study, the participants visited Capetown and Pretoria in South Africa and Luxor and Cairo in Egypt during January 18-29, 2009. The purpose of the study in South Africa was primarily to focus on Social Inclusion Policies and Political Institutions, especially decentralization with reference to provincial governments, and the role of civil society institutions, post apartheid. In Egypt the study focused on recent innovations in public service management, the sustainability of development schemes and the proposed social contract programmes. On their return the participants prepared reports on important subjects such as Managing Diversity – Post Apartheid, Public Service Management, Federalism and Provincial Government, Participatory Management, Prison Policy and Administration and Agro Industry Policy in South Africa and Tourism Management, Education & Health, Sustainable Development, Social Sector Initiatives and Civil Society, the State of Gender Relations and Public Service Innovations in Egypt.

The participants presented their group reports - at a Seminar held on the 12th and 13th March, 2009, when senior officials from the High Commission of South Africa and Egyptian embassy attended the presentation given by the groups of participants. Chairman IIPA, Shri T.N. Chaturvedi and the Director chaired the sessions.

The rural and urban field study is aimed at providing an opportunity to develop an in-depth understanding about the diverse, but important issues related to rural and urban areas. Participants consisting of small groups visited six destinations in different regions of the country. The rural destinations visited were Jodhpur and Jaisalmer (Rajasthan), Gurgaon (Haryana) and Kangra and Kinnaur (Himachal Pradesh). These visits were undertaken during November 10-14, 2008. The urban destinations visited were Gurgaon (Haryana), Amritsar (Punjab) and Dehradun (Uttarakhand), were undertaken during November 24-28, 2008. The reports on rural and urban field studies were also presented at a Seminar held on December 23-24, 2008 and January 9, 2009 respectively.

The most important component of the programme consisted of the submission of a dissertation by each participant and its defense through a presentation and a viva-voce. These dissertations were evaluated by leading academicians and administrators. Participants also presented these during a dissertation presentation Seminar to which experts were invited for comments and evaluation.

The Convocation of the 34th APPPA was held on 31st March, 2009. The convocation address of Shri K.M. Chandrasekhar, Cabinet Secretary,

Government of India 'in absentia' was read by Prof. Aasha Kapur Mehta. Shri T.N. Chaturvedi, Chairman, IIPA distributed diplomas to the successful participants of the 34th APPPA. Concluding Remarks and a vote of thanks came from Dr. Yogendra Narain, Chairman, Standing Committee, IIPA and Prof. S.K. Ghosh, Programme Co-Director (APPPA) respectively. Shri Ajay Sawhney, Joint Secretary, Shri Vineet Pandey, Department of Personnel and Training, were also present on the occasion along with other distinguished guests.

Shri N. Raghuraman, INAS was awarded the first prize (the late Prof. V.K.N. Menon Memorial Prize). Shri Sanjay Kumar, IFS and Shri M.S. Subrahmanyam, IA&AS were awarded the second and third prizes respectively. Brig. A.K. Mehta, Indian Army, was awarded the Director's Special Medal for overall performance and commitment. Shri Y.C. Shivakumar, KCTS and Mrs. Deepa Sengar, IRPS were awarded medals for the Best Dissertation, and Best Woman Participant respectively.

Prof. Dolly Arora was the Programme Director and Prof. S.K. Ghosh the Programme Co-Director. The programme concluded on 31st March, 2009.

## Other Training Programmes

Apart from the long-term programme, the Institute organised 87 other training programmes and training workshops. The break-up is as follows:

In all, 1931 officers were trained during the year excluding the 45 participants of APPPA.

The details of the training programmes are given at Annexure-F.2.

Sl. No.	Programme	No. of Programmes	No. of Participants
1.	<b>Management Development Programmes</b>		
(a)	Sponsored by the Department of Personnel & Training	12	235
(b)	Programmes Sponsored by other organizations	24	386
(c)	In-service Programme for IIPA Staff	1	20
(d)	Programmes Sponsored by DST	9	170
2.	<b>Programmes of the Centre for Urban Studies IIPA</b>	9	125
3.	<b>Programmes conducted by Centre for Consumer Studies</b>	22	868
4.	<b>International Programmes</b>	11	172
	<b>Total</b>	<b>88</b>	<b>1976</b>

# RESEARCH AND CONSULTANCY STUDIES/PROJECTS

## Research Studies

During the year, the following research studies were completed and reports submitted to the respective sponsoring agencies.

1. **Women in Agriculture in South Asia** sponsored by Aga Khan Foundation and International Food Policy Research Institute by Prof. Aasha Kapur Mehta.

## Objectives and Methodology

The objectives were to complete the following tasks for the Aga Khan Foundation - International Food Policy Research Institute Workshop on Women in Agriculture:

- Review the case studies and research papers received and advise on the selection of presentations proposed for each of the three sessions for the Theme 'Access to Productive Resources and Services'
- Prepare a paper on this Theme and present the keynote address at the International Workshop.

The method required was to prepare the paper for the Theme 'Access to Productive Resources and Services' on the basis of the approaches and lessons from the case studies and research papers being invited for the three sessions pertaining to it.

The following issues need attention:

- a. Invisibility of women in government records, research studies and census - this leads to the absence of planning for women, and incorporating their needs and priorities.
- b. What are the difficulties faced by women in getting titles to land and actually tilling the land? What mediation has been helpful in ensuring access to land? Why has existing legislation not been used very much? How can we strengthen institutional efforts to deal with land distribution and land disputes?
- c. Around 77% of land holdings in the country are less than a hectare in size. From the smallest patch of land, high food security gains can be ensured. Ownership is an important issue, so we should not underestimate the impact of

women owning even small plots of land. How can support be provided to ensure that we maximise productivity of the crops that women consider critical for food security?

- d. What can be done to ensure access to water, both for irrigation and clean drinking water as these are priorities.
- e. In the context of NTFP, do poor tribal have access rights? What are the mechanisms for collection and sale of the NTFP? What extension and research interventions would enable higher returns to accrue to tribal women?
- f. In Orissa we see that Kendu leaves which are primarily gathered by the tribal women are charged more royalty than bauxite which is used by industries. In cases related to displacement and rehabilitation we see that coercive action is taken where the laws are loaded against single women, widows, deserted women etc.
- g. What are the minimum resources needed by a household to enable earning an adequate income from agriculture and allied activities? What can be done to diversify the livelihood option base as this can diversify risk and, at the same time, increase employment opportunities?
- h. Can a strong migration tracking system and an effective remittance mechanism be set up?
- i. What specific agriculture extension strategies targeting women need to be developed?
- j. Women need to be included in the formal banking system as well as MFIs. SHGs need to move beyond savings and credit to enterprise development with effective institutional linkages. Capacity building and hand-holding is required to ensure that they move from micro-finance to entrepreneurship.
- k. Partnerships and convergence could be the way forward. What steps need to be taken to enable this?

## Outputs

- i. Advised the Aga Khan Foundation on selection of case studies and papers for presentation at the Workshop. (Prof. Aasha Kapur Mehta).

- ii. Prepared a paper entitled "Women in Agriculture: Access to Productive Resources and Services." Presented the keynote address at the Aga Khan Foundation and International Food Policy Research Institute Workshop on "Women in Agriculture in South Asia" at the National Agriculture Science Centre, Pusa, New Delhi on 12 August 2008. (Prof. Aasha Kapur Mehta).
2. National Flood Control Evaluation Project (NFCEP) sponsored by the Ministry of Water Resources.
3. Evaluation Study of Micro & Small Enterprises Cluster Development Programmes sponsored by the Ministry of Micro, Small & Medium Enterprises, Govt.

Besides, details of six ongoing research projects are shown at *Annexures F.1(a) and F.1(b)* respectively.

## Consultancy Projects/Assignments

The Institute completed the following six consultancy assignments during the year:

1. Identify mechanisms for large scale investments in irrigation, both by the Centre and State Governments and on intra – State and Inter – State projects sponsored by the Ministry of Water Resources by Prof. Pranab Banerji.

## Introduction

After the success story of the Green Revolution of the 1970s and 1980s, the country's agriculture is presently passing through a crisis. Agricultural production, which recorded an annual growth rate of 4.7 per cent during the Eighth Plan (1992-97), has been growing at an average rate of barely two per cent per annum in the last ten years. Foodgrain production in 2006-07 was no better than the level reached in 2001-02.

The current crisis faced by Indian agriculture is due, *inter alia*, to the slow growth of irrigation and the poor maintenance of the existing irrigation structures which expanded at the rate that was "one third less than the maximum growth achieved in the past".

It may also be noted that there is a negative correlation between irrigation and the incidence of rural poverty. Generally, poverty incidence is low in states such as Punjab and Haryana, which have a

high percentage of area under irrigation. Assured irrigation provides the basic conditions necessary for the adoption of high yielding varieties of seeds, higher cropping intensity and production of high value crops. This generates an increase in incomes, employment and wages and therefore lowers the incidence of poverty.

It is in this context that the Eleventh Five Year Plan (2007-12) aims at doubling the agricultural growth rate to about 4 percent per annum. To achieve the higher rate of growth, it proposes, *inter alia*, to double the rate of growth of irrigated areas and improve water management, rainwater harvesting and watershed development. It has long been felt that the decline in public investment in agriculture may be a significant factor underlying agricultural stagnation. The Bharat Nirman Programme, designed to substantially augment public investment in infrastructure, also envisaged the creation of 10 million hectares of additional irrigated area during the period 2005-09. The Approach Paper to the Eleventh Plan talks about the creation of 11 million hectares of new potential during the plan. These targets, however, are lower than 16 million hectares recommended by the "Working Group on Water Resources for the XI Five Year Plan (2007-12)".

## Objectives & Methodology

It is against this background that the Ministry of Water Resources, GOI approached the IIPA and the National Institute of Financial Management (NIFM) to examine the issue of irrigation finance and suggest ways for innovative funding of irrigation projects. The study was to be based on survey of existing literature and reports. The findings of the interim report were presented in a validation workshop hosted by the Ministry of Water Resources.

## Conclusions & Recommendations of the Study

1. The capital costs for increasing irrigation coverage are high and rising because a greater emphasis has been placed on major and medium projects. Placing greater emphasis on traditional and minor irrigation methods can reduce the overall cost of irrigation investments.
2. The financial requirements for irrigation development in the Eleventh Plan have been,

(by the Working Group on Water Resources) estimated at Rs. 2,31,800 crore. This may be an underestimation as the actual costs of both the MMI & MI schemes are considerably higher.

3. There are direct and indirect sources of financing irrigations projects. Although the direct receipt from irrigation projects is a paltry sum compared to the costs involved, yet the farmers (the agricultural sector) are implicitly taxed. As a recent study has concluded *"it is not farmers that are riding on the back of rest of society for financing its irrigation needs, but the other way round"*.
4. Irrigation projects have been increasingly financed through debt capital. Although this reduces the immediate burden on the state exchequer, debt capital does not provide a sustainable basis for irrigation investments.
5. Since there are strong externalities of irrigation projects, there is a good case for funding irrigation investments through taxation. As the resource base of the states is small, the centre should finance such investment. As in the case of development of roads, a cess could be imposed on the incomes of the non-agricultural sector to finance irrigation development. The possibility of raising private equity capital for irrigation development remains remote at present.
6. A greater amount should be spent on operation and maintenance of existing systems. The measures taken following the Vaidyanathan Committee Report, including participatory irrigation management, are in the right direction and help to reduce transaction costs and to improve distribution.
2. An International Consultancy Project, the Afghan e-Quality Alliance, for capacity building for setting up a Centre for Public Policy & Administration at Kabul University under the aegis of the Washington State University & US Aid with IIPA as a partner institution along with TERI, & TISS was sponsored by the USAID. Washington State University. Prof. Jaytilak Guha Roy was the Principal Investigator, Prof. Bharati Sharma, Prof. Rajesh Singh, Prof. Suresh Misra were the members of the IIPA Team.

Prof. Jaytilak Guha Roy and Prof. Suresh Misra conducted two courses on *Public Administration*:

*Theory and Practice* on February 19-22, 2007 and December 2 -7, 2007 under this project and Prof. Bharati Sharma and Prof. Rajesh Singh one on Organisation Behaviour and Management. This project's goal is Capacity Building of members of the Afghan Civil Service and faculty of Kabul University.

3. Preparation of status papers on Administrative Reforms sponsored by the Second Administrative Reforms Commission - Prof. Sujata Singh.
4. Consultancy on Effective Functioning of Information and Facilitation Counters sponsored by the Department of Administrative Reforms and Public Grievances - Prof. Dolly Arora.

This assignment involved an evaluation of the state of the Information and Facilitation Counters set up by the Government of India Ministries/ Department and organizations. It examined the challenges which confront the effectiveness of IFCs and explored possible ways of addressing these. Thirty-five IFCs, based in Delhi, were visited and closely examined from the viewpoint of their effectiveness. A questionnaire was developed for the Contact Officers and Counter In-charges. The responses obtained were analysed. Discussions were held with the latter and the users/ visitors present during the visit to the IFCs, as also, with some civil society groups. Contact Officers for the IFCs were also approached to discuss the issues and problems faced.

The workshop that was organized to discuss the outcome also raised issues of (i) access and visibility (ii) infrastructure and facilities (iii) mandate and capacity of IFCs to meet the information needs of citizens and (iv) alternative approaches towards meeting the objectives of the IFCs.

An Action Plan for the DAR&PG and concerned organizations was adopted for addressing the effectiveness of IFCs and the possible strategies for their revitalization / structural transformation.

5. Consultancy on Formulation, Implementation and Evaluation of Citizen's Charters sponsored by the Department of Administrative Reforms and Public Grievances - Prof. Dolly Arora.

This consultancy for DARGP involved an exercise towards improving the formulation and implementation of Citizen's Charters by the

Government of India's Ministries/ Departments/ Organisations. As a part of this exercise, a review of 47 existing Citizen's Charters available on the website of DARPG was undertaken; The status of Charter implementation as well as administrative perceptions about the Charter programme was its objectives, instruments and significance were assessed on the basis of a detailed questionnaire. Based on the analysis and discussions with stakeholders, a document entitled "Framework of Citizen's Charter" was developed.

A workshop was organised with DAR&PG for the nodal officers for Citizen's Charters of Ministries/ Departments/ Organisations and the findings of review of Citizen's Charters as well as the 'framework' of Citizen's Charters was reviewed. Besides, a wide range of issues related to formulation and implementation of Citizen's Charters which confronted the participating organizations were also discussed.

The "Framework of Citizen's Charter" has been loaded on the website of the DAR&PG with the intent to enable the Ministries/Departments/Organisations to develop/ review their existing Charters in consultation with their employees and client groups/ stakeholders.

The draft Citizen's Charters of eighteen Ministries/ Departments/ Organisations, sent by the DARPG for comments, were reviewed and observations and suggestions on these were provided. It was also recommended that the organisations should engage their employees at various levels as well as the stakeholders for the purpose of formulation of their Charter and arrive at the specific commitments which an organisation should make with regard to prescribed standards, without which these would remain only a symbolic exercise.

6. Consultancy on Installation of a Public Grievance Redress Mechanism (PGRAM) in the Govt. of India Ministries and Department sponsored by the Department of Administrative Reforms and Public Grievances by Prof. Dolly Arora.

This assignment involved an assessment of the state of public grievance (PG) redressal mechanisms and processes in the Government of India's, Ministries and Departments as well as some of their organizations. A detailed questionnaire, aimed at obtaining information about the state of grievance redress machinery and processes, especially the state of CPGRAM, its utilization and effectiveness, was sent to all Ministries of the Government of India. Some of them forwarded it to the Departments under them; some others sent these to their attached, subordinate and autonomous organizations.

PG Cells of various Ministries and Departments were also visited and discussions were held with the officers and visitors available. The responses obtained through the questionnaires were supplemented by discussions, which took place during the Workshop on the theme organized jointly with the DAR&PG, in which the Public Grievance Officers of several organizations participated.

A final report incorporating case studies and Action Plan for DAR&PG and organizations concerned aimed at the institution of an effective, efficient, responsive and sustainable public grievance redress system in the Government of India was accepted.

Besides these, six ongoing consultancy assignments are shown at *Annexures F.1(c) and F.1(d)*.



## DISSEMINATION

The Institute disseminates information through its regular publications, the *IIPA Newsletter*, the *Indian Journal of Public Administration (IIPA)*, *Nagarloek*, *Documentation in Public Administration*, and a recently launched Hindi Journal *Lok Prashasan* through seminars, workshops, conferences, endowments as well as lecture, on current themes.

## PUBLICATIONS

The Indian Journal of Public Administration continues to enjoy wide readership and acclaim, both in India and abroad. Four issues of the Journal were brought out during 2008-09. A special issue on Public Private Partnership was published and the Institute started the Hindi Bi-annual Journal *Lok Prashasan*.

## LIBRARY

During the year, 1663 books and journals were added to the library. Of these 686 were acquired, 304 were received gratis and 222 volumes of journals were added. About 118 documents were added to the World Bank collection, and five titles to the IMF collection respectively. Twelve documents were acquired for the CUS and 316 were added to the Public Document Section out of which 307 were received gratis and nine documents were acquired. As on March 31, 2009 the library has 2,07,987 volumes of books and journals. The Library received 350 current periodicals including 20 newspapers during the year. Of these, 200 periodicals including newspapers were subscribed, while the remaining 150 were received on complimentary/exchange basis. The on-line access to 62 journals is being facilitated, that can be reached through IIPA website. Besides this, the library has recently started subscribing to the ABI/Inform, facilitating access to around 4000 titles, out of which 2965 are in full text. Besides full text journals ABI also has 500 business case studies and 20,000 business and management dissertations with a 24 page summary and 100-500 pages text.

The following activities were carried out during the period under review:

### Collection Development

During the year 2008-09, 1663 books and

journals were added to the library. Of these 686 books were purchased, 304 books were received gratis and 222 volumes of journals were added. About 118 documents were added to the World Bank collection, and 5 titles to the IMF collection respectively. Twelve documents were purchased for CUS and 316 were added to the Public Document section out of which 307 were received as gratis and 9 were purchased. On-line access to some of these is being facilitated, and can be reached through IIPA website. Besides this, the library has recently started subscribing to ABI/Inform, facilitating access to around 4000 titles, out of which 2965 titles are in full text. Besides full text journals ABI has 500 business case studies and 20,000 business and management Dissertations with a 24 page summary and 100-500 pages full text. 287 CD's have been added to the collection, which were purchased for the Library.

**Binding:** During the year about 1509 volumes of documents were bound.

**Depository Programmes:** The Library continued to participate in the World Bank's Depository Library Programmes which entitles it to receive their publications free of cost, and in the Co-operating Library Status programme of the International Monetary Fund, which provides a 'targeted' scope of their publications.

**Library Services:** As on 31-3-2009, the computerized library database has 93306 records relating to books and 82628 records relating to periodical articles. In addition to 9473 users comprising the members of the Institute's Faculty, IIPA members, participants to various training programmes including the Advanced Professional Programme in Public Administration, 688 bona fide researchers made use of the library resources under a fee-based consultation programme. The Library continued to provide photocopying and internet facility to the members.

### Current Awareness/Indexing and Abstracting Services

The Library regularly brings, out a monthly 'List of Additions:' 'Book Alerts', a fortnightly list of Significant Articles: Article Alert and weekly current contents and 'News Alert' to keep its readers informed of the incoming documents and what is

available. The library brings out a quarterly Indexing and Abstracting Journal. In respect of documentation in Public Administration with financial assistance from ICSSR upto 31 March 2009, 3728 periodicals/articles, 293 abstracts, 347 book reviews and 66 booknotes were incorporated in the Documentation in Public Administration.

## Modernization of the Library

**Digitization:** During the year about 15,533 records were added to library databases. Presently the database has 81,969 records of books and public documents and 78,432 records of periodical articles. About 30,000 records were modified using international standard descriptors.

**Reorganization:** The library collection was reorganized and the Aiyanger collection has been shifted from the second to the ground floor of the library.

**Automation of Circulation:** The Circulation Section has started the issue and return process

using a scanner and bar code technology for the Faculty, Staff, APPPA participants and APPPA Alumni. The Institutes' membership Cards provided to Life Members can be used for issuing the books from the Circulation Section.

**Digital Library:** 287 CD's have been added to the digital resource collection of the library.

**Photocopy Machine:** A new Canon IR 3530 photocopy machine has been installed in the library.

## Participation in National Library Networks

The Library is an active member of the Developing Library Network (DELNET) and has been making considerable use of the Network's facilities for inter-library lending, compilation of bibliographies and literature survey. As part of this networking endeavour, the IIPA Library is also reciprocating in providing its rich resources to other participating network members.

## ASSOCIATIONAL AND OUTREACH ACTIVITIES

### FIFTY FOURTH ANNUAL MEETING OF THE GENERAL BODY

The Fifty-Fourth Annual Meeting of the General Body of the Institute was held on Friday the 26th September, 2008 in the IIPA Auditorium. In absence of the President of the Institute, Shri T.N. Chaturvedi, Chairman, IIPA presided. In his address Shri Chaturvedi mentioned that, despite rapid economic growth, many deprived sections of the society are yet to get their entitlements and dues. He stated that IIPA should act as an intellectual agent of social change, being a premier institution and a think tank it leads and guides the architects of public policies and practitioners of public governance. He observed that the Institute has established itself as an outstanding and prestigious institution in the field of public governance, the credit for which goes to the faculty members of the Institute. He felt that the challenge for IIPA is to undertake capacity building exercises to help deepening of democracy, efficient delivery of public system and services and citizen-friendly administration.

The Meeting was attended by 263 members of the Institute. The House approved the proceedings of the Fifty Third Annual Meeting of the General Body held on 27th October, 2007, the Annual Report, and the Annual Statement of Accounts for the year 2007-2008. As per the recommendation of the Executive Council, the Members of the General Body appointed M/s B.S. Associates as Auditors of the Institute for 2008-2009, on a remuneration of Rs.60,000/-.

### FIFTY SECOND MEMBERS' ANNUAL CONFERENCE

The Fifty Second Members' Annual Conference of the Institute was held on Saturday the 27th September, 2008. The theme of the Conference was "Global Warming: The Impact on India". The Director of the Institute in his Welcome Address, highlighted the significance of the theme, while Shri P.G. Dhar Chakrabarty, Executive Director of the National Institute of Disaster Management provided a brief overview.

Prof. Vinod K. Sharma, Faculty of the Institute, presented the theme paper in which he observed that global warming is caused by an increase in the temperature of the earth's lower atmosphere which may lead to climate changes resulting from alterations to regional climatic events such as rainfall patterns, and evaporation and cited some preventive measures. He mentioned that climate induced natural disasters like drought, floods and cyclones posed a serious threat to coastal areas. He emphasized that India is highly vulnerable to climate change as its economy is heavily reliant on climate-sensitive sectors like agriculture and forestry and its low lying densely populated coastline is threatened by a potential rise in sea level. He observed that awareness of the potential benefits of climate mitigation is still limited to specialized circles and has not yet been seriously communicated to all sectors of society, in the particular policymakers and the general public at the global level. According to him, what is most important is synthesis, the overall appreciation of the problems of global climate change and possibilities for correction, bearing in mind regional factors and desirable changes.

The Conference was attended by 236 members. Prior to holding the Annual Conference, 27 Prelude Conferences/Seminars on the Conference were organized by IIPA's Regional/Local Branches at their respective headquarters. The recommendations and observations of the Conferences/Seminars held at the Regional/Local Branches were presented in the Conference.

### THE EXECUTIVE COUNCIL

#### Election to the Members of the Executive Council 2008-2012

The following were declared elected as members of the Executive Council in the biennial election held in September 2008 for a four-year term 2008-2012:

1. Prof. S.N. Mishra
2. Ms. Sunita Singh
3. Dr. Kuldeep N. Srivastava
4. Dr. Har Swarup

5. Dr. R. Balasubramanian
6. Prof. R.V. Dhanapalan
7. Prof. N.P. Singh
8. Dr. K. Malaisamy
9. Dr. S.L. Goel
10. Prof. S.P. Verma
11. Shri B.V. Krishna Kumar
12. Shri P.R. Shampath
13. Prof. (Mrs.) S. Saroja
14. Dr. Agarala Eswara Reddi
15. Dr. (Mrs.) N. Rajalakshmi
16. Shri S. Ramanathan
17. Dr. V. Shanmugasundaram
18. Dr. (Mrs.) Aruna Sivakami
19. Shri N.S. Periyaswamy
20. Dr. Brij Mohan Sharma

## Election of two Vice Presidents and Honorary Treasurer of the Institute

The Executive Council, in its Meeting held on 26 September, 2008 elected Dr. K. Malaisamy and Shri S. Ramanathan as Vice Presidents of the Institute for a period of two years (2008-2010). The Council also elected Prof. S.P. Verma as Honorary Treasurer for a period of two years (2008-2010). Prof. R.V. Dhanapalan, Vice President of the Institute elected for 2007-2009, voluntarily resigned from the Vice Presidentship of the Institute. As a consequence, the Executive Council in its Meeting held on March 30, 2009, nominated Prof. V. Shanmugasundaram as Vice President of the Institute for the unexpired tenure, i.e. up to the AGM 2009.

## Co-option of Members to the Executive Council.

The Executive Council, in its 271st Meeting held on 26 September 2008, co-opted Prof. Jaytilak Guha Roy, Prof. (Mrs.) Rajesh Singh and Shri Rakesh Gupta on the Executive Council for a period of two years (2008-2010). The Council co-opted the Vice Chancellor of Panjab University as per convention,

from the category of eminent persons. Three Secretaries to the Government of India namely, Secretary, Department of Personnel & Training, Secretary, Department of Expenditure, Ministry of Finance, and Secretary, Planning Commission, were also co-opted on the Executive Council.

In pursuance of the decision of the Executive Council taken in its 271st Meeting held on 26 September, 2008, the Chairman co-opted Shri T.N. Dhar as a member to the Executive Council from the category of eminent persons. The Council also co-opted the Chairmen of the seven Regional Branches, i.e. Goa, Haryana, Himachal Pradesh, Kerala, Madhya Pradesh, Mizoram and West Bengal in accordance with the rules of the Institute.

## Re-constitution of Committees

In pursuance of the decision of the Executive Council taken in its 271st Meeting held on 26 September, 2008, the Chairman, IIPA has re-constituted various committees for a period of two years (2008-2010). The details of such Committees are given in *Annexure F.7*.

## Meetings of the Committees

The Executive Council met four times and the Standing Committee thrice during the year. The Academic Committee, Editorial Board, Case Study Committee, Resource & Economy Committee and Screening Committee for Admission of New Members met twice.

## MEMBERSHIP

During the year, 220 new members (30 Annual, 133 Life, 5 Corporate Annual, 1 Corporate for 20 years, 30 Associate and 21 Students) were admitted. Seventeen Annual Members compounded their annual membership to Life membership. One Annual Member & one Life Member resigned and 42 Life Members expired during the year.

The names of 46 Annual Members and 7 Corporate (Annual) Members whose subscription falls in arrears for more than two years, i.e. since 2006, were removed from the Membership Rolls under Rule 35(1) of the Institute.

The category-wise details of membership in tabular form are given on next page:

	Annual Members	Life Members	Associate Members	Student Members	Corporate Members	Corporate Members	Total
1. Membership as on 31.3.2008	316	10,280	300	44	67	149	11,156
2. New Members admitted during 1.4.2008 to 31.3.2009	30	133	30	21	5	1	220
	346	10,413	330	65	72	150	11,376
3. Conversion of Annual Members into Life Membership during 1.4.2008 to 31.3.2009	(-)17	(+)17	--	--	(-)1	(+)1	--
	329	10,430	330	65	71	151	11,376
4. Members removed during 1.4.2008 to 31.3.2009	(-)46	--	(-)85	(-)15	(-)7	--	(-)153
	283	10,430	245	50	64	151	11,223
5. Members resigned during 1.4.2008 to 31.3.2009	(-)1	(-)1	--	--	--	--	(-)2
	282	10,429	245	50	64	151	11,221
6. Members expired during 1.4.2008 to 31.3.2009	--	(-)42	--	--	--	--	(-)42
Total membership as on 31.3.2009	282	10,387	245	50	64	151	11,179

### Distinguished Members Of The IIPA Honoured.

Shri T.N. Chaturvedi, Chairman, IIPA honoured the following members for their distinguished services to the Institute in the Annual Meeting of the General Body held on 26th September, 2008.

1. Shri R.K. Trivedi
2. Dr. B.S. Khanna (Posthumous)
3. Prof. Ishwar Dayal
4. Shri M. Subramanian
5. Dr. J.K.P. Sinha (Posthumous)
6. Prof. Abhijit Datta
7. Late Dr. S. Subramanian (Posthumous)

### Shri T.N. Chaturvedi Award for the Best Article in the Indian Journal of Public Administration (IJPA) for the Year 2007-2008.

In the Annual Meeting of the General Body held on 26 September, 2008, the Shri T.N. Chaturvedi award for the best article published in the IJPA was awarded to Shri Abhishek Manu Singhvi, a well known lawyer and Life Member of the Institute for his article "Federalism". Director apprised the House that this award has been sponsored by Prof. O.P. Dwivedi, a Life Member of the Institute, and an outstanding academic based in Canada who insisted that it named after the Chairman.

## REGIONAL AND LOCAL BRANCHES

The total number of Regional and Local Branches of the Institute as on March 31, 2009 stands at 22 and 44 respectively. Their names and that of their office bearers, branches activities conducted by them and the members attached within them during the year under review, are given in this section

A Meeting of the Office Bearers of Regional and Local Branches held on September 26, 2008 at the IIPA was presided over by the Director of the Institute. A large number of issues pertaining to strengthening of the IIPA activities and development of the Branches were discussed. The Regional and Local Branches represented at the meeting were: Andhra Pradesh, Assam, Bihar, Delhi, Haryana, Karnataka, Kerala, Maharashtra, Mizoram, Orissa, Punjab & Chandigarh, Rajasthan, Tamil Nadu, Uttar Pradesh and West Bengal (Regional Branches) and Budaun, Burdwan, Coimbatore, Cuddalore, Dindigul, Howrah, Jabalpur, Jamshedpur, Kanpur, Madurai, Muzaffarpur, Nagpur, Puducherry, Pune, Thanjavur, Tirunelveli, Tirupati, Tirupattur, Vadodara, Vallabh Vidyanagar, Vellore, Villupuram, Visakhapatnam and Warangal (Local Branches).

The Meeting was also attended by the Faculty members of the Institute associating with the Regional Branches. A list of faculty members attached to the Regional Branches is given in *Annexure F.9*.

A sum of Rs.5,95,199/- was paid to the Branches during the year as financial assistance including the 50 per cent of share of Interest earned on Life Membership Capital Fund and 50 per cent share of Annual/Corporate membership for carrying out their programmes and activities. As per rules, the Institute provides maximum financial assistance of up to Rs.10,000/- to a Regional Branch and Rs.5000/- to a Local Branch during a financial year for organizing seminars/conferences, Prelude seminars, etc. subject to the Branch (a) conducting regular elections, (b) submitting its audited statement of accounts regularly, and (c) submitting a report on its activities.

A statement showing details of financial assistance given to the Branches during the year 2008-2009 is given in *Annexure F.8*.

## Essay Competition

The following subjects were identified for the

Annual Essay Prize Competition, 2008:

1. Role of the Media in Good Governance;
2. The Indo-US Strategic Relationship; and
3. Land Acquisition: The Changing Dimensions and Challenges.

Out of 69 essays received, 46 did not comply with the rules laid down for the competition. Thus only 23 essays (20 in English and 3 in Hindi) were evaluated by a Committee of Judges comprising Dr. Surinder Kumar, Prof. S.P. Verma and Shri B.C. Mathur.

For the essay in English, the first prize of Rs.5000 was awarded to Shri Karthikeya Ramesh, 14/6, Delhi Administration Officers Flats, Tilak Marg, New Delhi-110001 on the topic "The Indo-US Strategic Relationship". The second prize of Rs.3000 was awarded to Ms. Jyotsna, A-22, 3rd Floor, Jangpura-B, Near Rajdoot Hotel, New Delhi-110014 on her essay "Role of the Media in Good Governance" and the third prize of Rs.2000 on "The Indo-US Strategic Relationship" was awarded to Ms. V.M. Janani, C4C Block, Pocket-14, Flat 72, Janakpuri, New Delhi-110058.

For the Hindi essay on the topic "स्वच्छ शासन में मीडिया की भूमिका", the first prize of Rs.5000, second prize of Rs.3000 and the third prize of Rs.2000 were awarded to Km. Purnima Shukla, 171, Abdulpura, Ujjain (M.P.), Ms. Pallavi Garg, Trinity Institute of Professional Studies, Sector-9, Dwarka, New Delhi-110075 and Shri Sudheer Kumar Garg, 21, Shri Satish Tiwari, 21, Vinayak Nagar, Near Bhora Ganesh Temple, Udaipur (Rajasthan) respectively.

The judges recommended essays for publication of (1) Col. K.L. Noatay, VSM (Retd.), Shrisitaramluxmivas, Watterton Estate, Above Palika Bhawan, P.O. Chota Shimla, Distt. Shimla, H.P., (2) Ms. Rinki Rajesh Varindani, 3, Dhanush Kutti, Bandra (W), Mumbai-400050 and (3) Ms. Shen Bhartiya, Aakanksha Avinash Bhardwajan Student, Maharaja Surajmal Institute of Technology, GGSIPU, New Delhi-110049 for their essay on the topic "Role of the Media in Good Governance". (4) Ms. Snehalata Panda, Kasturi, Gajapali Nagar, First Line, Berhampur, (5) Ms. Priyanka Bisht, E-28/2, Subhash Vihar, Street No.11, North Ghonda, Delhi-110052 and (6) Dr. P.M. Kamath, 43 Rita Apts., Devidayal Road, Mulund (West), Mumbai-440080 for their essay on the topic "The Indo-US Strategic Relationship".

## ACKNOWLEDGEMENTS

We express our deepest gratitude to the Vice President of India, Shri Mohammad Hamid Ansari, the President of the Institute, for his sustained support and guidance.

Our thanks are due to Shri T.N. Chaturvedi, Chairman of the Institute for his unstinting support, in carrying out the activities of the Institute. Our sincere thanks are also due to Shri Prithvi Raj Chauhan, Union Minister of State, Ministry of Personnel, Public Grievances and Pensions, for his Ministry's sustained support to the Institute. We are thankful to the Chairman, Standing Committee, Dr. Yogendra Narain, Hony. Treasurer, Prof. S.P. Verma and Members of the Executive Council for their invaluable guidance. We are extremely grateful to all the members of various Committees of the Institute for their advice and guidance.

A special word of gratitude to the members of the Institute for their continued interest in the multifarious activities of the Institute and for their unfailing cooperation. The Regional and Local

Branches continued to make significant progress. We express our sincere thanks and appreciation for the same.

We would be failing in our duty if we do not acknowledge the patronage and huge support received from other Ministries and Departments in particular Ministry of Rural Affairs and Employment; Urban Development and Poverty Alleviation; Tribal Affairs; Environment and Forest; Consumer Affairs; Science & Technology; Non-Conventional Energy Sources; DONER, Power; External Affairs; Social Justice and Empowerment and Finance for their abiding interest. We thank the University of Manchester, DFID, UNIFEM and UNDP for their support to the activities of the Institute.

Before concluding we wish to place on record our appreciation of the teaching, research and consultancy faculty and the support staff for registering significant and wide ranging progress during the year under review.

## THE INSTITUTE'S FINANCES

As shown in the Receipt & Payment Accounts (Schedule A), during the year 2008-09, the Institute's income was Rs. 6.59 crore, as against the expenditure of Rs. 7.25 crore leaving a deficit of Rs. 66 lakh. Out of the total income of Rs. 6.59 crore, the Institute had received Maintenance Grant of Rs. 1.50 crore only from the Government (Rs. 1.58 crore in previous year).

The total income from internal resources during the year was Rs. 5.09 crore as against Rs. 4.98 crore in the previous year. The income of Rs. 5.09 crore mainly comprised of Training Fee (Rs. 1.96 crore), income from Consultancy and Research assignments (Rs. 66 lakh), User charges (Rs. 1.51 crore), Sale of publications (Rs. 12 lakh) etc. Out of the total expenditure of Rs. 7.25 crore, the Institute's pay and allowance bill alone was Rs. 3.38 crore. The other major items of expenditure were Campus Maintenance (Rs. 1.45 crore), Administrative and other expenses (Rs. 1.02 crore), Training Programmes (Rs. 79 lakh).

The Institute also received a Plan Grant of Rs. 1.50 crore from the Government for implementation of various activities as incorporated in the Strategic Plan. The Institute awarded the infrastructure development works of Renovation of Faculty Rooms, Renovation of Hostel Rooms and Prevention of Water Logging in the Campus to the CPWD at a total estimated cost of Rs. 85.34 lakh and a sum of Rs. 67 lakh was deposited with them. The other major works / activities were Renovation of Hostel Mess / Canteen Development with a state of the art modernized kitchen as suggested by the IRCTC and Provision of P.A. System and L.C.D. Projector in Conference Hall (Rs. 53.66 lakh), Faculty Development (Rs. 12.87 lakh), Programme Development / Teaching Aid (Rs. 7.51 lakh), Library Documentation (Rs. 8.02 lakh) and Resource Centre (Rs. 5.00 lakh). The Institute's detailed financial position is given in the Balance Sheet and Income and Expenditure Account.

## IMPORTANT EVENTS

### Collaborations

**Letter of Intent (LoI) Signed between IIPA and NAPA.**

A Letter of Intent has been inked between IIPA and the National Academy of Public Administration (NAPA), Vietnam on May 9. Consequent to the initiative taken by Prof. N.P. Singh and our mission in Hanoi, Director, IIPA and Dr. Nguyen Huu Khein, Vice-President of NAPA signed the LoI. Under the agreement, besides imparting training to NAPA participants in the areas of: (i) Public Administration; (ii) Urban Development Management; (iii) Rural Development; and (iv) Disaster Management, cooperation will be carried out under the following activities: (a) exchange of training materials and curricula; and (b) exchange of study visits. This LoI would be effective from May 9 and shall be replaced by an elaborate memorandum of understanding (MoU) as soon as both the governments approve it.

### LoI Signed between IIPA and TPSC.

A delegation from the Tanzania Public Service College (TPSC), headed by Dr. Fred Moshi, Director of Programmes/Vice-President of TPSC, visited IIPA on November 18. They met the Director and the faculty members, in which they evinced keen interest in exploring feasibilities of developing a synergy between the two institutions. Later, a Letter of Intent (LoI) was signed by Shri B.S. Baswan, Director and Dr. Fred Moshi inked the LoI. It covers cooperation to build the capacity of government executives in Tanzania by collaborating in various areas pertaining to the: (i) design and conduct of joint programmes in various spheres of governance; (ii) development of relevant information resources to support capacity building in governance; (iii) holding of joint seminars, symposia and workshops on issues of mutual interest; (iv) facilitation of joint policy-relevant research projects in governance, and study of public policy and practice; (v) identification of other areas of cooperation and implementation of specific programmes; (vi) sharing of information and bringing out occasional publications; and (vii) development of joint proposals to funding organizations for agreed activities. Dr. V.N. Alok coordinated the programme.

### Distinguished Visitors To The Institute

1. The IIPA organised the aforesaid programme for the delegates drawn from the National Academy of Public Administration (NAPA), Hanoi from May 6-12. Besides acquainting the delegates with the structure and functions of public administration in India, the programme was designed to expose them to various capacity building and development initiatives in India; and facilitate learning, experience-sharing and improve understanding between IIPA and NAPA. The faculty comprised guest speakers and in-house faculty.
2. A seven member delegation headed by Mr. Lu Gui, Executive Vice-President of the Shanghai Administration Institute visited IIPA on March 31, 2008.
3. Dr. Catherine Hill, Associate Dean, the School of Arts and Sciences from Villanova University, visited the Institute and interacted with the IIPA faculty members on April 7, 2008. She also spoke on "Making Decisions in Higher Education: Issues of Diversity and Inclusion".
4. Nine Members delegation from the Independent Directorate of Local Governance (IDLG) Afghanistan on July 21, 2008.
5. A four member Canadian delegation headed by Dr. Ruth Dantzer head of that country's Civil Service College at Ottawa visited IIPA on September 4, 2008.
6. A four-member delegation from the Constituent Assembly of Nepal headed by Shri Jitpal Kirat, Vice-Chairman of National Foundation Development of indigenous Nationalities, visited the Institute on September 23, 2008.
7. A high-level three-member delegation from the Ethiopian Civil Service College (ECSC), including the Minister of State for Personnel, accompanied by two senior officials from the Ecole Nationale d'Administration (ENA), visited IIPA on November 25, 2008.
8. A six-members delegation headed by Mr. Zabihullah Sawayz, Director General of Secretariat of the Independent Administrative Forum and Civil Service Commission, Government of Afghanistan, visited the Institute on January 19, 2009.



9. A high-level Kuwait delegation headed by H.E. Mr. Faisal Mohammed Al-Hajji Bukhaddhour, Deputy Prime Minister visited the Institute on February 4, 2009.

10. A five-member delegation led by Mr. He Jiaquan, Deputy President, Nanjing Institute of Administration visited the Institute on February 11, 2009.

In addition, a number of senior academics and officials from all over India and abroad met the Director and faculty of IIPA.

## Book Release

The Dr. B.R. Ambedkar Chair in Social Justice at IIPA organised a book release function of the book entitled "Empowering Dalits for Empowering India—A Road Map", on March 20. It is an extended and enlarged printed volume of the first Dr. Ambedkar Memorial Lecture delivered by Shri P.S. Krishnan. Prof. B.L. Mungekar, Member of Planning Commission, released the book. Prof. S.K. Thorat, Chairman of UGC; Prof. T.K. Oommen, Chairman of Schumacher Centre for Development; and Dr. Bhupinder Singh were the guests of honour. Later in the day, a Workshop on "Empowering Dalits for Empowering India: An Agenda for Action", was organised to cull relevant and contemporary assessments from the researchers and activists on the agenda for action and role of the dalits in empowering India.

- (ii) The Institute teamed up with ALT Publications, Hyderabad in organising a book release function of the book entitled, "The First Human Bomb: The Untold Story of the Rajiv Gandhi Assassination" by Prof. P. Chandra Sekharan, on July 15. Shri T.N. Chaturvedi, Chairman of IIPA, released the volume and handed over the first copy to Justice Altamas Kabir, Judge, Supreme Court of India. Justice A.R. Lakshmanan, Chairman of Law Commission, introduced the author and the book.
- (iii) Shri T.N. Chaturvedi released the following books during AGM: (i) U.P. Regional Branch: Beyond Silence: *Beyond Consent, Greening Imperatives* by Shri T.N. Dhar; (ii) *Training for Elected Panchayati Raj Representatives* by Prof. R.K. Tiwari; and (iii) three publications from the Bihar Regional Branch; (a) *Bihar Journal of Public Administration*, (b) *Internal Security in*

*India*, and (c) *Nepal Rajniti: Sambidhan evam Prajatantra ka Vikas* by Dr. Archana Kumari.

## Case Study Programme

The Institute organises an annual Case Study Award competition for promoting case studies of high quality which could be utilised for formal learning through teaching/training or for self-learning. For 2008-2009 four entries were received which were evaluated for prizes. None of the case studies merited any prize and were not found suitable for this competition.

### Seminars/Conferences/Workshops/Lectures

The Institute organised the following Seminars/Conferences/Lectures during the year :

## Lectures

### Dr. Ambedkar Memorial Lecture

The Dr. B.R. Ambedkar Chair in Social Justice at IIPA organised the second Dr. Ambedkar Memorial Lecture on "Dr. Ambedkar, Education and Social Change" by Prof. K.L. Kamal, former Vice-Chancellor of Rajasthan University, on March 20. Shri T.N. Chaturvedi, Chairman of IIPA, presided over the programme and shared his reminiscences about Ambedkar's speeches and his study at Columbia University. Shri Chaturvedi also released the publication of the first Ambedkar Memorial Lecture entitled "Babasaheb Dr. Ambedkar and Social Justice: From Analysis to Action", which was delivered by Shri P.S. Krishnan in 2006.:

### 1. Workshop on a Crime-free World Building and the Bhagwad Gita

The Institute teamed up the with Bharatiya Charitra Nirman Sansthan in organising the workshop on July 20. Shri Ram Krishna Goswami, Founder of Bharatiya Charitra Nirman Sansthan, emphasised that the theory of karmayoga of the Gita is the laboratory of administrative reforms and protection of human rights and explained the significance of freedom from petty, parochial and selfish deeds. Among the participants were Prof. Jaytilak Guha Roy, Shri C.R. Garg, DIG, Tihar Jail, Prof. Rita Bakshi of Hamdard University, Dr. J.K. Jain, Chairman of Jain TV, Prof. Kapil Kapur, former Professor of JNU and others.

### 2. Seminar on the Role of the Judiciary in Improving Governance.

The Institute with the IIPA Alumni Association organised the seminar on August 11. Shri T.N. Chaturvedi, Chairman of IIPA, was the Chief Guest; and Justice J.S. Verma, former Chief Justice of India, presided. In his address the Chairman stated that the strength of the judiciary lies on a principle which is fundamental and basic to the polity, society and economy. Justice Verma emphasised that the judiciary has the constitutional obligations entrusted with the duty of ensuring that the balance between law and liberty is maintained. He stressed the need for judicial restraint so that judicial activism does not become judicial overreach. Among the other speakers were Shri T.K. Vishwanathan, Secretary, Department of Legal Affairs; Shri Lakshmi Chand, former Secretary to the Government of India; and Dr. Yogendra Narain, Chairman of IIPA's Standing Committee

3. **The fifty-second Members' Annual Conference was held on September 27, 2008 at IIPA's Auditorium. The theme of the conference was "Global Warming: Its Impact on India". Prof. Vinod K. Sharma presented the theme paper.**

The fifty-second Members' Annual Conference was held on September 27, 2008 at IIPA auditorium. Theme of the conference was "Global Warming: Its Impact on India".

4. **Workshop on Affordable Housing for the Urban Poor**

A workshop on Affordable Housing for the Urban Poor sponsored by the Ministry of Housing and Urban Poverty Alleviation was organised at IIPA on October 16-17. Prof. Amitabha Kundu of JNU inaugurated the programme with an address. Shri Alkesh Sharma, Project Coordinator, National Strategy for Urban Poor, was the Chief Guest.

The discussions centred around four key themes: (i) Security of Land Tenure; (ii) Access to Basic Services; (iii) Land Markets and Price Stabilisation; and (iv) Public Private Partnerships. Four sessions were presided over by Shri Mohd. Salim, Chairman of the Standing Committee on Urban Development; Prof. Mukesh P. Mathur of NIVA; Prof. K.K. Pandey of IIPA; and Prof. P.S.N. Rao of School of Planning and Architecture. Brainstorming sessions were held to identify problems, issues and feasible alternatives to address them.

The papers were presented by Shri C. Niroop, Advocate of the Supreme Court; Prof. Amitabha

Kundu, Dr. S. Shridharan of the School of Planning and Architecture; and Shri Ashok Sheel, Secretary from the PM's Economic Advisory Council. Shri A.K. Jain, Commissioner of DDA; and Prof. P.K. Chaubey presided over the paper presentation session. Prof. R.K. Barik, Dr. Girish Kumar and Dr. Sachin Chowdhry coordinated it.

5. **The Second and Third MWCD-UNDP-IIPA Technical Advisory Workshops for estimating GDI and GEM for India and the States/UTs were held on June 24th and November 28, 2008. As Member Secretary of the Technical Advisory Committee, Prof. Aasha Kapur Mehta coordinated the workshops.**

The Second and Third MWCD-UNDP-IIPA Technical Advisory Workshops for estimating Gender Development Index (GDI) and Gender Empowerment Measure (GEM) for India and the States/UTs were held at IIPA on 24th June 2008 and 28th November 2008. Director IIPA addressed the Second and Additional Secretary, MWCD chaired the Third Technical Advisory Committee Workshop.

The Status of availability of data on indicators for each of the Dimensions of GDI and GEM finalized during the Second Technical Advisory Committee and advice of experts with whom meetings were held, were presented to members of the Third Technical Advisory Committee to facilitate decisions regarding the indicators and methodology to be used in construction of the indices.

The Dimensions and Indicators decided by the TAC members for estimation of Human Development Index (HDI), Gender Development Index (GDI) and Gender Empowerment Measure (GEM) are given below:

HDI and GDI: Dimensions and Indicators

Dimension 1: 'A Long and Healthy Life'

Indicators: i) Infant Mortality Rate and ii) Life Expectancy at age 1.

Dimension 2: 'Knowledge'

Indicators: i) 7 + Literacy Rate and ii) Mean Years of Education (15+ age group).

Dimension 3: 'A Decent Standard of Living'

Indicator: i) Estimated Earned Income per capita per annum.

GEM: Dimensions and Indicators

Dimension 1: 'Political Participation & Decision-Making Power'

Indicators: i) % Share of Parliamentary Seats (elected); ii) % Share of Seats in Legislature

(elected); iii) % Share of Seats in Zilla Parishad (elected); iv) % Share of Seats in Gram Panchayat (elected); v) % Candidates in Electoral Process in National Parties in the Parliamentary election and vi) % Electors Exercising the Right to Vote in the Parliamentary election.

Dimension 2: 'Economic Participation and Decision-making Power'

Indicators: i) % Share of officials in service in Indian Administrative Service, Indian Police Service and Indian Forest Service; and ii) % Share of Professionals enrolled in medical and engineering colleges.

Dimension 3: 'Power Over Economic Resources'

Indicators: i) % Female/Male with Operational Land Holdings; ii) % Female/Male who availed of Credit (accounts over Rs. 2 lakhs); iii) % Female/Male Estimated Earned Income Share.

It was also decided that estimates of HDI, GDI and GEM would be compiled for two time periods, 2006 and 1996 for India and the States/UTs. An attempt would also be made to prepare the indices for two districts. Data gaps that were identified while estimating the indices would be highlighted.

#### 6. Nayudamma Memorial Lecture

Endowed by the Nayudamma Memorial Science Foundation, a lecture in the memory of Dr. Y. Nayudamma, former Director General of CSIR, was coordinated by Prof. R.K. Barik and organized at IIPA on September 11, 2008. On this occasion, Prof. U.C. Mohanty, Professor of Atmospheric Sciences at IIT, Delhi spoke on "Hydro-meteorological Disasters in Global Warming Scenario". Shri T.N. Chaturvedi, Chairman of IIPA, presided. In his address Prof. Mohanty stated that the increases of greenhouse gases particularly increase of anthropogenic emissions of carbon dioxide are the main reasons for an increase in temperature which plays the dominant role in changing the weather and climate globally as well as regionally. He observed that an increase in surface temperature is a basic reason of change in the intensity, frequency and lifetime of the hydro-meteorological disasters. He elaborated that efforts have been made in a number of climatic research centres worldwide to stimulate climatic conditions with the use of various dynamical atmospheric general circulation models and coupled atmosphere ocean general circulation models to mitigate this phenomenon.

7. Dr. R.K. Bhandari, Geohazard Specialist delivered a special lecture on "Memory of Meadows from the Everest of Science" on January 21, 2009.
8. Dr. Jean-Louis Ermine, Associate Dean, TELECOM School of Management, Paris, France delivered a lecture on "KM Process, from Strategy to Information System on January 28, 2009 at IIPA.
9. IIPA, in collaboration with the Ministry of Women and Child Development (MWCD) & United Nations Development Programme (UNDP), organized a Multi Stakeholder Workshop on GDI and GEM on February 20, 2009.

The MWCD-UNDP-IIPA Multi Stakeholder workshop on GDI and GEM was held at IIPA on 20th February, 2009. Shri Anil Kumar, Secretary MWCD inaugurated the workshop, which was also addressed by Dr. Pronab Sen Chief Statistician of India and Secretary (M/o S&PI), Shri B.S. Baswan, Director IIPA, Smt. Vijayalakshmy K. Gupta, Additional Secretary, MWCD and Sumeeta Banerji, Assistant Resident Representative of UNDP.

UNDP has constructed HDI, GDI and GEM for several countries of the world including India. However, these have been critiqued on several grounds including the fact that they have been developed from a northern perspective, and do not incorporate the perspective of the south. While some attempts have been made in the past to compile HDI, GDI and GEM most of these pertain to the 1990s and are limited to the large States.

Gender disaggregated data and scores and ranks on indices such as GDI and GEM, are tools that can that can meaningfully be used by Government to identify gender based inequities and implement corrective policies, programmes and schemes for gender just and equitable development outcomes. However, the value of these indices is sensitive to choice of indicators and goals posts. What indicators are used in estimating GDI and GEM depends on availability of data for men and women for the chosen indicator.

While significant progress has been made with regard to collection of gender disaggregated data, several gaps remain and this constrains the estimation of GDI and GEM. A few of these are mentioned below:

- Data on Life Expectancy is available only

for 16 large States.

- Despite improvements, work force participation rates continue to underestimate the work done by women.
- Data for Mean Years of Education is not readily available.
- Morbidity data does not reflect the situation captured by micro studies.
- Data for credit access below Rs 2 lakhs is not available.
- Data gaps regarding ownership of land and other assets.
- Membership of trade unions.
- Membership of State Planning Boards.
- Membership of Urban Local Bodies

For instance, data for Life Expectancy is available from the official data gathering machinery for only 16 out of 35 States/UTs. Despite the severe data gaps pertaining to Life Expectancy whether at Birth or at age 1, this indicator is widely used. While adjustments are made, they provide a second-best solution. Further, estimates are not available at the district level. Similarly, for All India Services, data for men and women is available under one cadre of (i) (AGMUTs) for the states and union territories of Arunachal Pradesh, Goa, Mizoram, Andaman & Nicobar Islands, Chandigarh, Dadra & Nagar Haveli, Daman & Diu, Delhi, Lakshadweep, and Puducherry, (ii) (AM) for Assam and Meghalaya and (iii) (MT) for states of Manipur and Tripura.

The Draft Report entitled "Gendering Human Development Index: Recasting GDI and GEM for India" was presented. Professor Amitabh Kundu, Jawaharlal Nehru University and Member, National Statistical Commission chaired and led the discussion session with a panel of experts comprising Dr AK Shiva Kumar, UNICEF, Dr Santosh Mehrotra, Planning Commission and Dr Preet Rustagi, Institute of Human Development. A large number of valuable suggestions were received from the workshop participants. These included the need to highlight data inadequacies that were identified; the limitations caused by lack of gender disaggregated data; the fact that since the constitutional amendments led to increased representation of women in PRIs, GDI and GEM should be estimated with and without

representation in PRIS; the importance of recognizing that indices are not just statistical estimates but also raise political issues; and the need to scan report for drawing out policy implications. The comments are being incorporated in the final report.

10. The Dr. B.R. Ambedkar Chair in Social Justice, IIPA organized the Ambedkar Memorial Lecture on "Dr. Ambedkar, Education and Social Change" by Prof. K.L. Kamal, Former Vice-Chancellor, University of Rajasthan on March 20, 2009. Shri T.N. Chaturvedi, Former Governor Karnataka & Chairman, IIPA had presided over the function.

The Dr. B.R. Ambedkar Chair in Social Justice at IIPA organised the second Dr. Ambedkar Memorial Lecture on "Dr. Ambedkar, Education and Social Change" by Prof. K.L. Kamal, former Vice-Chancellor of Rajasthan University, on March 20. Describing Dr. Ambedkar as a towering personality, Prof. Kamal stated that Dr. Ambedkar took up the task of social change at a very difficult time and showed us a path which went through education and successfully led to social transformation. Prof. Kamal also presented a copy of his novel entitled Karmayogi Ambedkar to Shri T.N. Chaturvedi, Chairman of IIPA, who presided over the programme and shared his reminiscences about Ambedkar's speeches and his study at Columbia University. Shri Chaturvedi also released the publication of the first Ambedkar Memorial Lecture entitled Babasaheb Dr. Ambedkar and Social Justice: From Analysis to Action, which was delivered by Shri P.S. Krishnan in 2006. Prof. Sushma Yadav coordinated the programme.

11. National Seminar on "Law and Urbanization in India: Issues and Challenges" organized by the Ministry of Urban Development, Govt. of India (March 21, 2009). Dr. Lokendra Malik coordinated the programme.

About sixty participants from the legal profession, academics, civil society organizations and govt. departments participated in this seminar. 8 Papers were presented by the participants. The first session was chaired by Prof. P.S.N. Rao from the School of Planning & Architecture, New Delhi and the second session was conducted by Prof. Ajai Kumar from the Dr. Ambedkar University, Lucknow. The valedictory address was delivered by Prof. M.L. Upadhyaya, a renowned jurist. The programme was coordinated by Dr. Lokendra Malik and Dr. Sachin Chowdhry, faculty members of CUS of IIPA.

## ACTIVITIES OF COMMITTEES

### THE ACADEMIC COMMITTEE

The academic activities of the Institute are guided by the Academic Committee, and the Planning and Advisory Committee and carried out through various Academic Centres, supported by the Computer Centre, Library, and Publication Division.

The Academic Committee of the Institute assists the Executive Council on all academic matters concerning education, training, research and consultancy. The Committee held its meetings on 23 September, 2008 and 27 March 2009 to review and discuss various activities and recommended ways and means to improve research/ consultancy/ training inputs.

### PLANNING AND ADVISORY COMMITTEE

The Planning and Advisory Committee advises the Director on various academic activities of the Institute, viz. consultancy, publications, training, research, etc. The Committee, chaired by the Director, consists of the Chairmen of all the Academic Centres, the APPPA Programme Director, Convenors of Research and Consultancy Advisory Committee, Training Advisory Committee, and Computer Centre. The Registrar and Librarian are special invitees. The composition of the Planning & Advisory Committee is shown at Annexure F.4.

The Committee discusses various issues regarding activities of the Academic Centres and also various ways and means to give a boost to the training and research activities of the Institute.

### ACADEMIC CENTRES

The Academic Centres, each comprising a group of faculty members with interest, experience and expertise in the concerned area of study, meet from time-to-time to (a) prepare an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discuss, coordinate and review individual plans of action; (c) act as a forum for academic interaction and professional development of members; and (d) coordinate with other academic groups in promoting inter-disciplinary activities. Each Centre elects its Chairman for a period of two years. The composition

of the Academic Centres as on 31 March 2009 is shown at Annexure F.5. An account of the academic contribution of IIPA faculty (other than training and research) is given at *Annexure F.6*.

### CENTRE FOR CONSUMER STUDIES

To give a boost to the activities of the Government of India in the area of Consumer Protection and Consumer Welfare, a dedicated "Centre of Excellence" was established by the Department of Consumer Affairs at IIPA on July 29, 2007. The primary objective of the Centre is to act as a "think tank" for research and policy related issues on consumer protection and consumer welfare. The aim of the Centre is to perform, facilitate and promote better protection of Consumers' rights and interests with special reference to rural India. The broad area of focus for the Centre include capacity building, advocacy, policy analysis, in-depth action research, advisory and consultative services, networking with the other institutions nationally and internationally and publications in the area.

During the Year March 2008-09 the Centre organised twenty-two capacity building activities which included Training Programmes, Workshops, and Seminars. Four Research Studies were conducted and the Centre brought out a number of publications. The Centre organized five Training Programmes for the Presidents and Members of the District Consumer Forums in the Month of April, July, September, November, 2008 and January 2009; four workshops were organized for the Officials of Panchayati Raj / Elected Representatives of PRIs and NGOs in the month of May, August, 2008 and March 2009. Two special two day workshops were organised for the officials of the Department of Consumer Affairs in the States in the month of April and August 2008. Two Training of Trainers in Consumer Protection and Consumer Welfare were organised in September, 2008 and February 2009. In the month of October a Training programme was organised for the members of the GTZ Project. A National level Seminar on Consumer Protection and Consumer Welfare was organised from December 17-18, 2008 in collaboration with Kalasalingam University, Tamil Nadu, and a one Day workshop for Scientists and Technologists of the DST Programme

in December 2008. A special camp for consumer awareness among the rural masses was organised during the Magh Mela at Allahabad on January 24-26, 2009 and two workshops cum seminars at Varanasi UP and MDA Jaipur in the month of February 2009; One special workshop for Defence Officials in the area of Consumer Protection was also organised in the month of February 2009. A ToT course for the Heads of the NGOs was conducted in the month of March 2009, and a seminar on Consumer Protection and Consumer Welfare, Role of the media in collaboration with Kuvempu University, Karnataka in March 2009. A total of 910 participants attended the Programmes organised by the Centre.

## **Stream on Consumer Protection: Law and Practice in the 34th APPPA (Advanced Professional Programme in Public Administration)-**

For the fourth consecutive year a Stream on Consumer Protection: Law and Practice was successfully completed in the 34th APPPA (Advanced Professional Programme in Public Administration) in the month of July-August, 2008. More than 40 officials opted for the stream, which carries one credit and 16 sessions, devoted to various issues of consumer protection. The programme has been received very well by the participants who appreciated its utility and relevance stream and its usefulness in daily life.

## **Research Studies**

On the advice of the Department of Consumer Affairs and on approval by the Monitoring Committee of the Centre four Research Studies were undertaken by the faculty and research staff of the Centre. These studies were Best Practices in Consumer Protection – Global Scenario (Vol. II), Empirical Study on the Consumer Awareness in Rural India, Infrastructure Facilities and their impact on the working of the District Forums, and the working of the State Commission and District Forums in the State of Jharkhand: An Empirical Study.

## **Publications**

1. E-newsletter- E-Newsletter for four quarters April- June, 2008; July- September, 2008; October- December, 2008; and January-

March, 2009 were prepared and uploaded on the website. The same was also emailed to a number of people / organisations.

2. A booklet giving general information on the Consumer Protection Act, 1986 has been prepared.
3. An edited Book on Consumer Protection and Welfare brought out in collaboration with Kalasalingam University, TN.
4. An article on "Good Governance and Consumer Welfare: Empowering Consumers" through Education" by Prof Suresh Misra and Sapna Chadah.
5. An article on "Protecting the Rural Consumer" by Prof Suresh Misra published in Yojana, February, 2009.
6. An article on "Responsibility of Service Providers under Consumer Protection law" by Sapna Chadah published in Yojana, February, 2009.

## **Website**

The website of the Centre [www.consumereducation.in](http://www.consumereducation.in) was thoroughly updated and given a new-look. All the information regarding the activities of the Centre upto March, 2009 has been uploaded on the site.

## **Training of Trainers under the Plan Scheme on "Consumer Education and Training, HRD Capacity Building"**

The proposal submitted under the Plan Scheme on "Consumer Education and Training, HRD Capacity Building" by the Centre for conducting five Training of Trainers and developing visual aids and films on consumer related issues for a total cost of Rs.34.00 lakhs has been approved by the Department of Consumer Affairs vide its Sanction Letter dated January 7, 2009. Out of Rs.34.00 lakh, an amount of Rs.19.60 lakh has been released for conducting two ToTs in the first year that is from April 2009 to March 2010 to develop Training films on four issues relating to consumer protection.

## **Consultancy Project on Consumer Protection and Consumer Welfare**

The Department of Consumer Affairs, Government of India has approved another

Consultancy Project to IIPA under the Scheme on Promoting Involvement of Research Institutions/ Universities/Colleges in Consumer Protection and Consumer Welfare at an estimated cost of Rs. 2,98,16,000/- over a period of three years (Rs. 94,76,000/- for 2009-2010, Rs. 99,24,000/- in 2010-2011 and Rs. 1,04,16,000/- during 2011-2012). The funds will be released in due course.

## THE CENTRE FOR LEARNING IN ICT AND E-GOVERNANCE

- Organised three Training programmes on Cyber Laws, Information Security and Computer Applications sponsored by the Department of Science & Technology:
  - During May 26-June 1, 2008 for Administrative Officers,
  - During June 9-15, 2008 for Scientists & Technologists and
  - During August 4-10, 2008 for Women Personnel.
- Organised e-Governance Awareness Training Programme for District level functionaries at IIPA during Nov. 2008.
- Conducted Workshop on Training needs analysis (Aug 2008) to review the findings of Capacity Building Road Maps prepared by various states and to evolve course contents for different levels of training. During this Workshop, topics were identified for development of course content.
- Broad specifications (for hardware, software, site preparation, furnishing etc.) were drawn up and work assignments given to CDAC for the procurement of equipment, their installation; site preparation and refurbishing of rooms. The Centre will have state of the art facility including:
  - Lecture cum laboratory rooms equipped with Workstations, Video and Interactive White Boards facility;
  - Video Studio for recording of sessions;
  - IP based Video cum Multi-casting facility;
  - Intranet and
  - Broadband Internet facility in the IIPA Campus

- Coordinated development of software for conduct of Election and Electronic counting of Votes. IIPA-Membership Database (with Photograph and Signature) was created for on-line verification. These software packages were successfully deployed during the Council election held in September 2008.

## BABASAHEB DR. B.R. AMBEDKAR CHAIR IN SOCIAL JUSTICE

**Books Published:** Empowering Dalits for Empowering India: A Road Map.

**Monographs Published:** Role of Planning: A New Perspective.

- Dr. Babasaheb Ambedkar and Social Justice: From Analysis to Action
- Social Justice: Ambedkar's Vision (Reprint)

**Research Papers/ Articles Published:** Women and Dalits in the Era of Globalization.

- Gender Perspective in Peace Initiatives: Opportunities and Challenges.
- Urbanization, Good Governance and the Urban Poor.
- Governance in India and Public Private Partnership: A Paradigm Shift.
- Process of Urbanization: The Poor and Good Governance.
- Dalit Women and Human Rights: A Cultural Exploration into their Struggles.
- Women and Development: Innovative Strategies.
- Urbanization, Good Governance and the Urban Poor.

**Book Reviews Published:** Politics of Inclusion: Caste, Minorities and Affirmative Action.

- Empowering Society: An Analysis of Business, Government and Social Development Approaches to Empowerment.
- Politics of Inclusion: Caste, Minorities and Affirmative Action
- Social Empowerment through Development Interventions (Innovative Experiments at the Grassroots).

- Reading Gandhi.

**Books under Publication:** Muslims and Social Justice: Problems and Policy Options.

- Political Culture of India: The Post Independence Years.
- Politics of Women Reservation.

## Seminars / Symposia/ Workshops / Trainings Organized and International Delegations Coordinated:

Book Release Function of "Empowering Dalits for Empowering India: A Road Map"

- Workshop on "Empowering Dalits for Empowering India"
- Round Table Discussion on "Dalit Women"
- A Full Day Seminar on "Social Justice : The Science and Technology Perspective" for the Eighth Foundation Training Programme for Scientists and Technologists (DST), sponsored by the Department of Science and Technology, Government of India
- Third In-Service Training Programme for Mizoram Civil Service Officers sponsored by the Department of Personnel and Training, Ministry of Home Affairs, Government of India
- 39th and 40th Foreign Training Course (FTC) of the Bangladesh Civil Service (Sponsored by the Bangladesh Public Administration Training Centre, (BPATC), Dhaka, Ministry of Establishment, Government of Bangladesh)
- Management Development Programme for Local Development Officers (LDOs) Government of Nepal (Sponsored by the Ministry of External Affairs, Government of India)

**Special Lecture/Memorial Lecture Organized:**  
2nd Ambedkar Memorial Lecture on "Dr. Ambedkar, Education & Social Change"

- Ambedkar's Quest for Social Justice
- Innovations for Inclusive Education
- MDGS and HDR of India
- Affirmative Action & Inclusion: The Global Experience

- Ethics, Equity and Affirmative Action: The American Experience
- Social Justice: The Science and Technology Perspective
- Reforms in Social Welfare Administration: Panel Discussion

## Papers presented in the Seminars / Workshops / Conferences:

(i) **International Conferences:** Rethinking Political Thought: Integral Humanism in Modern India

- Inclusive Growth, Quality of Governance and Poverty: Exploring their Interface with Human Rights.
- Public Service Equalization in India: The Issues of Excellence and Inclusion
- Social Inclusion and Social Justice: Some Experiences of India and Nepal
- Social Conditions of the Marginalized

(ii) **National Conferences:** Exploring Social Exclusion of Dalit Women

- Gender Violence and Gender Justice: A Need for Witness Protection: The Plenary Session
- Higher Education in India: Issues of Inclusion and Excellence
- Gandhian and Nehruvian Approaches to Development: A Critique
- Ethics in Governance: The Indian tradition and ARC II
- Dr. Ambedkar's Vision of Social Justice: the relevance for social sciences
- Democratic Decentralization, Governance and Equity in Public Service Delivery
- Relevance of the Contemporary Thought of Dr. B.R. Ambedkar
- Social Justice: Ambedkar's Vision



## **ADMINISTRATIVE & PERSONNEL MATTERS**

**Prof. S.P. Verma, Hony. Treasurer officiated as Director during leave period of the Director**

With the approval of the Chairman, Prof. S.P. Verma, Hony. Treasurer officiated as Director from Dec. 3-23, 2008 during the leave of the Director Shri B.S. Baswan.

**Appointment of New faculty on regular/deputation basis.**

Dr. K.K. Pandey was appointed as Professor of Urban Management in CUS in the pay scale of Rs. 16400-22400 on regular basis w.e.f. 1.7.2008 on probation for a period of one year.

Dr. V. Siva Rama Krishnaiah was appointed as Professor (ICT) in the pay scale of Rs. 16400-22400 on deputation basis w.e.f. 1.7.2008 on probation for a period of one year.

Dr. (Mrs.) Usha Mujoo Munshi appointed as Librarian on a regular basis in the pay scale of Rs. 16400-22400 w.e.f. 17.7.2008 on probation for a period of one year.

With the approval of the Executive Council, the services of Ms. Sapna Chadah, Assistant Professor in Constitutional and Administrative Law on contract basis regularized w.e.f. 21.8.2008 in the pay scale of Rs. 8000-275-13500 and she was placed on probation for a period of one year.

Dr. Lokendra Malik was appointed as Assistant Professor in Laws in Urban Governance on a regular basis in the pay scale of Rs. 8000-275-13500 w.e.f. 5.9.2008 on probation for a period of one year.

Regularization of five daily wage employees w.e.f. 1.4.2008 in the pay scale of Rs. 2550-3200 on probation for a period of one year was effected as per the time table prescribed by the EC in 2007.

**Extension of Dr. Naresh Kumar, Registrar**

With the approval of Executive Council, the tenure of Dr. Naresh Kumar as Registrar extended upto 31.7.2012 i.e. upto the age of superannuation of 62 years as applicable to the post of Registrar, on the existing terms and conditions.

**Promotion under the Time Bound Personal Promotion Scheme.**

Mrs. Meena and Shri Hemant Khare were

promoted in the next Higher Scale of pay of Rs. 8000-275-13500 w.e.f. 20.10.2008 under the policy, on probation for a period of one year.

**Retirement**

The following staff retired on superannuation from the services of the Institute.

Shri Lekh Ram, Daftry-cum-Messenger (Sr. Scale) on 30.11.2008 (AN)

Shri R.S. Pandey, UDC on 31.1.2009 (AN)

**Total numbers of Faculty and Staff**

As on 31-3-2009 there were 183 employees (including on deputation), comprising 26 faculty members and 157 Senior Administrative Officers & Staff members

**Relieving of Prof. S.S. Singh, Professor of Justice and Administration to join the National Law Institute Univ. Bhopal as Director on Deputation basis**

With approval of the Chairman Standing Committee and the Chairman, IIPA, Prof. S.S. Singh Prof. of Justice and Administration, was relieved from the Institute w.e.f. 22.6.2008 (A.N) to join the above University as Director on deputation basis from 23.6.2008 to 30-6-2011 i.e. the date of his superannuation, on the deputation terms prescribed by the DoPT.

**Accepting the technical resignation of Dr. P. Bapaiah, Dy. Registrar (Finance) w.e.f. 1.4.2008**

With the approval of the competent authority, the technical resignation submitted by Dr. P. Bapaiah, Dy. Registrar(Finance), consequent upon his selection as Registrar "The English and Foreign Language Univ. Hyderabad" (a Central Univ.), in the pay scale of Rs. 16400-22400 had been accepted w.e.f. 1.4.2008.

**Technical resignation of Shri A.P. Yadav, Professional Assistant (Sr. Scale) w.e.f. 12.9.2007 on his appointment/absorption at Lady Shri Ram College as Librarian.**

With the approval of the Chairman, the technical resignation of Shri A.P. Yadav, Professional Assistant (Sr. Scale), consequent upon his absorption at Lady

Shri Ram College has been accepted w.e.f. 12-9-2007 and his lien has been terminated from the date of his resignation.

**Reservation for SC/ST/OBC/PH in respect of posts under the control of the IIPA**

As in the previous years, the Institute continues to follow the guidelines laid down for reservation for Scheduled Castes, Scheduled Tribes, OBC/PH in the posts/services matters under the control of IIPA.

**Progressive Use of Hindi**

The Rajbhasha Implementation Committee of the Institute under the Chairmanship of the Director continues to promote the use of Hindi in the working of the Institute. The Committee decides about the time-bound programmes for the progressive use of Hindi.

Some of the measures taken in this direction were:

The Institute organised a public lecture in Hindi on 15th September, 2008. Prof. Pushpesh Pant, Dean, School of International Studies, Jawaharlal Nehru University delivered the lecture in Hindi on the subject "fganh% ljdkjh] gekjh vkSj cspkjh" Shri Leeladhar Mandloi, Deputy Director General, Directorate General, All India Radio presided over the function.

The Institute conducts an Annual Essay Prize Competition every year. For this competition the Institute invites entries in Hindi also.

The Institute organised a Hindi Essay Prize Competition to encourage original writing in Hindi. The Institute invited entries on the subject "दक्षिण-एशिया में सुरक्षा की चुनौतियाँ".

The Annual Report of the Institute was brought out in Hindi as well as in English.

Letters received in Hindi are being replied to in Hindi.

## FINANCE AND ACCOUNTS

### REVENUE ACCOUNT

#### Receipts

Apart from generating its own resources, the Institute received grants from the Ministry of Personnel, Public Grievances and Pensions, Government of India and others. The details of such receipts during the year under report are:

		Amount (Rs. in Lakh)	Remarks	
1.	Maintenance Grant from Government	Rs. 149.63 lakh		
2.	Internal Receipts Generated by IIPA	Rs. 508.82 lakh	Break-up as under (Rs. in Lakh)	
			(i) Fee from various fee-based and sponsored training programmes	196.27
			(ii) User Charges from Hostel etc.	150.77
			(iii) Net income from Consultancy Assignments	35.73
			(iv) Overhead charges	30.63
			(v) Membership subscription (including interest on Membership Fund)	10.70
			(vi) Sale of publications	12.14
			(vii) Service Charges	14.18
			(viii) Interest income	14.82
			(ix) Receipts from Office Equipments Towards Photocopy/ Risograph/ Computer Time, etc.	4.67
			(x) Other Misc. Receipts etc.	32.99
			(xi) Recovery of Advances etc.	5.92

Thus the total receipts to the Institute during 2008-2009 were Rs. 658.54 lakh.

## Expenditure

As against the revenue receipts of Rs. 658.54 lakh, the expenditure during the year under report was 724.78 lakh with the following breakdown:

		(Rs. in lakh)
1.	Establishment (salaries and allowances)	337.82
2.	Conduct of fee-based and Sponsored training Programmes	79.01
3.	Research, Seminars and Conferences	0.21
4.	Library Books and Periodicals etc.	15.80
5.	Publications	12.96
6.	Promotion of Branch activities	5.95
7.	Campus maintenance including Hostel general charges, water and electricity charges, rent, rates and taxes etc.	144.53
8.	Administrative and miscellaneous charges	101.75
9.	Advances to employees	3.22
10.	Purchase of Assets	23.53

Thus, there was an excess expenditure of Rs. 130.15 lakh (including Rs. 63.92 lakh b/f from previous year) over income in the revenue account during the year.

## Plan Grant

The unspent balance of Rs. 5.55 lakh of the plan Grant of previous year (2007-08) was carried over to this year and Plan Grant of Rs. 150.18 lakh was received during the year 2008-09, out of which 159.61 lakh was utilized during this year and excess expenditure of Rs. 3.88 lakh has been carried over to next year.

## Centre for Urban Studies (CUS)

A maintenance grant of Rs. 86.40 lakh was received from the Ministry of Urban Affairs, Government of India during the year under report. In addition a sum of Rs. 0.34 lakh accrued from

sale of CUS publications. An excess expenditure of Rs. 28.24 lakh from previous year was carried over during the year under report. Thus the total excess expenditure for the year 2008-09 under CUS was Rs. 30.79 lakh.

Against the total funds of Rs. 58.50 lakh (after adjustment of previous excess expenditure of Rs. 28.24 lakh), an expenditure of Rs. 89.29 lakh was incurred on:

		(Rs. in lakh)
1.	Pay & Allowances	51.71
2.	Training Programmes/Seminars etc.	4.82
3.	Books & Periodicals	2.39
4.	Travel Expenses	1.17
5.	Publication of Nagarlok	-
6.	Other contingencies & Misc. Expenses	0.75
7.	Campus Maint. including Computer Facility, Security, Tel. etc.	10.04
8.	Infrastructure	2.80
9.	Water & Electricity	8.40
10.	Overhead charges	6.77
11.	Printing & Stationery	0.44
		<b>89.29</b>

The shortfall of Rs. 30.79 lakh has been carried over for adjustment to the next year (2009-10).

## Specific Grants and Expenditure on Sponsored Training Programmes and Research Studies etc.

Grants/Fee amounting to Rs. 570.34 lakh were received from the Ministry of Personnel, Public Grievances and Pensions (DOPT), and other sponsoring Ministries/Departments for conduct of sponsored Training Programmes, Research Studies and Seminars, etc. as under:

		(Rs. in lakh)
1.	DOPT Sponsored Programme (Advanced Professional Programme in Public Administration (APPPA))	87.50
2.	From various Ministries/ Departments for Field Visits/ Dissertation, etc. by APPPA Participants	103.22
3.	From Ministries/Departments (Other than DOPT) and other organizations for special Programmes, Research Studies, Consultancy Assignments, Seminars, etc. (including grant from M/o Consumer & Welfare for Consultancy)	286.05
4.	Ministry of Consumer & Welfare for Centre for Consumer Studies	73.97
5.	Ministry of Information & Technology for Centre for ICT & E-Governance	19.60
		570.34

An unspent balance of Rs. 350.35 lakh was also brought forward from previous year. Thus total funds available were Rs. 920.69 lakh.

## Foreign Contributions (FCRA)

Besides this foreign contributions worth Rs. 9.03 lakh (inclusive of interest of Rs. 2.19 lakh earned and credited to this account) were also received for conducting some training programmes and some consultancies etc.

An unspent balance of Rs. 68.05 lakh was brought forward from the previous year. Thus, total funds available were Rs.77.07 lakh. Against these an amount of Rs. 35.41 lakh was utilised during the year. Unspent balance of Rs. 41.66 lakh has been carried forward to next year.

As against the above, the expenditure on various programmes, research studies, etc. amounted to Rs. 809.80 lakh as detailed below:

		(Rs. in Lakh)
1.	Advanced Professional Programme in Public Administration (Non-plan)	87.54
2.	Field Visits/Dissertation etc. by APPPA Participants	130.63
3.	Special Programmes, Research Studies, Consultancy Assignments and Seminars, etc. sponsored by various Ministries/Departments of Government of India and other organizations	360.47
4.	Ministry of Consumer & Welfare for Centre for Consumer Studies	81.72
5.	Ministry of Information & Technology for Centre for ICT & E-Governance	149.43
		809.79

Balance of Rs. 110.89 lakh has been carried over to next year for utilization.

The balance expenditure from these grants has been carried over for utilisation/adjustment during 2009-2010.

M/s GSA & Associates audited the accounts of the Institute for the year under report, and the Audited statement of Accounts in detail is appended to this report (Annexure F.12).

The Institute continued its endeavour to mobilize resources for strengthening its financial position.

**Annexure F.1(a)**  
**COMPLETED RESEARCH PROJECTS FROM**  
**APRIL 2008 TO MARCH 2009**

S. No	Project	Faculty Incharge	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commence-ment	Scheduled Date of Completion
1.	Women in Agriculture in South Asia	Prof. Aasha Kapur Mehta	Aga Khan Foundation and International Food Policy Research Institute	1,00,000	1,00,000	June 2008	September 2008
2.	National Flood Control Evaluation Project (NFCEP)	Prof. Anil C. Ittyerah	Ministry of Water Resources	27,03,750	21,63,000	December 2007	August 2008
3.	Evaluation Study of Micro & Small Enterprises Cluster Development Programmes	Prof. Anil C. Ittyerah	Ministry of Micro, Small & Medium Enterprises, GOI	18,40,000	18,40,000	February 2008	May 2008

### Annexure F.1(b)

#### ON GOING RESEARCH PROJECTS FROM APRIL 2008 TO MARCH 2009

S. No	Project	Faculty Incharge	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received	Date of Commencement	Scheduled Date of Completion	Present Status
1.	Concurrent Evaluation of Targeted Public Distribution System in Orissa, West Bengal, Tripura, Nagaland, Arunachal Pradesh and Manipur	Prof. P.K. Chaubey Prof. Pranab Banerji Dr. Sachin Chowdhry	Dept. of Food & Public Distribution, M/o Consumer Affairs, Food & Pub. Distribution	22,48,920	17,99,136	March 2007	June 2008	Draft Report submitted in June 2008
2.	Concurrent Evaluation of Targeted Public Distribution System in Haryana, Chandigarh, Punjab, and Tamil Nadu	Prof. Dolly Arora	Dept. of Food & Public Distribution, M/o Consumer Affairs, Food & Pub. Distribution	14,99,280	4,49,784	April 2007	August 2008	Report submitted on January 17, 2009.
3.	Concurrent Evaluation of Targeted Public Distribution System in Jammu & Kashmir, HP, Andhra Pradesh, and Karnataka	Dr. R.K. Barik	Dept. of Food & Public Distribution, M/o Consumer Affairs, Food & Pub. Distribution	14,99,280	4,49,784	April 2007	August 2008	Report submitted February, 2009.
4.	Political Regime, Ideology and Fear	Prof. R.K. Barik	ICSSR	2,58,000	1,50,000	February 2008	August 2008	In progress
5.	Nirmal Gram Puraskar (NGP) Verification	Prof. Anil C. Ittyerah	Ministry of Rural Development, Dept. of Drinking of Water Supply	24,00,000	4,67,042	April 2008	July 2008	Completed and report submitted September 2008, Balance payment Awaited
6.	Bihari Migrant Labour: Incidence, Causes and Remedies	Prof. Pranab Banerji Dr. Girish Kumar	Dept. of Labour Resources, Govt. of Bihar	10,00,000	5,00,000	February 2009	August 2009	In progress

**Annexure F.1(c)**  
**COMPLETED CONSULTANCY ASSIGNMENTS FROM**  
**APRIL 2008 TO MARCH 2009**

S. No	Project	Faculty Incharge	Funding Agency	Total Grant Sanctioned (Rs.) (A)	Grant Received (Rs.) (B)	Date of Commencement	Scheduled Date of Completion	Date of Completion
1.	Identify mechanisms for large scale investments in irrigation, both by the Centre and State Governments and on intra - State and Inter - State projects	Prof. Pranab Banerji	Ministry of Water Resources	2,00,000	1,60,000	July 18, 2007	September 17, 2007	Completed in May 2008
2.	International Consultancy Project, Afgan e-Quality Alliance, for capacity building for setting up a Centre for Public Policy & Administration at the Kabul University under the aegis of the Washington State University & US Aid with IIPA as partner institution along with TERI & TISS.	Prof. J. Guha Roy (Principal Investigator) Prof. Bharati Sharma Prof. Rajesh Singh (Members)	USAID Washington State University	US\$ 18,000 (Rs. 7,57,260)	US\$ 18,000 (Rs. 7,57,260)	June 2006	March 2008	Completed and final installment received in September 2008.
3.	Preparation of status papers on Administrative Reforms	Prof. Sujata Singh	Second Administrative Reforms Commission	5,00,000	3,00,000	February, 2006	May, 2006	Completed in November 2008. (The Report could not be submitted on schedule because of the delay on the part of State Governments in sending reports/ information)



4.	Consultancy on Effective Functioning of Information and Facilitation Counters	Prof. Dolly Arora	Department of Administrative Reforms and Public Grievances	7,00,000	7,00,000	May 2007	May 2008	Completed.; Final instalment received in March 2009.
5.	Consultancy on Formulation, Implementation and Evaluation of Citizen's Charter	Prof. Dolly Arora	Department of Administrative Reforms and Public Grievances	7,00,000	7,00,000	May 2007	May 2008	Completed. Final instalment received in March 2009.
6.	Consultancy on Installation of Public Grievance Redress Mechanism (PGRAM) in Govt. of India Ministries and Department	Prof. Dolly Arora	Department of Administrative Reforms and Public Grievances	7,00,000	7,00,000	May 2007	May 2008	Completed. Final instalment received in March 2009.

## Annexure F.1(d)

ON GOING CONSULTANCY ASSIGNMENTS FROM  
APRIL 2008 TO MARCH 2009

S. No.	Consultancy Assignments	Faculty Incharge	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status
1.	Study on "Functioning of ICDS and its Universalisation in Delhi".	Prof. Rajesh Singh Prof. Aasha Kapur Mehta, Prof. Bharati Sharma	Department of Social Welfare, Govt. of NCT of Delhi	21,89,375	9,50,000	July 2007 Effective commencement of project 1st October, 2007	May 2008	Report submitted in May 2008
2.	"Renewable Energy for Livelihoods" project on "Raising Economic Levels of Villages through Provision of Cooking Lighting and Motive Power" being executed by MNES under UNCCF-II Evaluation and Monitoring	Prof. Aasha Kapur Mehta	Ministry of Non-Conventional Energy Sources	15,00,000 + 1,50,000 in case of need	16,50,000	April 2006	December 2008	Draft report presented to Secretary MNRE at a Seminar at MNRE in December 2008. Report submitted on 6th March 2009. Comments awaited.
3.	Chronic Poverty Research Centre, India. Phase III, Segment 3	Prof. Aasha Kapur Mehta (Team Leader for CPRC India)	Univ. of Manchester & DFID	77,223 Pound Sterling (Rs.) (62,43,555)	77,223 Pound Sterling (Rs.) (62,43,555)	February 2008	July, 2009	In progress
4.	MWCD-UNDP project on Promoting Gender Equity.	Prof. Aasha Kapur Mehta	UNDP and M/o. of Women and Child Development	16,91,631	16,91,631	January 2007	December 2008	Draft report submitted in December 2008. Report presented to Secretary, MWCD & MWCD Staff on January 13, 2009. Report presented at MWCD, MWCD-UNDP-IIPA Multi Stakeholder Workshop held at IIPA on 20th February 2009. Summary Report published and released by Secretary, MWCD at Siri Fort Auditorium on 8th March 2009. Final report under publication.

5.	Manpower assessment study for Central Cottage Industries Corporation of India Ltd.	Shri Rakesh Gupta Prof. Nand Dhameja	Central Cottage Industries Corporation of India Ltd.	5,90,000	2,09,261	November 2008	March 2009	Draft Report submitted.
6.	Developing Training Modules, Materials and Films for the Sensitization of Government Functionaries, specially the Field Staff of the Union and State governments/UT Administration through induction and In-service Training programmes	Prof. J. Guha Roy	Department of Personnel and Training, Ministry of Personnel, Public Grievances and Pensions, GoI	9,45,000	2,95,057	April 2008	March 2009	2 days' Pilot Training Course was conducted at ATI, Kolkata to validate the Training Module. Validation Report has since approved by the DoP&T.

## Annexure F.2

### LIST OF TRAINING PROGRAMMES CONDUCTED DURING THE PERIOD FROM APRIL, 2008 TO MARCH, 2009

Sl. No.	Name of the Programme	Programme Director(s)	Duration	No. of Participants participated
1.	Workshop for the Officers of the Department of Food and Public Distribution of the State of West Bengal at Kolkata (Sponsored by the Department of Consumer Affairs, Govt. of India)	Prof. S.S. Singh Prof. Suresh Misra	April 3-5, 2008	24
2.	Eight-week Foundation course for Officer-Trainees of Indian Economic Service (Sponsored by Ministry of Finance, Govt. of India)	Prof. P.K. Chaubey Dr. V.N.Alok	April 7-May 30, 2008	15
3.	Fifty-ninth OTP for the Presidents and Members of District Consumer Forums (Sponsored by Department of Consumer Affairs, Govt. of India)	Prof. S.S. Singh Prof. Suresh Misra Ms. Sapna Chadah	April 21-25, 2008	28
4.	Eighth Training Programme on "Enabling for Administrative Personnel of Science & Technology Departments of the Government of India" (Sponsored by Department of Science & Technology, Govt. of India)	Prof. Sujata Singh	April 21-May 9, 2008	16
5.	Workshop on Leadership on Excellence in Governance for IPS Officers in collaboration with Pacific Institute, USA (Sponsored by the Bureau of Police Research & Development, Government of India)	Prof. Bharati Sharma Prof. Sushma Yadav Shri Ram Seshan (P.I.)	April 28-30, 2008	9
6.	Training Programme for XXIX Batch of ISS Probationers on Development and Plan Models (Sponsored by Ministry of Statistics and Programme Implementation, Central Statistical Organisation, Govt. of India)	Dr. Swapan K. Bhattacharya Prof. Pranab Banerji	April 28-May 16, 2008	23
7.	Study Visit of Vietnamese delegation from NAPA	Prof. N.P. Singh Prof. Suresh Misra	May 5-12, 2008	8
8.	Management Development Programme for Local Development Officers (LDOs), Govt. of Nepal (Sponsored by Ministry of External Affairs, Govt. of India)	Prof. Vinod K. Sharma Prof. Sushma Yadav	May 5-16, 2008	12
9.	Workshop on Consumer Protection & Consumer Welfare for the Officials of Panchayati Raj/Elected Representatives of PRIs and NGOs at SIRD, Lucknow (Sponsored by Department of Consumer Affairs, Govt. of India)	Prof. S.S. Singh Prof. Suresh Misra	May 14-16, 2008	37
10.	Study Tour of 39th and 40th Foundation Training Course for Officers of Bangladesh Civil Service	Prof. J. Guha Roy Prof. Sushma Yadav	May 19-24, 2008	33
11.	Workshop on Service Jurisprudence in Personnel Management for Officers of Central Government Departments (Sponsored by the Department of Personnel & Training, Government of India)	Prof. S.S. Singh Mr. S.R. Adige	May 21-23, 2008	26

12.	Fourth Advanced Training Programme on Cyber Laws, Information Security and Computers for Administrative Personnel of S & T Departments of Government of India (Sponsored by the Department of Science & Technology, Government of India)	Shri S.S. Grover Shri Amit Das	May 26-June 1, 2008	23
13.	Training Programme for XXIX Batch of ISS Probationers on "Estimation of Poverty and Evaluation of Poverty Alleviation Programmes" (Sponsored by Ministry of Statistics, Programme Implementation, Government of India)	Dr. Swapan K. Bhattacharya Prof. Pranab Banerji	May 26-June 6, 2008	21
14.	Management Development Programme for Senior Officers of Government of Nepal on Federalism (Sponsored by Ministry of External Affairs, Government of India)	Prof. Vinod K. Sharma Prof. Suresh Misra	May 26-June 6, 2008	13
15.	Direct Trainer Skills – A Training of Trainers Programme (Sponsored by Department of Personnel and Training, Government of India)	Prof. (Dr.) S.K. Ghosh Prof. J.Guha Roy Course Coordinators	June 9-13, 2008	16
16.	First Advanced Training Programme on Cyber Laws, Information Security and Computers for Scientists and Technologists of S&T Departments of Govt. of India (Sponsored by Department of Science and Technology, Government of India)	Prof. Vinod K. Sharma, Nodal Officer, Shri S.S. Grover Programme Director Shri Amit Das Associate Programme Director	June 9-15, 2008	26
17.	Fifth Video Workshop on Presentation Skills for Officers of the Indian Economic Service (Sponsored by Deptt of Economic Affairs, Government of India)	Prof. (Dr.) S.K. Ghosh	June 23-25, 2008	4
18.	Second Technical Advisory Committee Workshop for GDI and GEM (Sponsored by Ministry of Women and Child Development/United Nations Development Programme)	Prof. Aasha Kapur Mehta	June 24, 2008	12
19.	34th Advanced Professional Programme in Public Administration (Sponsored by Department of Personnel and Training, Government of India)	Prof. Dolly Arora (Programme Director) Prof. S.K. Ghosh (Prog. Co-Director)	July 1, 2008 to March 31, 2009	45
20.	Sixtieth Orientation Training Programme for the presidents and Members of the District Consumer Forums (Sponsored by Department of Consumer Affairs, Govt. of India)	Prof. Suresh Misra Ms. Sapna Chadah	July 7-11, 2008	26
21.	Training of Trainers Programme at the National Industrial Security Academy, CISF, Hyderabad (Sponsored by the Bureau of Police Research and Development, GOI)	Prof. S.K. Ghosh Prof. J. Guha Roy	July 14-18, 2008	22
22.	Third In-service Training Programme for Mizoram Civil Service Officers (Sponsored by Department of Personnel and Training, Government of India)	Dr. Lipi Mukhopadhyay Prof. Sushma Yadav	July 14-Aug. 22, 2008	15

23.	Leadership Excellence in Policing for IPS Officers in collaboration with the Pacific Institute, USA (Sponsored by the Bureau of Police Research & Development, Government of India)	Prof. Bharati Sharma Prof. Sushma Yadav Mr. Ram Seshan (PI)	July 28 – August 1, 2008	27
24.	Design of Training (DoT)-A Training of Trainers Programme (Sponsored by the Department of Personnel & Training, Government of India)	Prof. J. Guha Roy Prof. S.K.Ghosh	August 4-8, 2008	26
25.	Fifth Advanced Training Programme on Cyber Laws, Information Security and Computers for Women Personnel of S&T Departments of Government of India (Sponsored by the Department of Science and	Prof. V.K. Sharma Shri S. S. Grover Shri Amit Das	August 4-10, 2008	26
26.	Workshop on Consumer Protection for the District Officials of PRIs/Elected Representatives/NGOs at Bulandshahr organized in collaboration with SIRD, Lucknow (Sponsored by the Department of Consumer Affairs, Government of India)	Prof. Suresh Misra	August 6-8, 2008	38
27.	Training Programme on Gender Budgeting (Sponsored by the Ministry of Women & Child Development, Government of India)	Prof. Aasha Kapur Mehta	August 7-8, 2008	23
28.	Training Programme on Property Tax Administration (Sponsored by Ministry of Urban Development, Government of India (CUS)	Prof. K.K. Pandey Dr. Sachin Chowdhry	August 11-13, 2008	20
29.	Workshop on Consumer Protection for the District Officials of PRIs/Elected Representatives/NGOs at Saharanpur organized in collaboration with SIRD, Lucknow (Sponsored by the Department of Consumer Affairs, Government of India)	Prof. Suresh Misra	August 11-13, 2008	36
30.	Workshop for officers of the Department of Consumer Affairs in the States, at IIPA (Sponsored by the Department of Consumer Affairs, Government of India)	Prof. Suresh Misra Dr. Mamta Pathania	August 21-22, 2008	25
31.	Management Development Programme for Assistant Commissioners/Principals of Navodaya Vidyalayas (Sponsored by the Navodaya Vidyalaya Samiti, Government of India)	Prof. Bharati Sharma	August 25-29, 2008	24
32.	Management Development Programme on Federalism for senior officers of the Government of Nepal (Sponsored by Ministry of External Affairs, Government of India)	Prof. Vinod K. Sharma Prof. Suresh Misra	August 25- September 5, 2008	26
33.	Sixty-first Orientation Training Programme for the Presidents and Members of the District Consumer Forums (Sponsored by Department of Consumer Affairs, Govt. of India)	Prof. Suresh Misra Ms. Sapna Chadah	September 8-12, 2008	10
34.	Training Course on Public-Private Partnerships in Urban Development (Sponsored by the Ministry of Urban Development, Government of India) (CUS)	Shri Rakesh Gupta Ms. Nimish Jha	September 8-12, 2008	12
35.	Training Programme on 'Development of Leadership, Administration and Financial Acumen' (Sponsored by Ministry of Statistics & Programme Implementation, CSO, Government of India)	Prof. Rajesh Singh Prof. Bharati Sharma	September 15-19, 2008	11

36.	4th Training of Trainers in Consumer Protection and Consumer Welfare at SIRD, Raipur (Sponsored by Department of Consumer Affairs, Govt. of India)	Prof. Suresh Misra Ms. Sapna Chadah	Sept. 22-26, 2008	34
37.	National Workshop on "Developing Subject Portals for Resource Harvesting in Social and Allied Sciences" (Sponsored by ICSSR, Government of India)	Dr. Usha Mujoo Munshi (Workshop Director) Mrs. Sunita Gulati (Workshop Co-Director)	September 29- October 1, 2008	23
38.	Sixth Video Workshop on Presentation Skills for officers of the Indian Economic Service (Sponsored by the Department of Economic Affairs, Government of India)	Prof. S.K. Ghosh	September 29- October 1, 2008	14
39.	Training Programme for the Members of GTZ Project (Sponsored by the Department of Consumer Affairs, Food and Public Distribution, Government of India)	Dr. Mamta Pathania	October 6-10, 2008	8
40.	Training Programme on Essential Behavioural Skills for Organisational Effectiveness for Principals of Navodaya Vidyalaya Samiti (Sponsored by the Navodaya Vidyalaya Samiti, Government of India)	Prof. Rajesh Singh	October 13-17, 2008	28
41.	2nd Advanced Training Programme on Cyber Laws, Information Security and Computers for Scientists/Technologists (Sponsored by the Department of Science & Technology, Government of India)	Prof. Vinod K. Sharma Dr. V. S.R. Krishnaiah	October 13-19, 2008	11
42.	Gender Budgeting Training of Trainers Programme for State Institute of Rural Development (Sponsored by Ministry of Women & Child Development, Government of India)	Prof. Aasha Kapur Mehta	October 16-17, 2008	12
43.	Two Day Workshop on Affordable Housing for Urban Poor (Sponsored by the Ministry of Housing and Poverty Alleviation, Government of India)	Dr. Girish Kumar Dr. Sachin Chowdhry Prof. R.K. Barik	October 16-17, 2008	56
44.	Training Programme on Administrative Matters for senior Officers of the Central Ground Water Board (Sponsored by the Central Ground Water Board, Government of India)	Prof. Sujata Singh	November 3-7, 2008	20
45.	Eighth Foundation Training Programme for Scientists and Technologists (Sponsored by the Department of Science & Technology, Government of India)	Prof. Vinod K. Sharma Prof. Rajesh Singh	Nov. 3-January 23, 2008	12
46.	E-Governance Awareness Workshop (Sponsored by Department of Information Technology, Govt. of India)	Dr. Pradeep Kumar Dr. S. S. Grover	Nov. 10-12, 2008	12
47.	Programme on Introduction to Systematic Approach to Training Courses at Training Division, DOP&T	Prof. Bharati Sharma	Nov. 10-12, 2008	12
48.	Sixty-second OTP for Presidents and Members of the District Consumer Forums (Sponsored by the Department of Consumer Affairs, Govt. of India)	Prof. Suresh Misra Ms. Sapna Chadah	Nov. 10-14, 2008	36

49.	Refresher Training Programme on "Gender Issues" (Sponsored by the Ministry of Statistics and Programme Implementation, Central Statistical Organisation, Government of India)	Dr. Lipi Mukhopadhyay	Nov. 10-15, 2008	11
50.	Training Programme on Non-Conventional Land based Tools for Municipal Revenue (Sponsored by the Ministry of Urban Development and Poverty Alleviation, Govt. of India)	Dr. K.K. Pandey Dr. Sachin Chowdhry	Nov. 17-19, 2008	14
51.	Management Development Programme on Infrastructure Development and Management for senior officers of the Government of Nepal (Sponsored by the Ministry of External Affairs, Govt. of India)	Shri Rakesh Gupta Prof. Nand Dhameja	Nov. 17-28, 2008	12
52.	Training Programme on Gender Budgeting (Sponsored by the Ministry of Women & Child Development, Govt. of India)	Prof. Aasha Kapur Mehta	Nov. 20-21, 2008	13
53.	Training Programme on Corporate Ethics and Values for Executives of the Oil and Natural Gas Corporation (ONGC) (Sponsored by Oil and Natural Gas Corporation)	Prof. Bharati Sharma Prof. Pranab Banerji	Nov. 24-26, 2008	23
54.	Training Programme on Incorporating Gender Concerns in Public Policy (Sponsored by the Department of Personnel & Training), Government of India	Prof. Dolly Arora Prof. Aasha Kapur Mehta	December 1-3, 2008	16
55.	Training Programme on Management and Development of Urban Infrastructure Projects (Sponsored by the Ministry of Urban Development, Government of India)	Shri Rakesh Gupta Ms. Nimish Jha	December 1-5, 2008	5
56.	Training Programme on Effective Leadership for Principals of Jawahar Navodaya Vidyalayas (Sponsored by the Navodaya Vidyalaya Samiti, Government of India)	Prof. Bharati Sharma	Dec. 1-5, 2008	25
57.	In-service Training Programme for Assam Civil Service Officers (Sponsored by the Department of Personnel & Training, Government of India)	Dr. S.K. Bhattacharya Dr. Girish Kumar	December 1-12, 2008	25
58.	Training Programme on Leadership in Governance: Investment in Excellence (Sponsored by BPR&D, Government of India)	Prof. Bharati Sharma Prof. Sushma Yadav Mr. Ram Seshan (PI)	December 8-12, 2008	10
59.	Management Development Programme on Urban Management and Management for Senior Officers of the Kathmandu Metropolitan City (Sponsored by the Ministry of External Affairs, Government of India)	Prof. K.K. Pandey Dr. Sachin Chowdhry	Dec. 8-19, 2008	15
60.	Workshop on Consumer Affairs for the Scientists and Technologists of DST, Government of India (Sponsored by Department of Consumer Affairs, Government of India)	Prof. Suresh Misra Ms. Sapna Chadah	December 10, 2008	13
61.	All India National Seminar on Consumer Protection and Welfare (NSCOPE 2008) in collaboration with Centre for Consumer Studies (Sponsored by Department of Consumer Affairs, Govt. of India)	Prof. Suresh Misra Ms. Sapna Chadah	Dec. 17-18, 2008	150



62.	Seventh Video Workshop on Presentation Skills (Sponsored by the Department of Economic Affairs, Government of India)	Prof. S.K. Ghosh	December 22-24, 2008	7
63.	First Training Programme on vigilance in Urban Governance (Sponsored by the Ministry of Urban Development, Government of India)	Dr. Lokendra Malik	January 5-9, 2009	13
64.	Course on Experienced Learning Tools- A Training of Trainers Programme (Sponsored by the Department of Personnel and Training, Government of India)	Prof. (Dr.) S.K. Ghosh	January 12-16, 2009	17
65.	Sixty-third OTP for Presidents and Members of the District Consumer Forums at NLIU, Bhopal (Sponsored by the Department of Consumer Affairs, Govt. of India)	Prof. Suresh Misra Shri C. Rajasekhar Ms. Sapna Chadah	January 12-16, 2009	22
66.	In-service Training Programme for Nagaland Civil Service Officers (Sponsored by the Department of Personnel and Training, Government of India)	Dr. Girish Kumar Dr. Lokendra Malik	January 12-30, 2009	17
67.	Gender Budgeting Workshop for Officers of State Governments (Sponsored by the Ministry of Women & Child Development, Government of India)	Prof. Aasha Kapur Mehta	January 15-16, 2009	21
68.	Management Development Programme for Chief District Officers (CDOs) of the Govt. of Nepal (Sponsored by Ministry of External Affairs, Government of India)	Prof. Sujata Singh Prof. Vinod K. Sharma	Jan. 19-30, 2009	15
69.	Programme for the Afghanistan Civil Service Institute (Sponsored by Ministry of External Affairs, Government of India)	Prof. Pranab Banerji Dr. Sachin Chowdhry	January 19-31, 2009	10
70.	MDP for IIPA Officials (Sponsored by IIPA, New Delhi)		Jan. 20-22, 2009	13
71.	Rural Consumer Awareness Camp, Magh Mela, Allahabad	Prof. Suresh Misra Ms. Sapna Chadah	January 24-26, 2009	
72.	Training of Trainers Course on Human Rights (Sponsored by Human Rights Commission)	Prof. J. Guha Roy	Jan. 28-30, 2009	24
73.	Training Programme for "Enabling Administrative Personnel of S & T Departments" of the Government of India (Sponsored by the Department of Science and Technology, Government of India)	Prof. Sujata Singh	February 2-20, 2009	27
74.	National Seminar on Consumer Protection and Consumer Welfare at M.G. Kashi Vidyapeeth, at Varanasi	Prof. Suresh Misra Ms. Sapna Chadah	February 4-5, 2009	60
75.	Training Programme on Municipal Resources mobilization (Sponsored by the Ministry of Urban Development, Govt. of India)	Shri Rakesh Gupta Ms. Nimish Jha	February 16-20, 2009	5
76.	Two day Workshop on Consumer Protection and Welfare for the Officials of Defence Training Institutes (Sponsored by the Department of Consumer Affairs, Government of India) at IIPA, New Delhi	Prof. Suresh Misra Dr. Mamta Pathania	February 17-18, 2009	24

77.	Two day Seminar-cum-Workshop on Consumer Rights in India at Management Development at Jaipur (Sponsored by Department of Consumer Affairs, Govt. of India)	Prof. Suresh Misra Ms. Sapna Chadah	February 19-20, 2009	69
78.	Training Workshop on State-Civil; Society Interface for Improved Policy Performance (Sponsored by the Department of Personnel and Training, Government of India)	Prof. Dolly Arora	February 23-25, 2009	23
79.	ToT on Consumer Protection and Welfare for the Faculty of ATIs/SIRDs (Sponsored by the Department of Consumer Affairs, Government of India) at IIPA, New Delhi	Prof. Suresh Misra Dr. Mamta Pathania	February 23-27, 2009	24
80.	Study Visit-cum-Training Programme in Administration and Governance for Representatives from Elected Bodies in East Kazakhstan (Sponsored by Ministry of External Affairs, Govt. of India)	Prof. R.K. Barik Dr. Sachin Chowdhry	Feb. 28 - March 7, 2009	25
81.	Training Workshop on Social Conflicts Analysis and Resolution Approaches' (Sponsored by the Department of Personnel and Training, Government of India)	Prof. Dolly Arora	March 2-4, 2009	7
82.	Workshop on Consumer Protection and Consumer Welfare for the officials of Panchayati Raj /Elected Representatives of PRIs and NGOs, Rai-Bareilly (Sponsored by Department of Consumer Affairs, Government of India)	Prof. Suresh Misra Ms. Sapna Chadah	March 2-4, 2009	27
83.	Training Programme on Inclusive Planning for Urban Poverty Alleviation (Sponsored by the Ministry of Housing and Urban Poverty Alleviation)	Shri Rakesh Gupta Ms. Nimish Jha	March 2-6, 2009	10
84.	Second Training Programme for Heads/Presidents/ Secretaries/Directors of NQOs/VCOs in Consumer Protection and Consumer Welfare (Sponsored by the Department of Consumer Affairs, Govt. of India)	Ms. Sapna Chadah Dr. Mamta Pathania	March 2-6, 2009	19
85.	1st Training Programme on Management and Natural Resource Environment (Sponsored by the Department of Science and Technology, Government of India)	Prof. Vinod K. Sharma	March 2-8, 2009	16
86.	Management Development Programme for Senior Officers of the Govt. of Nepal (Sponsored by Ministry of External Affairs, Government of India)	Prof. Suresh Misra Prof. K.K. Pandey	March 2-13, 2009	13
87.	National Seminar on Consumer Protection and Consumer Welfare, Role of Media (in collaboration with Kevempu University, Karnataka (Sponsored by the Department of Consumer Affairs, Government of India)	Prof. Suresh Misra Ms. Sapna Chadah	March 17-18, 2009	102
88.	National Seminar on "Law and Urbanization in India : Issues and Challenges"	Dr. Sachin Chowdhry Dr. Lonkendra Malik	March 21, 2009	53

## ACTIVITIES OF THE BRANCHES

### REGIONAL BRANCHES

#### Andhra Pradesh

##### SEMINAR/CONFERENCE

1. Coalition Politics in India (12th July, 2008)
2. Global Warming: Challenges (1st Nov. 2008)

##### LECTURES/MEETINGS

1. Urban Poverty and Issues by Shri M. Gopalakrishna, IAS (Retd.) (12th April, 2008)
2. Health Policy by Shri M. Gopalakrishna, IAS (Retd.) (21st June, 2008)
3. Employment Guarantee Scheme by Dr. C. Venkataish, Head, Dept. of Public Administration, Dr. B.R. Ambedkar Open University, Hyderabad. (9th Aug. 2008)
4. Economic Crisis – Impact of India Economy by Prof. V. Venkataramana, Dean School of Business Management, Hyderabad University. (6th Sept. 2008)
5. Transparency in Administration by Shri M. Gopalakrishna, IAS (Retd.) (21st Feb. 2009)

##### RESEARCH STUDY

1. Management of Social Welfare Hostels in Andhra Pradesh (initial stage)

#### Assam

##### SEMINARS/CONFERENCE

1. Prelude Conference on Global Warming and its impact on India. (7th Sept. 2008)
2. Policing Terrorism – Seminar address given by Dr. David H. Bayley. (17th Feb. 2009)
3. Terrorism and Public Administration. (25th March, 2009)
4. Global financial meltdown and its impact on India. (28th March, 2009)

##### LECTURES

1. Maintenance and Welfare of parents and senior citizens and recent legislation by Shri N.K. Das.

(27th Oct. 2008)

2. Electoral Reforms in context of ensuing Parliamentary Election 2009 by Shri N.K. Das. (24th Dec. 2008)

##### RESEARCH STUDIES

1. Administrative History of Assam – Period 1826 to 1972 (in progress).
2. Framework of Public Administration in Assam (in progress).

#### Bihar

##### SEMINARS/CONFERENCE

1. A Talk on Governance: Challenges in Changing Environment by Prof. Jaytilak Guha Roy, Professor, IIPA, New Delhi. (15th June, 2008)
2. Prelude Seminar on Global Warming: Its Impact on India. The seminar was inaugurated by Prof. Shyam Lal, Vice Chancellor, Patna University. (31st Aug. 2008)
3. Seminar on Victory of Obama and Indian Development Perspectives. This was inaugurated by Prof. R.B.P. Singh, former Pro-Vice Chancellor, Nalanda Open University and Prof. U.K. Singh presided over the meeting. (9th Nov. 2008)
4. Organized UGC sponsored national seminar on Dimensions of Women Political Leadership jointly with R.N. College, Hajipur during 24-25 Feb. 2009. The seminar was inaugurated by Union Minister of Chemical and Fertilizers and Prof. Sushma Yadav of IIPA, New Delhi delivered the Keynote address.

##### TRAINING PROGRAMME

Collaborated with BIPARD, Patna in organizing the DoPT, Govt. of India sponsored 'Direct Trainer Skill and Designing of Training Course' for I.A.S. officers, university teachers, NGOs and Branch members held during 1-12, Dec. 2008. Dr. Navanil Sinha and Dr. R.K. Verma, Secretary and Joint Secretary of the Branch respectively were the Coordinators/Observers of the programme.

## PUBLICATIONS AND RESEARCH OUTPUTS

1. Release function of Bihar Journal of Public Administration, Volume IV No.2 organised on 17th Jan. 2009.
2. Women Political Leadership: Some Important Dimensions, Mimeographed edited by Dr. Archana Kumari and Dr. R.K. Verma, Bihar Regional Branch (March 2009).
3. Grassroots Democracy at Work, Mimeographed, R.K. Verma, Jan. 2009.
4. Facets of Consumer Rights: Case of Bihar, research being conducted by Dr. Navanit Sinha.

## Delhi

### CONFERENCE

1. Prelude Conference on Global Warming: Its Impact on India. The Keynote address delivered by Prof. Vinod K. Sharma, IIPA, New Delhi. (1st Sept., 2008)

### LECTURES/TALKS/WORKSHOP

1. Workshop on Safe Motherhood & Infant Survival in Tribal Areas of Vadodara District – A Case Study of Public-Private Partnership Model in collaboration with Deepak Foundation, New Delhi. (23rd April, 2008)
2. Talk on Health at your Feet – through Acupressure by Dr. Ashok Rattan. (22nd May, 2008)
3. Lecture on Cardiovascular Diseases – An Emerging Epidemic in India – Prevention & Management by Dr. J.P.S. Sawhney, Chairman, Cardiology Deptt., Sir Ganga Ram Hospital, New Delhi. (19th June, 2008)
4. Lecture on Drugless System of Complimented Therapies in Modern Age by Dr. Shelley Malhotra. (4th July, 2008)
5. Talk on Indo-Ghana Relations: Emerging Areas of Co-operation by H.E. Mr. John Bentum Williams, High Commissioner of Ghana, New Delhi. (18th July, 2008)
6. Workshop on "Reflexology" by Dr. Ashok Rattan. (13th August, 2008)
7. Lecture on "Cardiovascular Diseases – An Emerging Epidemic in India – Prevention &

Management" by Dr. J.P.S. Sawhney, Chairman, Cardiology Deptt., Sir Ganga Ram Hospital, New Delhi on 25th September, 2008.

8. Lecture on "Eye Care and Prevention of Eye Ailments" by Dr. Mahipal S. Sachdev, Chairman & Medical Director, Centre for Sight, New Delhi on 27th September, 2008.
9. A Free Heart Check-up Camp was organized on 27th September, 2008. 280 members attended the Camp.
10. A Free Eye Check-up Camp was organized on 28th Sept. 2008. 170 members took advantage of the free eye check up camp.
11. Lecture on Preventive Health Care by Dr. Anil Chaturvedi, Senior Consultant, Preventive Cardiology, Escorts Heart Institute, New Delhi. (18th Nov. 2008)
12. Round Table on Role of Public – Police Relationship in Preventing Terrorism. (5th Dec. 2008)
13. Lecture on Elimination of Political Corruption by Shri S.D. Sharma of Servants of the Peoples Society, New Delhi. (16th Jan. 2009)
14. Lecture on Emerging Challenges of e-Governance by Dr. D.C. Misra, former Chairman, Task Force for I.T. Policy of Delhi. (20th Feb. 2009)
15. Lecture on Income Tax for Senior Citizens, Salaried Employees & Pensioners by Shri S.K. Srivastava, Commissioner of Income Tax, New Delhi. (20th March, 2009)

## Haryana

### SEMINARS/CONFERENCES

1. Seminar on Women Empowerment with special reference to Gender Justice. (26th April, 2008)
2. Prelude Conference on Global Warming: Its Impact on India. (13th Sept. 2008)
3. Seminar on Global Financial Crisis: Its Impact on India. (20th Dec. 2008)

## Jammu & Kashmir

### CENTRE FOR EXCELLENCE IN PUBLIC ADMINISTRATION & MANAGEMENT

A Centre for Excellence in Public Administration

& Management Studies of the Jammu & Kashmir Regional Branch was inaugurated by Jenab Ghulam Nabi Azad, Hon'ble Chief Minister of Jammu & Kashmir in presence of Prof. Amitabh Mattoo, Vice Chancellor, University of Jammu. (21st April, 2008)

#### SEMINAR

1. Prelude Conference on Global Warming – Its Impact on India. (30th Sept. 2008)

#### LECTURES/DEBATE/PANEL DISCUSSION

1. Lecture on Methodology and predictions in Indian Elections by Dr. O.P. Goyal, Former Dean, Social Sciences, M.D. University, Rohtak. (20th April, 2008)
2. Lecture on (i) Ethics & Morality vis-à-vis Public Administration by Dr. R.R. Khajuria and (ii) Ethics & Morality in Corporate Sector by Shri I.D. Soni. (22nd May, 2008)
3. IIPA Cup Inter-College/Departmental Debate on In the opinion of the house it is the will of the people that can curb the menace of corruption in the society. Prof. Riyaz Punjabi, Vice Chancellor, University of Kashmir was the Chief Guest. (19th July, 2008)
4. Panel Discussion on Higher Education: Changing Dynamics. Shri N.N. Vohra, Hon'ble Governor of J&K was the Chief Guest. (1st Nov. 2008)
5. Lecture on Managing old age in youthful spirit – Ayurvedic prescription by Dr. Shiv Dutt Sharma. (29th Nov. 2008)
6. 7th Veeranna Aivalli Memorial Inter-College/ Departmental Debate on "In the opinion of the house, basic necessities of life in India should get precedence over Chandrayaan". (15th Dec., 2008)
7. Lecture on Environmental friendly bio-plastic as an alternative to synthetic plastic by Dr. G.N. Qasba, Managing Director, J&K Agro Industries. Smt. Sonali Kumar, IAS, Principal Secretary to Govt. of J&K was the Chief Guest. (26th Feb. 2009)
8. Panel Discussion on Global Meltdown and Indian Economy. (16th March, 2009)
9. Panel Discussion on Traffic Management in Jammu. (18th March, 2009)

#### TRAINING PROGRAMMES

1. IIPA J&K Regional Branch in collaboration with The Business School, JU Programme on "Building Management Competence". Thirteen trainees from Govt. Deptt. and Public Sector attended the programme. (20th Sept. 2008)
2. Training Programme on Organizational Management. Thirty trainees from State Pollution Control Board, Jammu and Public Sector attended the programme. (4th Oct. 2008)
3. Training Programme on Health Care Management under Indians Systems of Medicine. Fifty-one trainees from Director of Indian Systems of Medicine J&K, Govt. of J&K attended the programme. (27th Dec. 2008)

### Karnataka

#### SEMINARS/CONFERENCES

1. Regional Conference-2008 on Global Warming: Its Impact on India by Prof. R. Sukumar, Chairman, Centre for Ecological Sciences, Indian Institute of Science, Bangalore. (6th Sept. 2008)
2. Seminar on Poverty in Karnataka: Status, Programmes and Issues. Shri S.L. Rao, Chairman, ISEC Board of Governor presided over the meeting. Prof. V.M. Rao, Hony. Visiting Professor, ISEC delivered the Key Note Address, Shri D.H. Shankaramurthy, Dy. Chairman, Karnataka State Planning Board inaugurated the Seminar and delivered the Inaugural Address. (20th Sept. 2008)
3. Two days Seminar on Human Development in Karnataka: Critical Concerns and Challenges organized jointly with Centre for Gandhian Studies, Bangalore University. Dr. R.S. Deshpande, Director, ISEC inaugurated the Seminar. Dr. N. Prabhu Dev, Vice Chancellor, Bangalore University was the Chief Guest. (27-28 Feb. 2009)

#### LECTURES/TALK

1. Lecture on Bangalore Metropolitan Transport Corporation – Story of its Turnaround by Shri Upendra Tripathy, IAS, Managing Director, Bangalore Metropolitan Transport Corporation. (26th April, 2008)
2. Talk on Land Encroachment in Bangalore by Shri V. Balasubramanian, former Addl. Chief

- Secretary, Govt. of Karnataka and Adviser to the Joint Legislature Committee on Land Encroachments in Bangalore. (24th May, 2008)
3. Lecture on E-Governance Initiatives in Karnataka by Shri B.L. Sridhar, IAS, Principal Secretary, DPAR (E-Governance, Govt. of Karnataka. (30th Dec. 2008)
  4. Lecture on Governance in a Changing Environment by Shri B.S. Baswan, Director, IIPA New Delhi. Shri Sudhkar Rao, Chief Secretary, Govt. of Karnataka presided over the function and Dr. Samuel Paul, Founder Chairman, Public Affairs Centre, Bangalore was the Chief Guest. (21st Feb. 2009)

#### **TRAINING PROGRAMME**

Refresher Training Course for KAS/DMA-BESCOM Officers with I.C. Centre for Good Governance, Maharashtra on 'Leadership, Ethics and Governance' from 5th to 9th Jan. 2009 at Asia Plateau, Panchgani.

## **Kerala**

#### **CONFERENCE/PANEL DISCUSSION**

1. Panel Discussion on Indo-US Nuclear Policy and UPA Government. (21st July, 2008)
2. Prelude Conference on Global Warming and its Impact on India. (22nd Sept. 2008)
3. Panel Discussion on Terrorism as a factor in National and International Politics. (24th March, 2009)

#### **PUBLICATION**

Published two issues of IIPAK-News – biannual newsletter of Branch.

#### **OTHER ACTIVITIES**

#### **BOOKS RELEASED**

1. Indo-Bangladesh Relations written by Dr. P. Sukumaran Nair.
2. The Gandhian Way in Search of a Peaceful World order for 21st Century edited by Dr. Rajeeven and Dr. Yamuna.

## **Madhya Pradesh**

#### **SEMINARS/CONFERENCES**

The Branch organized the following seminars:

1. Issues relating to farmers and their resolution. (19th April, 2008)
2. Drinking Water Crisis. (17th May, 2008)
3. Gram Swarajya. (21st June, 2008)
4. Global Warming and its impact on India. (24th August, 2008)
5. Higher Education – Problems and Solutions. (20th Sept. 2008)
6. Terrorism – Causes and Solutions. (18th Oct. 2008)
7. Forest Management. (15th Nov. 2008)
8. Atomic Energy – Some less known Facts. (20th Dec. 2008)
9. Telecom Services – Future Prospective. (18th Jan. 2009)
10. The Declining Contribution of Agriculture in GDP. (14th Feb. 2009)
11. How to deal with growing Corruption? (14th Feb. 2009)

#### **PUBLICATION**

The Branch published monthly Newsletter. The Branch also published a book "Towards Total Planning" written by Shri Kewal Krishan Sethi, Chairman of the Branch.

#### **ESSAY COMPETITION**

The Branch organized an Essay Competition for the college students in Madhya Pradesh and Chhatisgarh. The subject was "Global Warming and its Impact on India". 105 essays were received. Some of the colleges held their own competitions and sent the best essays out of the essays submitted.

## **Maharashtra**

#### **CONFERENCE/WORKSHOP**

1. Prelude Conference on Global Warming: Its Impact on India. The welcome and introduction was made by Shri Johnny Joseph, Chief Secretary to the Govt. of Maharashtra and Chairman of the Branch. The Key-Note Address was delivered by Shri Suresh Prabhau, M.P. and Former Union Minister. A film 'The Inconvenient Truth' prepared by Mr. Al Gore, Former Vice President of USA and Nobel Prize Winner on this subject was shown. (6th Sept. 2008)

2. Workshop on Recent Trends in Public Administration/Good Governance was organized in association with the Dept. of Civics and Politics, University of Mumbai. Shri S. Ramamoorthi, IAS (Retd.) inaugurated the Workshop and Dr. A.D. Sawant, Pro-Vice-Chancellor, University of Mumbai presided. (7th March, 2009)

#### LECTURES

1. The Annual 'Shankarrao Chavan Memorial Lecture (2008)' delivered by Shri C.B. Bhawe, Chairman, Securities Exchange Board of India on the subject 'SEBI and the changing face of Capital Market'. Hon'ble Shri Ashok Chavan, the then Minister for Industries & Mining, Cultural Affairs & Protocol, Maharashtra presided. This was organized in association with the Shankarrao Chavan Pratishthan. (13th June, 2008)
2. Lecture on Coastal Security for the State of Maharashtra by Commodore M.K. Banger, VSM (Retd.). (26th Nov. 2008)

#### TRAINING PROGRAMMES

The Branch conducted 33 Training Programmes for the officials of Govt. of Maharashtra.

#### PUBLICATIONS

1. A function was organized for the release of the book 'Vichar Samhita' written by Late Shri R.B. Kanade, IAS, Principal Secretary to Government. Hon'ble Shri Vilasrao Deshmukh, Chief Minister of Maharashtra presided over the function and released the Book. (7th Oct. 2008)
2. Public Administrator 2008-09 brought out by the Branch on "Internal Security in India".
3. Yashwantrao Chavan Memorial Lecture 2008 by Dr. Y.V. Reddy, Governor, Reserve Bank of India on 'The Indian Economy and the Reserve Bank of India: Random Thoughts'.

#### OTHER ACTIVITIES

##### ESSAY COMPETITION

The Regional Branch organized an Annual Essay Competition on the subject viz, (i) Role of the Media in Good Governance, (ii) The Indo-US Strategic Relationship, (iii) Loan Waiver for the Farmers in Maharashtra, and (iv) Challenges of Infrastructure in Maharashtra. Four prizes are kept

for winners and they will be given in the AGM of the Branch in August/September, 2009.

#### LIBRARY

The Regional Branch has an excellent Library. It has at present 10,907 books on various subjects. This year 140 books have been added to the Library. It also subscribes to 17 periodicals. The Branch has installed Library Software "SWIRL" which is user friendly and can be operated by regular staff who are not trained as Librarian. At present the Branch has taken up the work of classification of books on DDC System and also data entries of books are being made for automation of Library.

#### Mizoram

##### SEMINAR/CONFERENCE

1. Prelude Conference on Global Warming: Its Impact on India organized in collaboration with Dept. of Public Administration, Mizoram University. (5th Sept. 2008)
2. Seminar on Consumer Movement in Mizoram: Issues & Challenges organized in collaboration with Dept. of Public Administration, Mizoram University. (12th March, 2009)

##### LECTURE-MEETINGS/DISCUSSIONS

1. Organized an Interactive Session jointly with Dept. of Public Administration, Mizoram University to felicitate and to share experiences with Ms. Saidingpuii and Mr. Lalramsanga, successful Civil Service candidates of 2008. (28th May, 2008)
2. Organized an Interactive Session jointly with Dept. of Public Administration, Mizoram University with Prof. F.K. Lehman, University of Illinois, USA as the Chief Guest. (16th Oct. 2008)
3. Organized an Interactive Session on Revisiting UN Declaration on Human Rights to celebrate 60 years of UNDHR. (10th Dec. 2008)

##### RESEARCH STUDY

The Mizoram Regional Branch in collaboration with the Deptt. of Public Administration, Mizoram University is conducting a research study on Consumer Protection Movement and Consumer Welfare in Mizoram: Issues and Challenges.

# Orissa

## SEMINARS/CONFERENCES

1. Administering Academic Institutions.
2. KBK
3. Water Resource Management in Orissa
4. Global Warming: Its Impact on India
5. Civil Service in India: Past, Present & Future
6. Globalization and Its Impact on India Economy
7. Our Foreign Policy
8. Displacement & Rehabilitation
9. Internal Security Challenges
10. Anatomy of the Financial Crisis
11. Obama Administration
12. Public Interest Litigation
13. On the occasion of 60th year of Universal Declaration of Human Rights, the Human Rights Centre of the Branch in collaboration with DDCE, Utkal University organized a Seminar on 'Human Rights Today', Justice Sarat Chandra Mahapatra, Former Lok Pal, Orissa spoke. An Awareness Programme on 'Human Rights for School Children' was also organized by the Centre. Both the programmes were co-ordinated by Shri R.K. Mishra, Director of the Centre.

## PUBLICATIONS

The Branch published Journal every year on a particular theme adds intellectual content to the activities. This year the Branch brought out a volume on 'Local Governance' and it was released at the Annual Conference by Shri N.R. Hota, former Chairman of the Branch. The Journal was also published in a book form.

The Branch had decided to publish a quarterly newsletter to inform the members about the activities and also the developments at IIPA, New Delhi. Since the last AGM, three issues of the newsletter have been brought out and the fourth issue was released in the AGM.

The Branch also brought out a Directory containing the members' information of the Branch.

## RESEARCH PROJECT

Prof. G.C. Kar, Vice Chairman of the Branch

was entrusted with a research project on 'Energy Needs of Rural Households & Coping Mechanism: A Micro Study' sponsored by the Reliance Industries Ltd., Mumbai. The report has been received and transmitted to the Reliance Industries Ltd.

## LIBRARY

The strength of the Branch's Library has been augmented by addition of 79 books, raising the number of books to 629. In the interest of the end-users of the library all the books have been properly numbered.

## Rajasthan

### SEMINAR

1. Regional Seminar on Global Warming: Its Impact on India. Key Speakers were Prof. A.B. Gupta, Prof. P.P. Bhakre, Dr. H.S. Sharma and Prof. Awdesh Kumar and presided over by Dr. Rakesh Hooja. (20th Sept. 2008)

### LECTURES/MEETINGS

1. Effective Communication by Dr. Tanjul Saxena, Director, Management Development Academy, Jaipur. (1st Sept. 2008)
2. Aha zindgi Ki Yatra Katha by Shri Yashwant Vyas, Editor, Aha Zindgi. (2nd Sept. 2008)
3. Retail Revolution by Shri Umesh Bhandari, CEO, Reliance Retail Ltd. (5th Sept. 2008)
4. Continuous Improvement Techniques by Dr. Anil Mehta, Associate Professor, University of Rajasthan. (16th Jan. 2009)
5. International Financial Crisis by Dr. Rajat Hooja, Proprietor, Eagle Capital India. (17th Jan. 2009)
6. Jawahar Lal Nehru: First Servant of the People by Shri A.P. Saxena, IRS (Retd.), Eminent Nehruvian Scholar & Distinguished UNDP Expert. (19th Jan. 2009)
7. Ethics in Governance: Innovations, Issues and Instrumentalities by Dr. Ramesh K. Arora. (21st Jan. 2009)
8. Prosperity Through Productivity by Shri B.D. Joshi, IAS (Retd.) (12th Feb. 2009)
9. Strategies for Enhancing Productivity by Prof. Awdesh Kumar. (13th Feb. 2009)



## Training Programme

TOT-Human Rights by Prof. J. Guha Roy and Dr. Ramesh K. Arora. 24 participants attended the programme. (29-31 Jan. 2009)

### OTHER ACTIVITIES

The Branch organized following book reviews sessions:

1. Book review of Men of Steel written by Vir Sanghvi by Prof. Ramesh K. Arora. (22nd Dec. 2008)
2. Book review on Public Management: Old & New written by Lawrence E Lynn Jr by Dr. Rakesh Hooja, Addl. Chief Secretary (Training), Govt. of Rajasthan. (23rd Dec. 2008)
3. Book review of The Goal: A Process of Ongoing Improvement written by Eliyahu M Goldratt & Jeff. (24th Dec. 2008)

## Tamilnadu

### SEMINARS/CONFERENCES

1. The Politics of Inclusion and Exclusion. (5th July, 2008)
2. Global Warming: Its Impact on India. (30th Aug. 2008)
3. Right to Information Act. (13th Dec. 2008)
4. The Role of Youth in Communal Harmony and Secularism in India. (3rd Jan. 2009)

### LECTURES

1. Linking of Rivers in Tamil Nadu. (10th May, 2008)
2. Decongestion of Traffic in Chennai Metropolitan Area. (14th March, 2009)

### PUBLICATION

The Branch published quarterly 'The New Administrator' during the year.

## Uttar Pradesh

### SEMINARS/WORKSHOPS

1. Workshop on U.P. Economy at Crossroads. (4th April, 2008)
2. Seminar on U.P.'s Rapid Economic Growth. (27th June, 2008)
3. Seminar on Agriculture and Food Security. (5th

July, 2008)

4. IIPA/Directorate of Env. (U.P.) and Dev. Alternative (New Delhi) Interactive Workshop on Preparation of the State of Environment Report for U.P. (24th July, 2008)
5. Prelude Workshop on Global Warming and Its Impacts on India. (30th August, 2008)
6. Workshop on Police Reforms along with Commonwealth Human Rights – Initiative & LMA (Lucknow). (18th Oct. 2008)
7. Workshop on Education in U.P.: Challenges and Opportunities. (21st Feb. 2009)
8. Workshop on Basinwise Drainage in U.P. & Water Use Optimisation in collaboration with U.P. State Water Resources Agency. (2-3 March, 2009)
9. Workshop on Sharing of Knowledge Resources in collaboration with Giri Institute of Development Studies, Lucknow and the World Bank. (5th March, 2009)

### LECTURES/MEETINGS/DISCUSSIONS

1. Lecture on Disaster Management & Climate Change at UPAMA by Shri T.N. Dhar. (23rd May, 2009)
2. Lecture on Information Technology uses in Urban Development at RCUES by Shri T.N. Dhar. (20th August, 2008)
3. Discussion on Private-Public Partnerships for Infrastructure and Industrial Development (at State Planning Institute, Lucknow). (19th Sept. 2008)
4. Presentation on Good Administrative Systems at Lucknow Management Association Governance Forum by Shri T.N. Dhar. (4th Oct. 2008)
5. Lecture on Resources Mobilization for Urban Local Bodies delivered at RCUES (Lucknow University) by Shri T.N. Dhar. (17th Oct. 2008)
6. Lecture on Sustainable and Environment Friendly Planning for U.P. at the Directorate of Environment Training Workshop delivered by Shri T.N. Dhar. (12th Feb. 2009)

### TRAINING PROGRAMMES

1. IIPA/UPAMA Joint Training Programme on Disaster Management. (21-23 May, 2008)
2. GOUP/IIPA Joint Training Programme on SEZs

and PPP Arrangements. (30-31 May, 2008)

3. IIPA (U.P.)/Directorate of Environment, U.P. Joint Training Programme on Internalising Environment Friendly Development in the Process of Planning. (13-17 Feb. 2009)

#### RESEARCH STUDIES

1. Animal Wealth of Uttar Pradesh (IIPA-Study) (completed).
2. Good Governance Needs of U.P. (Research Paper Commissioned by and submitted to the Planning Commission, Govt. of India).
3. Development of Horticulture in U.P. (continuing) (IIPA-Study).
4. Public Private Partnerships – A Paper prepared for and published in IIPA Special Issue, 2008 by Shri T.N. Dhar.
5. Forestry in U.P. (Study completed for GOUP)
6. Basinwise Drainage Planning in U.P. (Key Note Address) prepared by Shri T.N. Dhar.

#### PUBLICATIONS

1. U.P. Economy Monitor – 2007 (By T.N. Dhar & S.P. Gupta)
2. Greening Imperatives: Forestry & Tree Cover in U.P. (By T.N. Dhar & S.P. Gupta)
3. Beyond Silence: Beyond Consent (By T.N. Dhar)
4. Dynamic Administration (Quarterly Newsletter)

### West Bengal

#### SEMINARS/CONFERENCE

1. Seminar on Department – Directorate Interface. (3rd April, 2008)
2. Seminar on Administrative Ethics in the Changing Society. (14th April, 2008)
3. Regional Conference on Global Warming: Its Impact on India. (6th Sept. 2008)
4. Seminar on State and Anti-terrorism. (13th Feb. 2009)
5. Seminar on Gandhian approach to Economy and Administration. (13th March, 2009)

#### RESEARCH STUDIES

1. Multi-Level Planning in India with special reference to the State of West Bengal by Dr. Sibransan Chatterjee.

2. Effects of Managing Committee members' training in functioning of women dairy co-operative society under Bhagirathi Milk Union, Murshidabad by Amitava Sinha.

#### PUBLICATION

Report on Organization of the Government of West Bengal – Part I.

### LOCAL BRANCHES

#### Budaun

##### SEMINAR/CONFERENCE

1. Prelude Seminar on 'Global Warming and its Impact'. (September 17, 2008)

Besides the above, the Branch organized programmes for Women Empowerment and Village Development during the year and started three informal Woman Training Centres.

#### Burdwan

##### SEMINAR/CONFERENCE

1. Role of Co-operatives in Rural Development. (4th April, 2008)
2. Global Warming: Its Impact on India. (3rd Sept. 2008)

##### RESEARCH STUDY

1. An evaluation of self-help groups in some Blocks of Burdwan District (pending).

#### PUBLICATION

Preparatory work for the publication of Newsletter in progress.

#### Dharwad

##### SEMINAR

1. Seminar on Global Warming and its impact on India. (2nd Sept. 2008)

##### PUBLICATION

Monograph on Global Warming being brought out.

#### Gulbarga

##### SEMINAR

1. Global Warming: Its Impact on India. (26th March, 2009)

## Howrah

### SEMINARS/CONFERENCE

1. Role of Media in Society. (26th July, 2008)
2. Prelude Conference on Global Warming: Its Impact on India. (30th August, 2008)
3. Development Administration in the context of present situation. (16th Jan. 2009)
4. Discussion on Public Administration of India. (9th Feb. 2009)
5. Health Care Management: Problem and Prospects. (18th March, 2009)

### LECTURE

1. Traffic Problems of Howrah. (27th Dec. 2008)

### OTHER ACTIVITIES

Social welfare activities including Health Check-up and Eye Check-up including Operation in collaboration with Lions Club of Calcutta.

## Jabalpur

### SEMINAR/CONFERENCE

1. Seminar on 'Prajatantrik Jan Shashan Pranalee' (July 2, 2008)
2. Lecture on 'Bharatiya Shashan Pranalee meyn Nagrikon ki Bhumika' (March 11, 2008)

## Kanpur

### SEMINARS/DISCUSSIONS

1. Prelude Seminar on Global Warming: Its Impact on India (22nd Sept. 2008)
2. Discussion on R.T.I. - Its Advantages and Hazards (14th Nov. 2008)
3. Relevance of Netaji Subash Chandra Bose's Ideas in Present Situations (23rd Jan. 2009)
4. Observance of Consumers Day (15th March, 2009)
5. Reforms in Present Examination System (25th March, 2009)

## Madurai

### CONFERENCE

1. Global Warming and Its Impact on India. (14th Sept. 2008)

### LECTURES

1. Lecture on Inflation and Common Man. (29th Nov. 2008)
2. Lecture on Public Cooperation against Crime. (31st Jan. 2009)

## Mysore

### SEMINAR/CONFERENCE

1. A State level Seminar on Karnataka Elections 2008: Results and Impact was organized in collaboration with Dr. B.R. Ambedkar Research and Extension Centre, University of Mysore. Justice M.F. Saldanha, Hon'ble Former Judge, High Court of Karnataka delivered the Inaugural Address. (14th June, 2008)
2. A One Day Prelude Conference on Global Warming: Its Impact on India was organized in collaboration with Yuvaraja's College, Mysore. Prof. T.C. Shivashankaramurthy, Vice Chancellor (I/C), University of Mysore inaugurated the prelude conference. (23rd Sept. 2008)
3. Seminar on Global Financial and Economic Crises: Causes and Remedies in collaboration with P.G. Centre, JSS College for Women, Mysore. (13th Dec. 2008)

### OTHER ACTIVITIES

IIPA Mysore Local Branch Executive Committee Member Dr. Midatala Rani was confirmed Shiksha Rathna Puraskar Award for her Meritorious Services, Outstanding Performance and Remarkable Role in the field of Higher Education.

## Nagpur

### CONFERENCE/WORKSHOP

1. Week-long Workshop for Teachers of Ashram Schools in Tribal Districts has been organized in coordination with NYSS Institute of Management and Research during the month of March-April, 2008 with the grant received from Govt. of Maharashtra.
2. Prelude Conference on Global Warming: Its Impact on India jointly with G.S. College of Commerce, Nagpur. Dr. T. Chakrabarti, Director, National Environmental Engineering Research

Institute (NEERI), Nagpur was the Chief Guest for the conference. The conference was presided over by Dr. S.A. Deshpande, Chairman of the Branch. Shri M.A.H. Khan, Dy. Commissioner (GAD) was the Guest of Honour and represented Shri Anand Limaye, Divisional Commissioner & President of the Branch. Shri P.M. Kolte, Principal, G.S. College of Commerce, Dr. D.M. Mohatare, Director, Management Studies of G.S. College of Commerce and Dr. P. Lakshminarayanan, Hony. Secretary of the Branch shared the dias on the occasion. (11th Sept. 2008)

#### ESSAY COMPETITION

The Branch jointly with G.S. College of Commerce, Nagpur organized an Essay Competition on the topic Global Warming: Its Impact on India in the month of August 2008 for the students of Senior Colleges/ Departments affiliated to RTM Nagpur University. Two prizes of Rs.1000/- & Rs.500/- respectively, was given to two best essays and two consolation prizes of Rs.100/- each to another two entries.

#### OTHER ACTIVITIES

1. A function for felicitating to Dr. Nilima Deshmukh, Member of the Executive Committee of IIPA Nagpur Local Branch was organized. She was given the coveted award as Best Teacher by the Govt. of Maharashtra. This is the first time that the award is given for a Faculty from Public Administration. Dr Nilima Deshmukh is working as Head, Department of Public Administration, RTM Nagpur University. (8th Aug. 2008)
2. A programme was organized to felicitate Prof. Vinayakrao Deshpande, Member of the Executive Committee of IIPA Nagpur Local Branch for his unanimous election as President of Maharashtra Artha Shastra Parishad. Prof. Vinayakrao Deshpande is working as Professor, Deptt. of Economics, RTM Nagpur University.

### Patiala

#### SEMINAR

1. Prelude Seminar on Global Warming: Its Impact on India jointly with Dept. of Social Work, Punjabi University, Patiala. (12th Sept. 2008)

### Ranchi

#### SEMINAR/CONFERENCE

1. NAREGA, its concept and implementation in

Jharkhand. (25th May, 2008)

2. Prelude Seminar on Global Warming and its impact on India (27th Sept. 2008)
3. Naxal Problem. (27th March, 2009)

### Salem

#### SEMINAR

1. Internal Security in India. (13th May, 2008)

### Thanjavur

#### SEMINARS/WORKSHOPS

1. Seminar on Global Warming: Its Impact on India. (10th April, 2008)
2. Workshop on Road Safety Programme. (17th July, 2008)
3. Workshop on Good Governance. (16th Sept. 2008)
4. Seminar on Health Awareness Programme. (24th Dec. 2008)

#### LECTURES

1. Lecture on Role of India on Tamil Eelam Issue. (30th Oct. 2008)
2. Lecture on Indian Internal Security Act. (30th Nov. 2008)
3. Special Lecture on Right to Information Act. (10th March, 2009)

#### TRAINING PROGRAMME

1. Awareness Programme about Public Administration among the ABI & ABI College students. (15th August, 2008)

#### RESEARCH STUDIES

1. Chandrayan.
2. Indian & Olympics – A Self Appraisal.
3. American President Election 2009.

### Tirunelveli

#### SEMINAR

1. Global Warming: Its Impact on India. (10th Sept. 2008)

#### LECTURES

1. Climate Change: Its Impact on India. (10th Dec. 2008 and 31st March, 2009)

## Tirupati

### CONFERENCE

1. Prelude Conference on Global Warming and its Impact on India. (10th Sept. 2008)

### LECTURES

1. Lecture on Developmental Activities by Shri P. Mohan Reddy, Vice Chairman, TUDA. (28th May, 2008)
2. Lecture on Culture and Diplomacy by Smt. Veena Sikri, Foreign Secretary, Govt. of India. (22nd July, 2008)
3. Lecture on Environmental Challenges in India by Dr. N. Rajalakshmi, Professor, Dept. of Economics, University of Madras, Chennai & Member, IIPA Executive Council, New Delhi. (11th Nov. 2008)
4. Organized World Consumer's Day along with MAIPA. (15th March, 2009)

## Vadodara

### SEMINAR/CONFERENCE

1. Global Warming and its Impact on India. (2nd Aug. 2008)
2. Global Warming Impact and Challenges & Disaster Management. (20th Sept. 2008)

## Vallabh Vidyannagar

### CONFERENCE/WORKSHOP

1. Prelude Conference on Internal Security of India jointly organized with M.P.A. Department, N.S. Patel Arts College, Anand. (13th Sept. 2008)
2. A Workshop on Bharatiya Jeevan Drishti in collaboration with N.S. Patel Arts College. (21st Feb. 2009)

## Warangal

### SEMINAR

1. Prelude Seminar on Global Warming: Its Impact on India. (11th Sept. 2008)

## ANNEXURE F.4

### PLANNING AND ADVISORY COMMITTEE (AS ON 31.03.09)

#### Chairman

1. Shri B.S. Baswan  
Director

#### Members

2. Dr. V.N. Alok, Chairman  
Centre for Economic Analysis & Financial  
Management
3. Prof. Rajesh Singh, Chairperson  
Centre for Human Resource Development &  
Behavioural studies
4. Prof. Bharati Sharma, Chairperson  
Centre for Management Studies, Public  
Enterprises & Computer Applications
5. Prof. V.K. Sharma, Chairman  
Centre for Public Policy, Planning &  
Environmental Studies
6. Prof. Dolly Arora, Chairperson  
Centre for Rural Development Administration

7. Dr. S.K. Bhattacharya, Chairman  
Centre for Social Welfare Administration and  
Administration of Justice
8. Shri Rakesh Gupta, Chairman  
Centre for Urban Studies
9. Prof. Suresh Misra, Chairman  
Centre for Consumer Studies
10. Prof. Bharati Sharma, Convenor  
Research and Consultancy
11. Prof. P.K. Chaubey, Convenor  
Training Advisory Committee
12. Prof. Pranab Banerji, Convenor,  
Advisory Committee on Computer Centre

#### Special Invitees

12. Registrar
13. Librarian

## ANNEXURE F.5

### ACADEMIC CENTRES (2007-2009)

#### Centre for Social Welfare Administration and Administration of Justice

Prof. J. Guha Roy  
Dr. Lokendra Malik  
Dr. R.K. Barik,  
Prof. Sushma Yadav  
Dr. S.K. Bhattacharya, Chairman

#### Centre for Rural Development Administration

Prof. Anil C. Ittyerah  
Mrs. Charru Malhotra  
Prof. Dolly Arora, Chairperson  
Dr. Girish Kumar  
Dr. Lipi Mukhopadhyay  
Prof. Pranab Banerji  
Prof. Sujata Singh

#### Centre for Management Studies, Public Enterprises and Computer Applications

Prof. Bharati Sharma, Chairperson  
Prof. Rajesh Singh  
Shri Rakesh Gupta.

#### Centre for Urban Studies

Dr. Girish Kumar  
Prof. J. Guha Roy  
Dr. Lokendra Malik  
Ms. Nimish Jha  
Prof. P. K. Chaubey  
Shri Rakesh Gupta, Chairman  
Prof. R.K. Barik  
Dr. Sachin Chowdhry.  
Ms. Sapna Chadah  
Dr. S.K. Bhattacharya  
Dr. V.N. Alok

#### Centre for Economic Analysis and Financial Management

Prof. Aasha Kapur Mehta  
Prof. Anil C. Ittyerah  
Prof. P.K. Chaubey  
Prof. Pranab Banerji  
Dr. S.K. Bhattacharya  
Dr. V.N. Alok, Chairman

#### Centre for Human Resource Development and Behavioural Studies

Prof. Bharati Sharma.  
Dr. Lipi Mukhopadhyay  
Prof. Rajesh Singh, Chairperson  
Prof. Sujata Singh

#### Centre for Public Policy, Planning and Environmental Studies

Dr. Girish Kumar  
Prof. P.K. Chaubey  
Prof. Vinod K. Sharma, Chairman

#### Centre for Consumer Studies

Dr. Mamta Pathania  
Ms. Sapna Chadah  
Prof. Suresh Misra, Chairman

#### Centre for Learning in ICT & E- Governance

Shri Brijesh Kumar, Chairman  
Prof. Pranab Banerji  
Dr. Pradeep Kumar  
Shri S.R. Das  
Shri S.S. Grover  
Prof. S.V.R. Krishnaiah  
Dr. V.N. Alok

\* Names arranged in alphabetical order by first  
name.

**ACADEMIC CONTRIBUTIONS  
OTHER THAN TRAINING,  
RESEARCH AND CONSULTANCY  
OF IIPA FACULTY AND OTHERS  
2008-09**

**Aasha Kapur Mehta**

Papers/Articles: Shashanka Bhide and Aasha Kapur Mehta, Economic Growth and Poverty Dynamics, CPRC Working Paper 120 and CPRC-IIPA Working Paper 36, 2008. Available online at: <http://www.chronicpoverty.org/p/633/publication-details.php>

Aasha Kapur Mehta and Trishna Satpathy, Escaping Poverty: The Ralegan Siddhi Case, CPRC Working Paper 119 and CPRC-IIPA Working Paper 38, 2008. Available online at: <http://www.chronicpoverty.org/p/648/publication-details.php>

Amita Shah and Aasha Kapur Mehta Experience of the Maharashtra Employment Guarantee Scheme: Are there Lessons for NREGS? CPRC Working Paper 118 and CPRC-IIPA Working Paper 41, 2008. Available online at: <http://www.chronicpoverty.org/p/635/publication-details.php>

Amita Shah and Aasha Kapur Mehta, Experience of the Maharashtra Employment Guarantee Scheme: Are there Lessons for NREGS? The Indian Journal of Labour Economics, Vol. 51, No. 2, 2008.

Sourabh Ghosh, Trishna Satpathy and Aasha Kapur Mehta, National Rural Employment Guarantee Scheme, Alternative Economic Survey, Daanish Books, New Delhi, 2008.

**Conferences/Seminars/Workshops:**  
Presented the work of the Chronic Poverty Research Centre in the Inaugural Session of the International Conference on "Eradicating Chronic Poverty in India: Policy Issues and Challenges" at JNU Delhi 1st to 3rd October 2008. The Inaugural Session was Chaired by Shri T.N. Chaturvedi, Chairman, Indian Institute of Public Administration.

Chaired the Session on "Have the chronically poor gained from poverty alleviation" in the International Conference on "Eradicating Chronic Poverty in India: Policy Issues and Challenges" at JNU Delhi 1st to 3rd October 2008.

Participated in an IDRC workshop on Information and Communication Technology for Livelihoods at Colombo, Sri Lanka on 16th and 17th February, 2009 and suggest ways in which the research design could incorporate poverty dynamics as well as gender so that information and communication tools could be usefully strengthen livelihood outcomes for the rural poor.

Aga Khan Foundation – International Food Policy Research Institute Workshop on Women in Agriculture in South Asia at National Agriculture Science Centre, Pusa, New Delhi, 12th to 14th August 2008. Presented a paper on Women in Agriculture: Access to Productive Resources and Services.

MWCD-UNDP-IIPA Second and Third Technical Advisory Workshops for estimating GDI and GEM for India and the States/UTs held at IIPA on 24th June 2008 and 28th November 2008. Presented the Status of availability of data on indicators finalized for each of the Dimensions of the Human Development Index, Gender Development Index and Gender Empowerment Measure to enable decisions regarding final choice of indicators and methodology to be used in construction of the indices.

MWCD-UNDP-IIPA Multi Stakeholder workshop on GDI and GEM held at IIPA on 20th February, 2009. Presented the Draft Report for India entitled "Gendering Human Development Index; Recasting GDI and GEM for India." Shri Anil Kumar, Secretary MWCD inaugurated the workshop, which was also addressed by Dr. Pronab Sen Chief Statistician of



India and Secretary (M/o S&PI), Shri B.S. Baswan, Director IIPA, Smt. Vijayalakshmy K. Gupta, Additional Secretary, MWCD and Sumeeta Banerji, Assistant Resident Representative of UNDP. Professor Amitabh Kundu, Jawaharlal Nehru University and Member, National Statistical Commission chaired and led the discussion session with a panel of experts comprising Dr AK Shiva Kumar, UNICEF, Dr Santosh Mehrotra, Planning Commission and Dr Preet Rustagi, Institute of Human Development.

Ministry of New and Renewable Energy one day National Consultation on the Renewable Energy for Rural Livelihoods project at Ashoka Hotel, New Delhi on 7th May 2008. Based on field visits undertaken to each of the project villages, presented the status of project implementation by Implementing Agencies in 14 remote, un-electrified and inaccessible villages in Rajasthan and Uttarakhand, and challenges faced by Implementing Agencies in providing renewable energy in the form of solar, biomass or micro-hydro based energy in these villages.

**Association with Committees:** International Organising Committee for the Development Research and Training (DRT), the Chronic Poverty Research Centre (CPRC) and the Brooks World Poverty Institute International Conference on Social Protection for the Poorest in Africa – Learning from Experience, 8-10th September 2008 in Kampala, Uganda.

Organising Committee, International Conference on "Eradicating Chronic Poverty in India: Policy Issues and Challenges" led by Professor Anand Kumar at JNU Delhi 1st to 3rd October 2008.

Member, Academic Committee, Institute of Human Development

Member, Technical Advisory Group for the IHD Food Insecurity Atlas.

Designated as a Resource Person by Ministry of Women and Child Development on Gender Budgeting.

Invited as an Expert for Selecting Professors/ Associate Professors in Economics at NIFM, Faridabad.

Member, Advisory Committee Sukarya

Editor, Heritage of Shirdi Sai

## Nand Dhameja

**Papers/Articles:** "Public Private Partnership for Infrastructure Development: Cross- Country Scenario", (The Indian Journal of Public Administration, IJPA, Vol. LIV No. 1, Jan- March 2008)

"Family Business in India : Yesterday, Today and Tomorrow!" Jt (The Indian Journal of Industrial Relations, Vol.44, No.2 October 2008)

"Public-Private Partnership for Elementary Education", Jt. (The Indian Journal of Public Administration, IJPA, Vol. LIV. No. 3, July – September, 2008)

"Infrastructure Financing during Eleventh Plan: PPP Approach and Appraisal", Jt. (MAIMS Journal of Management, Vol. 3, No. 2, October 2008)

**Book Reviews:** Government accountability and Public Audit Re-engineering the Comptroller & Auditor General of India, B.P. Mathur, Indian Journal of Public Administration, Number: 4, October-December.

## P.K. Chaubey

**Booklet:** Global Economic Crisis: An Analytical Approach, Prof. G. N. Tandon Memorial Lecture, Jiwaji University Gwalior.

**Papers/Articles:** Quality research; In Quest for Parameters, Jharkhand Journal of Development and Management Studies, Vol.6, No.4.

Have Non-monetary Incentives, Instead, Financial Express, New Delhi, April 7, 2008.

Urban Public Expenditure by Urban Government, Local Government Quarterly, Vol.78, No.1.

**Book Review:** Review of 'Environmental Requirements and Market Access: Reflections from South Asia', edited by Nagesh Kumar and Sachin Chaturvedi, in South Asia Economic Journal, Vol. 9, No.2, July-September 2008.

**Chapter in Book:** Copyright: Basic Concepts and the Law in India, in Intellectual Property Rights and Indian Wisdom, Allahabad Degree College, 2008.

### Seminars / Workshops / Conferences Etc.:

1. Delivered a valedictory address and chaired National Seminar on "Whither Indian Economy?" in the Shrinathji Institute of Management, Nathawara, Udaipur on September 26-27,

2008.

2. Spoke on "IPR and Economics" in Management Development Programme for Civil Officers of Sikkim at Sikkim-Manipal University, Sikkim on September 19-20, 2008
3. Delivered a key note address at the inaugural function and chaired a session in a national seminar on "Dr. Ambedkar and His Contribution: An Inter-disciplinary Perspective" at Dr. B. R. Ambedkar College, Delhi on September 25, 2008.
4. Spoke on "Managing Economic Slowdown" at the Aishwarya College of Education at Udaipur on November 29, 2008.
5. Chaired a technical session in a national seminar on "Consumer Protection and Welfare, organized by the School of Studies in Economics, Devi Ahilya Vishwavidyalaya, Indore on December 12, 2008.
6. Delivered two special lecture on (i) "Intellectual Property Rights"; and (ii) "Current Economic Crisis" at the Institute of Advanced Management and Research on December 16-17, 2008.
7. Chaired two technical sessions on "Banking and Finance" and Industrial Economics" at 45th Annual Conference of the Indian Econometric Society held at Gauhati University on January 8-10, 2009.
8. Delivered a special lecture on "New Economic Geography" at the International Regional Science Symposium and 40th Annual Regional Science Conference at NIRMA University, Ahmedabad on January 17, 2009 and also chaired a technical session on "Globalization vs. Regionalization.
9. Delivered a lecture on "Decentralization and Local Governance at the Centre for Federal Studies, Jamia Hamdard in a course for Nepalese participants on January 12, 2009.
10. Inaugural presentation on "Wholesale Price index Numbers in India" at the Department of Economics, Aligarh Muslim University in a workshop on "Wholesale Price Index", held on January 24-25, 2009
11. Spoke on Intellectual Property Rights" in the Orientation Programme at the Academic Staff College, University of Allahabad, February 7,

2009.

12. Delivered a lecture on Time Series in Capacity Building in Research in Economics. Allahabad on February 7, 2009.
13. Delivered the valedictory address in a programme on Capacity Building in Research in Economics at Allahabad University on February 8, 2009.
14. Gave a Special Lecture on Economic Recession and Indian Economy in a National Seminar, Shri Varshneya College, Aligarh, on February 9, 2009
15. Delivered the Prof. G. N. Tandon Memorial Lecture on "Global Economic Crisis: An Analytical Approach" at Jiwaji University Gwalior on February 16, 2009.
16. Delivered special lectures on "Macro-economic Aggregates and their Policy Usages" at the School of Future Studies and Planning, Devi Ahilya University on February 25-26, 2009
17. Delivered Valedictory Address as Chief Guest in the National Seminar on "Globalisation: Challenges for the Indian Economy" at Veer Bahadur Singh Poorvanchal University, Jaunpur on February 28, 2009.
18. Delivered a special lecture on "Global Economic Crisis and its Impact on Indian Economy" at Bareilly Local Branch of IIPA on March 2, 2009.
19. Delivered the inaugural session on "Multi dimensions of Rural Development" at the Maharaja College, Chhatarpur, Madhya Pradesh on March 22, 2009.
20. Delivered the key-note address at the National Seminar on "Emerging Issues on Indian Economy" at the School of Economics, Devi Ahilya University, Indore on March 30, 2009.
21. Presented a paper on Finances of Representative Local Governments: Role of recent Finance Commissions, in an International Seminar on Challenges before the Thirteenth Finance Commission, organised by Foundation for Public Economics and Policy Research, Delhi, on May 17, 2008.
1. **Association with Committees:** Member, Vice President, The Indian Econometric Society.
2. Associated with ICSSR and AICTE for certain academic activities.

3. Reviewer with several journals and few publishers.
4. Member, Editorial Board, Business Perspectives.
5. Member, Editorial Board, The Alternative.
6. Member, Editorial Board, Studies in Political Economy.
7. Member, Editorial Board, Indian Economic Journal.
8. Member, Editorial Board, Varta.
9. Member, Editorial Board, Social Science Gazetteer
10. Member, Advisory Editorial Board, Business Vision.
11. Advisor, Indian Journal of Quantitative Economics
12. Member, Editorial Advisory Board, Pragyaan: Journal of Management
13. Member, Technical Monitoring Committee on Natural Resource Accounting, Central Statistical Organisation, Ministry of Statistics and Programme Implementation, Government of India
14. Member, Sub-Group on Passenger and Goods Traffic on Road and Improvement of Transport Data Collection for XI Five Year Plan, Planning Commission
15. Member, Governing Body of Bhim Rao Ambedkar College, Delhi.

## Vinod K. Sharma

**Association with Committees:** Member, Academic Committee of National Centre for Disaster Management

Member, several Committees of NDMA.

### Details of other Academic Work Undertaken Outside IIPA

- 30.04.2008 2nd South Asia Water Stakeholders roundtable on the theme of "Rivers of the Greater Himalayas," being organized by the South Asia Global Water Partnership (GWP) at Hotel Shangri-la, New Delhi on April 30, 2008 (9.00 a.m. to 5.40 p.m.).
- 08.05.2008 May 8-9, 2008 (2-day workshop on

Incident Command System organised by Gujarat Govt. and USAID at Ahmedabad)

- 18.07.2009 1530-1700 lecture on "Disaster Management" for 'Third In-service Training Programme for Mizoram Civil Service Officers' (July 14 to Aug. 22, 2008) –
- 21.07.2009 1115-1245 Lecture on 'Disaster Risk Management: Basic concepts and Institutional Framework' for NIDM's 5-day Trg. Programme on "Cyclone Risk Mitigation and Management" from 21-25 July, 2008
- 25.09.2008 25.9.2008 - 2nd Scoping Meeting organised by USAID at MCR HRD Institute, Hyderabad
- 17.02.2009 Feb. 17-18, 2009 USAID-IRG-DBSP 2-day Workshop at India Habitat Centre, New Delhi-3
- 23.02.2009 Feb. 23-25, 2009 SEEDS's 3-day International Conference on "Disaster Risk Reduction : Investment for a Safer Future" in collaboration with Kyoto University at Vasant Continental Hotel, New Delhi
- 12.03.2009 NSET/PEER Regional Networking Meeting (March 12-16, 2009) at Kathmandu
- 13.03.2009 NSET/PEER Regional Networking Meeting (March 12-16, 2009) at Kathmandu
- 27.04.2009 April 27-28, 2009 (2-day National Consultation on 'Enhancing Quality and Accountability in Humanitarian Action' organised by SPHERE India at IICC, Lodhi Road, New Delhi).
- 28.04.2009 April 27-28, 2009 (2-day National Consultation on 'Enhancing Quality and Accountability in Humanitarian Action' organised by SPHERE India at IICC, Lodhi Road, New Delhi).

**Details of any other Academic or Related Activity undertaken not covered above.**

### New programme sanctioned:

- Natural Resource Management & Environment (March 2-8, 2009)

## Future Plans

- Training Programme on Management of Natural Resources and Environment (sponsored by DST)
  - Training Programme on Climate Change for Scientists and Technologists (DST sponsored programme)
  - Training Programme on Climate Change (proposal sent to the DoPT)
  - Training Programme on Climate Change (proposal sent to MoEF)
  - One Training Workshops on Project Management with Strategic Management Group (SMG) & Commonwealth Secretariat, London (May 2009)
  - One/Two Training Programme on Disaster Management for Officers of ISS.
  - One Foundation Courses for Scientists and Technologists
  - Four Courses on Cyber laws
  - Two Training Programmes for Women Participants One Training on Management of Natural Resources and Environment
  - Two Training Programme on Climate Change for MoEF
  - One Training on Role of Scientists in Disaster Management
- Training Programme on Climate Change for Government officials and NGOs

## Bharati Sharma

**Seminars / Workshops / Conferences Etc.:** National Seminar on Talent Management, April 1, 2008, Management Education and Research Institute, 53-54 Institutional Area, Janak Puri, New Delhi, paper present on "Importance of Talent Management in Organization".

4th National Quality Conclave on Quality for Empowering the Billion organized by Quality Circle of India, 5-6 February, 2009. Paper presented on "Human Resource Excellence for quality in Public Service."

Workshop on Recommendation on Public Health Standards for Primary Urban Health Centres in Delhi, January 21, 2009. Made presentation on "Staff Provisions".

**Association with Committees:** Expert Member, Faculty of Applied Social Sciences and Humanities, University of Delhi.

Member, Course Design and Preparation Team (Syllabus Committee) School of Management Studies, Indira Gandhi National Open University, New Delhi.

Member, Governing Board, Institute of Informatics and Management Sciences, Meerut.

Member, Governing Board, J.D. Institute of Management and Technology, Varanasi.

Member, Governing Body, Bhagini Nivedita College, University of Delhi, Delhi.

Member, Hearing Committee, AICTE, New Delhi.

Member, Advisory Board, Apeejay Management Institute, Greater Noida.

Member, Visiting Committee, Guru Govind Singh Indraprastha University, Delhi.

## Anil C. Ittyerah

**Association with Committees:** Founder Member, CSDR, Meerut.

## Rajesh Singh

**Papers/Articles:** Performance Impediments in Government : Some suggestions for Management, IJPA, June 2009.

**Association with Committees:** Member, Governing Body of Shaheed Raj Guru College of Applied Science for Women, University of Delhi.

Member, High Powered Committee on training, Training Programmes Approval Committee (TPAC) of NASA, Ministry of Statistics and Programme Implementation, Centre Statistical Organisation, GOI.

## J. Guha Roy

**Papers/Articles:** The Political-Economy of Globalisation, Free Market Democracy and Development Policy: The Great Indina Dream and Dilemma", Contemporary Social Work, Year 1, Issue 1, January 2009, pp.65-74.

**Book Review:** Right to Information by Ashok Kumar Mukhopadhyay (ed.), Administrative Training Institute, Government of West Bengal, 2007,

pp.ix+145 in *Indiana Journal of Public Administration*, Vol. LIV(4), October-December 2008, pp.944-47.

**Seminars / Workshops / Conferences Etc.:** Annual Conference of the Indian Social Science Association (ISSA) organized by M.J.P. Rohilkhand University, Bareilly, U.P. on October 3-5, 2008. Presented paper titled "The Political-Economy of Globalisation, Free Market Democracy and Development Policy: The Great Indian Dream and Dilemma" in response to the presentation of the award-National Social Science Academic Award-2008.

**Association with Committees:** Expert Member, Fellowship Award Committee, Government of India, Ministry of Home Affairs, Bureau of Police Research and Development.

Member, International Editorial Advisory Board, *International Journal of Criminal Justice System*.

## K.K. Pandey

**Papers/Articles:** "Micro-finance; Global Feedback and Follow up for India" National Workshop on Poverty Eradication Strategies 25th-26th July 2008, Published and Organised by Regional Centre for Urban and Environment Studies (RCUES), July 2008.

"Housing for Inclusive Cities", Urban India, National Institute of Urban Affairs, India Habitat Centre, New Delhi, Vol. XXVII, No.1, January-June 2007, pp.57-71.(published in 2009).

"Affordable Urban Housing", National Reality, NAREDCO, New Delhi, Vol. I, Issue, XVI, March 2009, pp.5-10.

"Revenue Mobilization for Municipal Initiatives on Housing and Habitat Development", Nagarlok (Forthcoming).

**Seminars / Workshops / Conferences Etc.:** GTZ Seminar on Local Capacity Building at Hyderabad July 2009. Presentation on Municipal Finance.

World Urban Forum Nanjing China 5-9 November 2009. Presentation of Paper on Inclusive Cities for Housing.

Participation in the CLGF TOT and Pilot Workshop on Local Democracy at Colombo 15-21 January 2009.

National Seminar on Development of Harmonious cities New Delhi 20-21 March 2009.

Participation in the UN Expert Group Meeting at Checheon South Korea April 2009.

Participation in the Research Colloquium and Local Government Conference organized by Commonwealth Local Government Forum at Bahamas May 2009.

## V. Siva Rama Krishnaiah

**Seminars / Workshops / Conferences Etc.:** International Conference on Electronic Governance (ICEG 2008), Global Institute of Flexible Systems Management (GIFT), IIT, Delhi during 18-20, December 2008. Paper presented: "How Governments can become more responsive and accessible through ICT induction?" in Amitabh Ojha (ed) *E-Governance in Practice*, GIFT Publishing, New Delhi, PP 6-9.

**Seminars / Workshops / Conferences Etc.:** International Conference on Knowledge Management and Intellectual Capital (ICKMIC2009), Knowledge Management Institute, Mexico and Institute of Management Technology, Ghaziabad, February 26-27, 2009 at Ghaziabad. Managing Knowledge for Achieving Higher Levels of E-Governance Maturity", which was published in the proceedings of the ICKMIC 2009 conference.

## Rakesh Gupta

**Articles:** Public Private Partnership for Elementary Education (*Indian Journal of Public Administrative* Vol. 54 No.3, July-September, 2008).

Infrastructure Investment & Financing during Eleventh Plan: PPP and Project Appraisal (*Journal of Management*, Vol. 3, No. 2, 2008).

**Seminars / Workshops / Conferences Etc.:** Participated in the Regional Seminar on Local Development organized jointly by ENA France and BAPPENAS in Jakarta, Indonesia during July 23-25, 2008. And made presentation on Decentralisation and Urban Development in India.

## Lipi Mukhopadhyay

**Articles:** Positive Values at Workplace, *Local Government Quarterly*, Vol. IXXIX, No. 1, March 9, 2009.

**Seminars / Workshops / Conferences Etc.:** Constructive Cognition as Positive Behaviour at National Conferences, BHU from 19-20 Dec, 08.

Gender and Governance: A Critical Review of Panchayati Raj Institutions in NAPSIPAG (Network of Asia Pacific Schools and Institutes on Public Administration and Governance) 2008 Conference, 5-7 December, 08 organized by the Centre for the Study of Law and Governance, JNU.

Socio economic impact of Migration in North and South India with special reference to Gender Issues, accepted in EROPA SEMINAR, 2008 on "Governance in a Triptych: Environment, Migration, Peace and Order" from 23-25 Oct.08 at Manila Philippines.

Gender Issues and Impact of Climate Change in India at IDRC, Davos from August 25-30, 2008.

## Garish Kumar

Seminars / Workshops / Conferences Etc.: International Conference on "Frontiers of Innovations in Governance", March 31-April 02, 2008, Ash Institute of Governance & Kennedy School of Government, Harvard University, Boston, USA.

International Seminar "Three Decades of Democratic Decentralization in West Bengal: December 12-13, 2008, Institute of Social Sciences of IIM, Kolkata. Paper presented on "Reinterpreting People's participation in Panchayats".

## Sachin Chowdhry

Association with Committees: Evaluated the NREG Scheme implementation in various districts as Expert Committee Member constituted by Ministry of Rural Development for award scheme.

## Sapna Chadah

Papers/Articles: "Good Governance and Consumer Welfare: Empowering Consumers' through Education" with Prof Suresh Misra in R.P.C.S. Rajaram, Dr. M. Jeyakumaran, K. Durai & S. Yavanarani Edited Book Consumer Protection and Welfare published by Kalasalingam University, Krishnankoli & Sams Book House Pvt Ltd., Chennai, 2008, pp 92-96

"Responsibility of Service Providers" in Yojana February 2009, pp 31-32

Seminars / Workshops / Conferences Etc.: Presented a Paper on "Medical Negligence and Consumer Protection Act" in Two day Seminar on Consumer Protection and Consumer Welfare at

MDA, Jaipur, Rajasthan on February 20, 2009.

Presented a Paper on "Consumer Protection: Policy and law" in Two day Seminar on Consumer Protection and Consumer Welfare: Role of Media at Kuvempu University on March 17, 2009

## Lokendra Malik

Papers/Articles: Liability of Educational institutions under the Consumer Protection Act-A critique, CPJ, Vol. 1, No. 1(2009) CPJ, January 2009.

Seminars / Workshops / Conferences: International Conference on Consumer Law organized by Nalsar University of Law, Hyderabad from February 25-27, 2009. Paper presented on Liability of Post-offices under the Consumer Protection Act, 1986.

## Charu Malhotra

Papers/Articles: Research Paper "User Centered Design Model (G2C2G) for Rural e-Governance Projects"; Accepted for Publication in Winter issue of International Journal of e-Governance, An Inderscience publication

Societal Concerns in Rural e-Governance: Some Lessons from TARAAhaat Experience of Tikamgarh District of Madhya Pradesh in India in 'Towards e-Government', ed: Gupta, M.P., Gift Publications

An Award Winning Paper titled, 'Leveraging Technologies for Rural Development: A Case Study of NEMMADI Centres in the Villages of Karnataka' under the category of Building Assistive Technology Services in the compendium of National e-Governance, 2009, published by Department of Administrative Reforms and Public Grievances (DARPG), Government of India

Seminars / Workshops / Conferences Etc.: Led a Participatory group session on "e-Governance capacity building" in workshop on 'e-Governance: Opportunities and Challenges for the Public services' conducted by IIPA on 18th August 2008. The key focus of the discussion was to propose strategies and mechanisms for evolving a future plan for capacity building of the senior and middle level administrators of Government of India involved in implementation of e-Governance process.

Presented paper on "Advocacy and Social Mobilization" in 'e-Governance Awareness Workshop'

for Deputy commissioners from seven North Eastern states of Uttaranchal and Himachal, conducted by IIPA, New-Delhi on 11th November, 2008.

Keynote discussion and presentation titled "e-Inclusion at Grassroots" in National Summit 2008: Global Business Environment: Strategic Options For India conducted by Lal Bahadur Shastri Institute of Management, Delhi on 21st November, 2008.

Poster Presentation: The poster titled "Technology Community Synergy for Integrated Grassroots - Governance" presented on National Science Day on 28th February 2009 at IIT-D. The key issue highlighted through poster was that Governance at Grassroots ought to create a sustainable paradigm of incentives and regulations for individual enfoldment through Technology-community interactions in symbiotic relationship with social and cultural realities.

## Sujata Singh

Papers/Articles: Have edited a volume on "Organizational and Procedural Issues in Government" (with Prof. R.K. Tiwari)

## Suresh Misra

Papers/Articles: Sustainable Rural Development and Millennium Development Goals : Challenges and Opportunities in M.R. Raju (Ed) Panchayati Raj System: Towards Sustainable Rural Livelihood and Development, Kanishka Publishers, New Delhi, 2008.

Good Governance and Consumer Welfare: Empowering Consumers' Through Education in Consumer Protection and Welfare (Ed) R.P.C.S. Rajaram and Jeyakumaran, Snam's Book House Private Ltd. Chennai, 2008.

Market and the Rural Consumer; Yojana, February 2009.

Making of Panchayati Raj Institutions and Dr. Ambedkar, paper accepted for publication in S.N. Misra (Ed) Book on Ambedkar.

Education for the Masses: Lessons from Gandhian Praxis, Anasakti Darshan, International Centre for Gandhian Studies and Peace Research, GSDS, New Delhi, 2008.

Books: Rural India: Achieving Millennium Development Goals and Grassroots Development,

(Ed. M. Moni & Suresh Misra), Concept Publishing Company, New Delhi, 2009

Suchna Ka Adhikar, Published by Haryana Institute of Public Administration, Gurgaon, 2008.

**Seminars / Workshops / Conferences Etc.:** Workshop on "Local Development in India and Nepal: Challenges, Opportunities and Prospects for Cooperation: July 25-28, 2008.

Panelist in the Working Session on Overview of Indian Administrative System.

Participated and presented a paper in the National Seminar on Consumer.

Protection and Welfare, organized in collaboration with Kalasalingam University.

Participated and presented a paper on "Protecting the Rural Consumer: The Role of Media" at National Seminar organized in collaboration with Kuvempu University, Karnataka.

## V.N. Alok

Papers/Articles: 'Share of Local Governments in the Union Divisible Pool: An Option before the 13th Finance Commission' IJPA, Vol. LV, No. 1, Jan-March, 2009.

Analytical summaries on 'How Effective are Different Forms of Harmonizing VAT and other Taxes?' and 'Does Fiscal Responsibility Legislation undermine Federalism?' in Ronald L. Watts and Rupak Chattopadhyay edited volume 2 on Fiscal Federalism, New Delhi, Viva Books, 2008.

'Role of State Finance Commissions in Fiscal Decentralization to Local Governments in India' in M. A. Qommen edited book on Fiscal Decentralisation in India', Newcastle, Cambridge Scholars Publishing.

**Seminars / Workshops / Conferences:** Participated in the three day Workshop on Local Public Finance and Governance in Pattaya, Thailand during March 31-April 2, 2009 and presented a paper in the session on Intergovernmental Fiscal Transfers in Developing Countries. The World Bank Institute, Washington DC organized the workshop in collaboration with the King Prajadhipok's Institute, Thailand, Korea Development Institute (KDI School) and the Government of Japan.

Participated as Chief Guest and delivered the Key-note Address in the National Seminar on Local Governance as an Emerging Discipline of Higher

Education at Rajiv Gandhi National Institute of Youth Development, Sriperumbudur during March 16-17, 2009. He also chaired the first technical session in the seminar.

Delivered a talk on 'Intergovernmental Fiscal Relations in South Asia' on March 18, 2009 to the group of foreign diplomats at the Foreign Service Institute, New Delhi.

Presented the theme in the conference on "State Finance Commission: Issues and Options" on January 23, 2009 at Vigyan Bhawan, New Delhi and also summed up the discussions in the final session. Chairmen of State Finance Commissions, Secretaries to the Government of India, Secretaries of State Governments in-charge of Finance and Panchayati Raj participated in the conference. Ministry of Panchayati Raj, Government of India organized the conference in collaboration with the Ministry of Urban Development and Ministry of Housing and Poverty Alleviation.

Presented the theme on Intergovernmental Fiscal Relations in the Country Roundtable of the Global Dialogue Programme on Intergovernmental relations in General countries organized by the Forum of Federations, Canada an Inter-State Council Secretariat, Ministry of Home Affairs, Government of India on January 9, 2009 at Vigyan Bhawan, New Delhi.

Presented a paper on 'Devolution of Resources to Municipalities: Role of the XIII Finance Commission in Urban Poverty Alleviation' in the two-day Regional Workshop on November 28-29, 2008 at Tirupathi organized by the RCUES, Osmania University and sponsored by the Ministry of Housing and Urban Poverty Alleviation.

Delivered a talk on 'Intergovernmental Fiscal Relations in South Asia' on December 3, 2008 in the group of 24 foreign diplomats at the Foreign Service Institute, New Delhi.

Presented a theme paper in the two-day conference on "Issues before the 13th Finance Commission: Empowering Panchayati Raj Institutions" on December 22-23, 2008 at IRMA, Anand. Made remarks as discussant in a session on the 'Sharing by the Chairpersons of the State Finance Commissions'. The 13th Finance Commission sponsored the conference.

Presented a paper on 'Panchayati Raj Institutions and Fiscal Transfers' in the 'International

Seminar on Challenges before the Thirteenth Finance Commission' on May 17, 2008 at the India Habitat Centre, New Delhi. Foundation for Public Economics and Policy Research organized the seminar. Reliance Industries sponsored it.

At the invitation of the Finance Department, Government of Jharkhand, made a presentation on the issues related to the Thirteenth Finance Commission before the group of Principal Secretaries/Secretaries of the Government of Jharkhand on June 20, 2008 at the Secretariat of the Jharkhand Government, Ranchi. The Chief Secretary, Government of Jharkhand presided over the discussion and deliberations.

Made a presentation on "Financing of Disaster Management in India" on July 2, 2008 at the national seminar organized by the National Institute of Disaster Management for the Thirteenth Finance Commission.

Presented a paper on 'Panchayati Raj Institutions and Fiscal Transfers' in the 'International Seminar on Challenges before the Thirteenth Finance Commission' on May 17, 2008 at the India Habitat Centre, New Delhi. Foundation for Public Economics and Policy Research organized the seminar. Reliance Industries sponsored it.

**Association with Committees:** Technical Group of the ministry of Panchayati Raj to consider the Paper relating to Devolution Index.

Member-Secretary of the Technical Committee of the Ministry of Panchayati Raj to advise the Committee of State Ministers in preparation of the Joint Memorandum to 13th Finance Commission related to the finances of PRIs.

## Sushma Yadav

**Papers/Articles:** Gender Perspective in Peace Initiatives: Opportunities and Challenges, Souvenir of 18th Annual Function And Seminar on Maintaining Peace: Present Challenges organized by Alhikmah Foundation, New Delhi, 2009.

Urbanization, Good Governance and the Urban Poor, Rajvir Sharma, (ed.), Urban Governance in India: Major Issues & Challenges, New Delhi, Research India Press, 2009.

Governance in India and Public Private Partnership: A Paradigm Shift, Special Number on Public Private Partnership, Indian Journal of Public



Administration, Vol. LIV, No.3, July-September, 2008.

**Books:** Politics of Inclusion: Caste, Minorities and Affirmative Action by Zoya Hassan

Indian Journal of Political Science, Vol. LXX, No. 1, January- March, 2009.

Social Empowerment through Development Interventions (Innovative Experiments at the Grassroots) by Beni A. Ekka and Anirudh Prasad (eds). Jharkhand Journal of Development and Management Studies, Vol. 6, Number 3 (XXIV), July –September, 2008.

Empowering Society: An Analysis of Business, Government and Social Development Approaches to Empowerment by Usha Jumani. IASSI Quarterly- A Journal of the Indian Association of Social Science Institutions, Vol.26, No.2, Oct-Dec 2007, Published in 2009.

Politics of Inclusion: Caste, Minorities and Affirmative Action by Zoya Hasan. Indian Journal of Public Administration, Vol. LV, No.1, January- March, 2009.

Reading Gandhi by Surjeet Kaur Jolly (ed.) The Indian Journal of Political Science, Vol. LXIX, No.2, April-June, 2008.

Empowering Dalits for Empowering India: A Road Map. The enlarged version of First Dr. Ambedkar Memorial Lecture by Sh. P.S. Krishnan, coordinated, edited & published by the Chair Professor. Manak Publishers & Babasaheb Dr. B.R. Ambedkar Chair in Social Justice, Indian Institute of Public Administration, New Delhi, 2009.

**Monographs Published:** Role Of Planning: A New Perspective. First Tarlok Singh Memorial Lecture by Sh. Montek Singh Ahluwalia, coordinated, edited & published by the Chair Professor. Manak Publishers & Babasaheb Dr. B.R. Ambedkar Chair in Social Justice, IIPA & IASSI, New Delhi.

Dr. Babasaheb Ambedkar and Social Justice: From Analysis to Action. First Dr. Ambedkar Memorial Lecture by Sh. P.S. Krishnan, coordinated, edited & published by the Chair Professor. Manak Publishers & Babasaheb Dr. B.R. Ambedkar Chair in Social Justice, Indian Institute of Public Administration.

Social Justice: Ambedkar's Vision. Reprint of the monograph by Prof. Sushma Yadav. Dr. B.R. Ambedkar Chair in Social Justice, Indian Institute of

Public Administration.

**Seminars/Workshops/Conferences:** The Dharma and Ethics Conference Series on 'Rethinking Political Thought in Modern India' organized by the Centre for the Study of Local Cultures, Kuvempu University on January 19, 2009. Paper presented on: Rethinking Political Thought: Integral Humanism in Modern India.

HUREP South Asia conference on 'Eradicating Poverty: Development and Empowerment of the Poor' at Kolkata on December 6, 2008. Paper presented on: Inclusive Growth, Quality of Governance and Poverty: Exploring their Interface with Human Rights.

The Forum on Public Service Equalization in Asian Countries in Wuxi, Jiangsu Province on November 12, 2008, organized by the Ministry of Human Resource Development, Government of People's Republic of China. Paper presented on: Public Service Equalization in India: The Issues of Excellence and Inclusion.

Workshop for Local Development Officers of Nepal on "Local Development in Nepal and India: Challenges and Opportunities and Prospects for Cooperation", jointly organized by the Ministry of Local Development of Nepal, Embassy of India, Kathmandu and B.P. Koirala India- Nepal Foundation, Kathmandu on July 26, 2008. Paper presented on: Social Inclusion and Social Justice: Some Experiences of India and Nepal.

The "Dalit and Minority International Conference" jointly organized by the AFMI and Dalit & Minorities International Forum, New York (July 4 – July 6) on July 4, 2008. Paper presented on: Social Conditions of the Marginalized.

One day seminar on 'Social Exclusion of the Marginalized People in India – Concept, Nature, Types and Magnitude' organized by the Centre for the study of Social Exclusion and Inclusive Policy (School for Ambedkar Studies), Babasaheb Bhim Rao Ambedkar University, Lucknow on March 24, 2009. Paper presented on: Exploring Social Exclusion of Dalit Women

The plenary session on 'Violence: Patterns and Trends' at the UGC sponsored National Seminar on "Understanding Violence in Contemporary India: Issues and Trends" organized by the Departments of History and Political Science, Delhi College of Arts & Commerce (University of Delhi), Netaji Nagar,

New Delhi on March 18, 2009. Paper presented on: Gender Violence and Gender Justice: A Need for Witness Protection

National Seminar on "Changing Face of Higher Education in India" jointly organized by the Deshbandhu College (Eve.) and ASSOCHAM at ASSOCHAM House, 47- Prithvi Raj Road, New Delhi on March 4, 2009. Paper presented on: Higher Education in India: Issues of Inclusion and Excellence

The plenary session of the National Seminar on "India's Development Experiment: Gandhian & Nehruvian Perspectives" organized by the Centre for Gandhi and Nehru Studies (UGC sponsored), Department of Political Science, North Bengal University on February 12, 2009. Paper presented on: Gandhian and Nehruvian Approaches to Development: A Critique.

The National Conference on "Gujarat in Global Perspective: Insights on Ethics, Economy, Politics and Society" organized by the Post-Graduate Department of Political Science, Sardar Patel University, Vallabh Vidhyanagar, Baroda on January 30, 2009. Paper presented on: Ethics in Governance: The Indian tradition and ARC II.

Two day UGC – EPOCH National Seminar on "Relevance of Dr. Ambedkar's Thought in Social Work and Social Science" organized by the Faculty of Social Work, M.S. University of Baroda on January 24, 2009. Paper presented on: Dr. Ambedkar's Vision of Social Justice: the relevance for social sciences

Two day National Seminar on "Democratic Decentralization and Good Governance" organized by the Haryana Institute of Rural Development, Nilokheri on January 8, 2009. Paper presented on: Democratic Decentralization, Governance and Equity in Public Service Delivery

National Seminar on "Relevance of Thought of Dr. B.R. Ambedkar in the Present Times" organized by the Dr. Bhim Rao Ambedkar Studies Centre, Kurukshetra University, Kurukshetra on October 3, 2008. Paper presented on: Relevance of the Contemporary Thought of Dr. B.R. Ambedkar.

Two day National Seminar on "Dr. Ambedkar and his Contribution- an Interdisciplinary Perspective", organized by the Department of Social Work and Department of Sanskrit, Bhim Rao Ambedkar College, University of Delhi on September 25, 2008. Paper presented on: Social Justice: Ambedkar's Vision.

**Association with Committees:** Member, Governing Body, Delhi College of Advanced Studies, Janakpuri, New Delhi.

Member, Advisory Board, Dr. B.R. Ambedkar Study Centre, Department of Sociology, University of Jammu, Jammu.

Member, Editorial Board of Bihar Journal of Public Administration, the Journal of Bihar Regional Branch of IIPA, Patna, Bihar.

Member, Council of Reviewers of the Indian Journal of Economic Literature.

Expert, Selection Committees at various Universities and Public Service Commissions.

Examiner, Research Degrees in Universities.

Member, Panel of Referees for the Indian Journal of Political Science (a Journal of the Indian Political Science Association).

## Mamta Pathania

**Books:** Synergising Public Sector- An Administrative Analysis; Regal Publication, New Delhi- 27, April, 2009.

**Conferences/Seminars/Workshops:** Workshop on Consumer Protection and Consumer Welfare for the Officials of Panchayati Raj/ Elected representatives of PRIs and NGOs. Organized by CCS, IIPA. (As Co-Programme Director) at Bulandshehar (SIRD, U.P.), August 6-8, 2008.

Workshop for the Officers of the Department of Consumer Affairs in the States. Organized by CCS, IIPA. (As Co-Programme Director), IIPA, August 21-22, 2008.

2nd Workshop on Consumer Protection and Welfare for the Officers of Defence Institutions/ Establishments. Organized by CCS, IIPA. (As Co-Programme Director), IIPA, February 17-18, 2009.

## PUBLICATION/EDITORIAL STAFF

### Sunil Dutt

#### Publication Officer

Assistant Editor, Indian Journal of Public Administration and IIPA Newsletter.

#### Co-edited:

1. District Administration: Redefining the Developing Goal, published by Kanishka Publishers New Delhi
2. Development Administration and Multi-level Planning, published by Kanishka Publishers New Delhi
3. Natural Resource management and Multi-level Planning, published by Kanishka Publishers New Delhi

#### Lectures/Conferences

1. Was invited as guest faculty at Academic Staff College, University of Hyderabad, Hyderabad. For delivering lectures on e-governance. (July 2008)
2. Delivered four lectures on e-governance in a special Orientation Programme on e-governance at Academic Staff College, Osmania University, Hyderabad. (October 2008)
3. Delivered four Special Lectures at South Asia Studies Centre, School of Social Sciences, Pondicherry University on e-governance, e-commerce and Consumer Protection, and Citizen Charters in South Asia, (February 5-6, 2009)
4. Lectures on e-governance at Maulana Azad National Urdu University, Hyderabad (February 2009)
5. Lectures on Governance and Citizen Charter at Academic Staff College, University of Hyderabad, Hyderabad (28 February 2009)
6. Contributed paper at Seminar on Globalisation organized by the S.N. Sinha Institute of Management, Ranchi on Globalisation, Growth and Poverty Reduction
7. Presented Paper on Empowering Communities for Disaster Management at the Seminar on 'Woes of Bihar Floods: Causes and Aftermath' organized by the Council for Development of Bihar and Jharkhand, New Delhi on November 22, 2008.

#### Association with Academic Activities:

1. On Programme Steering Committee, International Conference on Academic Libraries, organized by the Delhi University Library System, University of Delhi, Delhi
2. Member, Printing and Publication Sub-Committee, International Conference on Academic Libraries, organized by the Delhi University Library System, University of Delhi, Delhi

## CONTRIBUTIONS BY LIBRARY STAFF

### Usha Mujoo Munshi

#### Papers Presented and Lectures Delivered

1. Enhanced Access to Scientific Information: National Initiatives. Inter-Academy Panel (IAP) - 1st Meeting of Steering Committee, Shanghai, China, May 28-29, 2008.
2. Open Source Software for Building Digital Repositories: Case Study of Institutional Repositories. National Workshop on Digitization and Preservation, June 12-13, 2008, organized by DESIDOC, DRDO, New Delhi
3. Digital Libraries : Federated Search , Interoperability & Metadata harvesting. Regional Training & Workshop on Building Digital Libraries & Institutional Repositories August 19-22, 2008 Sikkim Manipal Institute of Technology, Gangtok. Organized by ISI, Kolkata in collaboration with CODATA and SMIT.
4. Digital Preservation: Issues , Challenges Strategies & Programs. Lecture delivered at IGNOU, New Delhi, September 2, 2008.
5. Open Access to Scholarly Communications: A look into its Fundamentals & Perception. National Workshop on Developing Subject Portal for Resource Harvesting in Social and Allied Sciences, September 29th -October 1st, 2008, Indian Institute of Public Administration, New Delhi
6. Web 2.0 - Implications for Library Services (Invited speaker) 6th INDEST Workshop, 7-9 December 2008, Indian Institute of Technology, Bombay, Mumbai
7. Searching and Querying Across Heterogeneous Federated Digital Libraries using Interoperability Standards (Invited paper). International Symposium on Emerging Trends & Technologies in Libraries & Information Services, December 18-20, 2008, JayPee Institute of Information Technology University, Noida, UP
8. Networking, Resource Sharing and Consortia. Lecture delivered during Workshop on "Future Libraries: Advanced GSDL and RFID" organized by TERI during 14-16 January 2009, India Habitat Centre, New Delhi
9. Open Access and the Free Online Scholarship Movement: Reshaping the World of Scholarly Communication. Invited paper for National Seminar on Open Access to Textual and Multimedia Content: Bridging the Digital Divide, January 29-30, 2009, New Delhi. Organized by CEC, New Delhi and INFLIBNET, Ahmedabad at India Habitat Centre, New Delhi.
10. Preservation & Access to Information vis-à-vis IGNCa cultural Knowledge Resources. Keynoted address delivered during the Seminar on "Digital preservation & Access to Indian Cultural Heritage with special reference to IGNCa Cultural Knowledge Resources" Indira Gandhi National Centre for Arts January 31st-

February 1st, 2009.

11. Web 2.0 – Implications for Library Services. Invited Speaker- "National Workshop on Library 2.0: A Global Information Hub" held during Feb 5-6, 2009, Physical Research Laboratory, Ahmedabad.
12. Networking & New Technology in LICs . Invited speaker for UGC sponsored National Seminar on Impact of Library & ICs in National Development. Organized by NABIRA Maha vidyalaya, Katol, Nagpur, February 8, 2009.
13. Web Content Management- Design For Rule: Who makes Rules? (theme paper) 7thCALIBER , organized by INFLIBNET, Ahmedabad and Pondicherry University, 25-27, February, 2009
14. Web Content Management. Lecture delivered during National Workshop on "Creation of Institutional Repository/Digital Library organized by Institute of Economic Growth, Delhi in collaboration with NASSDOC during 19-20, March , 2009.
15. Web 2.0 – Implications for Library Services . Lecture delivered during Refresher course for L&S Professionals, organized by Panjab University during 5-25 March 2009.
16. Web Content Management- Lecture delivered during Refresher course for L&S Professionals, organized by Panjab University during 5-25 March 2009.
17. National Policy on Digital Preservation for India: A Basic Framework (invited paper). Indo-Us Workshop on International Trends in Digital Preservation 24-25 March 2009, organized by C-DAC, Pune
18. Using ICT tools for public empowerment: Wishful role for Public Library System in India. In Public Libraries in the Knowledge Society: An Indian Experience (edited by SM Dhawan, JL Sardana, RK Bhatt and MK Jain), Librarians Cultural Forum, Shipra Publications, 2009.
19. Building Open Source Digital Repositories. Invited paper presented during SAARC Seminar on S&T Digital Library during April 2-3, 2009, New Delhi, organized by Indian Institute of Information Technology, Allahabad and supported by Department of Science & Technology, Ministry of External Affairs
20. Web Content Management & designing dynamic web sites. Lecture delivered during National

Workshop on Designing Dynamic Websites

- 15-18 April, 2009, Organized by LCF, New Delhi in association with IIPA, New Delhi.
21. Reshaping the World of Scholarly Communication: Opening Locks and using Gears. IAP Program on Digital Knowledge Resources & Infrastructure in Developing Countries, May 11-12, 2009, Pretoria (South Africa)
  22. Open Access and the Free Online Scholarship Movement: Enhanced Access to Scientific Information (Invited Speaker). Workshop on "Science Communication : The Emerging Scenario" HRDC, Council of Scientific & Industrial research (CSIR) & Society for Information Science, 20 - 22 May, 2009, HRDC, Ghaziabad
  23. Open Access and the Online Scholarship Movement : Reshaping the World of Scholarly Communication. (Invited paper). Workshop on "Scholarly Information & Communication in Web Environment" 23rd May 2009 . Organized by Indian Journals dot com.
  24. Strategic Planning and Programme Budgeting for Libraries:

New Needs, New Models. (Session Chair and theme paper) Paper presented at National Conference on "Financial Management of LICs in e-Environment" 31ST MAY 2009, New Delhi, India by Delhi Library Association in association with Indian Agriculture Research Institute, New Delhi.

#### Editorial Board Member:

1. International Journal of Digital Libraries , TERI, New Delhi – 2008 onwards.
2. DJLIT (peer-reviewed, bi-monthly), DESIDOC, Defense Research and Development Organization, New Delhi – 2008 onwards.

#### Participation in other activities

Member-National Organising Committee-ICoASL 2008 (international Conference of Asian Special Libraries) SLA Asian Chapter November 26-28, 2008, New Delhi.

Member- National Organising Committee, International CALIBER, INFLIBNET Ahmedabad organised by University of Allahabad, Allahabad on February 28-29 & March 1, 2008.

Member, Expert Team of the Xth Plan constituted by University Grants Commission to review the performance of its IUC-INFLIBNET, Ahmedabad

during the Xth five year plan period.

Member Programme Committee - National Conference on Digitization and Digital preservation Dec. 11-12, 2008 (NCDDP-2008)

Chairperson, Technical session on Open Access and Open Source. at the National Conference on Digitization and Digital Preservation, Dec. 11-12, 2008 organized by DESIDOC., DRDO, Government of India,

Chairperson, Technical session on Open Access and Open Source at the International Symposium on Emerging trends and Technologies in Libraries and Information Services (ETTLIS 2008), Dec. 18-20, 2008 organized by JayPee Institute of Information Technology University, UP, India and Delhi College of Engineering.,

Member, Selection Committee, INFLIBNET Centre, Ahmedabad, Dec. 22, 2008.

Member, National Programme Committee of National Seminar on "Open Access to textual and Multimedia Content: Bridging the digital Divide, organized by Consortium for Educational Communication (CEC) and INFLIBNET to be held during Jan 29-30, 2009 at India Habitat Centre, New Delhi

Member- Asia Library Advisory Board (LAB, Asia), Springer Verlag, Germany, 2008 onwards.

Member Steering Committee for the Inter Academy Panel (IAP), USA, Program on Digital Knowledge Resources and Infrastructure in Developing Countries

Member, Task Force on Digital Knowledge Resources in Developing Countries., the Inter Academy Panel (IAP), US National Academy of sciences, USA,

Member - CODATA, Subcommittee on Preservation of and Access to Scientific and Technical Data in Developing Countries, 2009 onwards

Member, National Knowledge Commission Subcommittee on Libraries - Stakeholders meeting & rapporteur Group II - Revamping LIS Education, Training & Research - Setting up of Norms & Standards for Libraries, February 6, 2009. Organized by Ministry of Culture, Govt. of India

Member, Kala Nidhi Reference Library Advisory Committee, IGNCA, New Delhi, 2008-

Member, Programme Committee, CIL Division, IGNCA, New Delhi 2009- -

Member, Expert Committee, Digitization Project, Central Secretariat Library, Ministry of Culture,

New Delhi 2009

Member, Technical Bid Evaluation Committee, Digitization Projects, National Library, Kolkata, 2009-

#### Workshops/Training Organized Programmes/Lectures

1. Workshop Director - Capacity building Programme for North Eastern Region: "Regional Training & Workshop on Building Institutional Archives & Digital Libraries" A joint collaborative program of Indian Statistical institute, Kolkata, Sikkim-Manual Institute of Technology, Sikkim and International Council for Science: Committee on Data for Science & Technology (ICSU-CODATA). Organized by Indian Statistical institute, during August 19-22, 2008 at SMIT, Sikkim <http://www.isical.ac.in/~rtwiad/>
2. Workshop Director, National Workshop on Developing Subject Portal for Resource harvesting in Social and Allied sciences, organized by Indian Institute of Public Administration, New Delhi in collaboration with NASSDOC, New Delhi during September 29th to October 1st, 2008.
3. Workshop Director - National Workshop on Designing Dynamic Websites  
15-18 April, 2009, Organized by LCF, New Delhi in association with IIPA, New Delhi.
4. Lecture by Mr. Stian Haklev, University of Toronto, Canada on "Open Research, Open Educational Sources and Open Learning: Experiments and possibilities" on August 13, 2008 at IIPA, New Delhi
5. Lecture by Dr Jean-Louis Ermine, Associate Dean, TELECOM School of Management, Paris, France on "KM Process, from Strategy to Information System" on January 28, 2009.

#### Countries Visited

- China - To attend IAP 1st Steering Committee Meeting at Beijing during May 28-29th, 2008, as Member Steering Committee for the Inter Academy Panel (IAP), USA, Program on Digital Knowledge Resources and Infrastructure in Developing Countries.
- France: Visited France under bilateral exchange Programme under Indo-French Programme of Cooperation in Social Sciences, 2008.
- South Africa- To attend IAP 2nd Steering

Committee Meeting at Pretoria during May 11-29th, 2008, as Member Steering Committee for the Inter Academy Panel (IAP), USA, Program on Digital Knowledge Resources and Infrastructure in Developing Countries.

## Sunita Gulati

### Bibliographies Compiled

1. A Policy Framework on Public Private Partnership. Indian Journal of Public Administration, July - September 2008 (Co-Compiler)
2. Bibliography on Social Research Methodologies in Action v.1: Conceptual and theoretical concerns in social research, edited by Anirudh Prasad, Ramkrishna Mukherjee and Beni A. Ekka. Ranchi : Xavier Institute of Social Service, 2008 (Co-Compiler).

### Training Programmes:

1. Workshop Coordinator, National Workshop on Developing Subject Portal for Resource Harvesting in Social and Allied Sciences, organised by Indian Institute of Public Administration, New Delhi in collaboration with NASSDOC, New Delhi during September 29 to October 1, 2008
2. Jt. Workshop Manager, National Workshop on Designing Dynamic Websites 15-18 April, 2009, organised by Librarians Cultural Forum, New Delhi in Association with IIPA, New Delhi

### Lectures Organised at IIPA

- Together with the Librarian organised a lecture by Stian Haklev, University of Toronto, Canada on 'Open Research, Open Educational Sources and Open Learning : Experiments and possibilities' on August 13, 2008 at IIPA, New Delhi.
- Together with the Librarian organised a lecture by Dr Jean-Louis Ermine, Associate Dean, TELECOM School of Management, Paris, France on 'KM Process, from Strategy to Information System' on January 28, 2009. IIPA Faculty, staff and the participants of the Nagaland Civil service Officers attended the programme

### Participation in Conferences and Training Programmes

- Participated in Presentation by Allen Hayes on 'World Digital Libraries Project' at American

Center Library New Delhi on November 14, 2008.

- Participated in Presentation and Demo by Mr. Prashant Ranjan Verma, Manager, Resource Center for Disabled Persons, Delhi University, on "New Assistive Technology for people with different kinds of Disabilities" organized by The World Bank Public Information Center, New Delhi.
- Participated in a Discussion on higher education and book release programme 'Internationalization of Higher Education : an aspect of India's Foreign Relations by Kavita Sharma' on August 22, 2008 at the American Center, New Delhi.
- Participated in National Conference on Public Libraries in the Knowledge Society organised by LCF and India International Center April 1-3, 2009.
- Participated in the annual meeting of Developing Libraries Network (DELNET) on May 4, 2008.
- Participated in Development Information-Knowledge Sharing workshop World Bank Depository /Regional Libraries, India held at The World Bank from April 24-25, 2008.
- Alternate Member Bureau of Indian Standards

## A.K. Nath

1. Assistant Editor, Documentation in Public Administration - a quarterly indexing and abstracting journal published by the Institute.
2. Attended a two day National Seminar on "Open Access to Textual and Multimedia Content: Bridging the Digital Divide at India Habitat Centre, New Delhi on January 29-30. It was jointly organized by the Consortium for Educational Communication (CEC) and INFLIBNET, Ahmedabad.

## H.C. Yadav

1. Faculty Member, National Workshop on Developing Subject Portal for Resource Harvesting in Social and Allied Sciences, organised by Indian Institute of Public Administration, New Delhi in collaboration with NASSDOC, New Delhi during September 29 to October 1, 2008
2. Jt. Workshop Manager, National Workshop on Designing Dynamic Websites 15-18 April,

2009, organized by Librarians Cultural Forum, New Delhi in Association with IIPA, New Delhi.

3. Policy framework on Public Private Partnership: A Select Bibliography, Indian Journal of Public Administration, 54 (3) July-September 2008, (Co-author).
4. Participated in the Workshop on Creating of Institutional Repository/Digital Library organized by Institute of Economic Growth (IEG) and National Social Science Documentation Centre, ICSSR at IEG, Delhi.
5. Together with the Librarian organised a lecture by Stian Haklev, University of Toronto, Canada on "Open Research, Open Educational Sources and Open Learning : Experiments and possibilities" at IIPA on August 13, 2008.
6. Together with the Librarian organised a lecture by Dr Jean-Louis Ermine, Associate Dean, TELECOM School of Management, Paris, France on "KM Process, from Strategy to Information System" on January 28, 2009. IIPA Faculty, staff and the participants of the Nagaland Civil service Officers attended the programme

### Meena

1. Attended a two day National Seminar on "Open Access to Textual and Multimedia Content: Bridging the Digital Divide at India Habitat Centre, New Delhi on January 29-30. It was jointly organized by the Consortium for Educational Communication (CEC) and INFLIBNET, Ahmedabad

### Hemant Khare

1. Participated in the "Eleventh National Convention on Knowledge, Library and Information Networking: Digital Futures: Strategies for Developing World Class Libraries", organized by Developing Library Network (DELNET) New Delhi and Karunya University, Coimbatore, from 4th to 7th November, 2008 at Karunya University, Coimbatore.
2. Participated in the "National Workshop on Developing Subject Portal for Resource Harvesting in Social and Allied Sciences" organized by Indian Institute of Public Administration and National Social Science Documentation Centre at New Delhi, from 29th September to 1st October, 2008.
3. Participated in the Management Developing

Programme for IIPA Executives, organized the Management Development Institute, Gurgaon, from 12th to 14th February, 2009.

### Shakti Chauhan

1. Participated in the Workshop on Creating of Institutional Repository/Digital Library organized by Institute of Economic Growth (IEG) and National Social Science Documentation Centre, ICSSR at IEG, Delhi.

### Narendra Kumar

1. Participated in the "National Workshop on Developing Subject Portal for Resource Harvesting in Social and Allied Sciences" organized by Indian Institute of Public Administration and National Social Science Documentation Centre at New Delhi, from 29th September to 1st October, 2008.
2. Participated in the Management Developing Programme for IIPA Executives, organized the Management Development Institute, Gurgaon, from 12th to 14th February, 2009.
3. Participated in the "National Workshop on Designing Dynamic Websites" organized by The Librarians Cultural Forum in collaboration with Indian Institute of Public Administration, New Delhi from April 15-18, 2009.

### Sunita Gautam

1. Participated in the "National Workshop on Developing Subject Portal for Resource Harvesting in Social and Allied Sciences" organized by Indian Institute of Public Administration and National Social Science Documentation Centre at New Delhi, from 29th September to 1st October, 2008.
2. Participated in the "National Workshop on Designing Dynamic Websites" organized by The Librarians Cultural Forum in collaboration with Indian Institute of Public Administration, New Delhi from April 15-18, 2009.

### Sarita

1. Participated in National Conference on Public Libraries in the Knowledge Society organised by LCF and India International Center April 1-3, 2009.

## Annexure F.7

### COMMITTEES OF THE EXECUTIVE COUNCIL

(As on 31st March, 2009)

#### Standing Committee

1. Dr. Yogendra Narain - Chairman (till the term AGM 2009)
2. Dr. K. Malaisamy
3. Shri S. Ramanathan
4. Dr. A. Eswara Reddi
5. Prof. N.P. Singh
6. Prof. (Mrs.) S. Saroja
7. Prof. S.N. Mishra
8. Dr.(Mrs) Aruna Sivakami
9. Prof. J. Guha Roy
10. Prof. S.P. Verma - Hony. Treasurer (Ex-officio)
11. Director, IIPA - Member-Secretary (Ex-officio)

#### Academic Committee

1. Director, IIPA - Chairman (Ex-officio)
2. Prof. R.C. Sobti - Vice Chancellor, Panjab University
3. Shri T.N. Dhar
4. Prof. A.P. Barnabas
5. Prof. (Mrs.) N. Rajlakshmi
6. Shri P.R. Shampath
7. Prof. K. Kamalanathan
8. Prof. R.B. Jain
9. Prof. A. Ranga Reddy
10. Dr. R. Balasubramanian
11. Dr. Brij Mohan Sharma
12. Dr. K.N. Srivastava
13. Shri Sudhir Kumar
14. Prof. (Mrs.) Rajesh Singh
15. Prof. (Mrs.) Aasha Kapur Mehta

#### Editorial Board (IIPA)

1. Prof. S.L. Goel - Chairman
2. Shri N.S. Periaswamy
3. Dr. Har Swarup
4. Ms. Sunita Singh
5. Shri Rakesh Gupta
6. Prof. R.Venkata Rao
7. Prof. O.P. Dwivedi
8. Prof. Harbans Pathak
9. Shri B.S. Baswan, Director IIPA

#### Lok Prashasan Editorial Board

1. Prof. S.N. Mishra - Chairman
2. Dr. K.N. Srivastava
3. Prof. Brij Mohan Sharma
4. Prof. P.K. Chaubey
5. Prof. Sushma Yadav
6. Shri K.K. Sethi
7. Dr. Ashok Kumar Singh
8. Shri B.S. Baswan, Director IIPA

#### Selection Committee

1. Chairman, Standing - Chairman Committee
2. Dr. K. Malaisamy
3. Prof. R.V. Dhanapalan
4. Prof. T.N. Kapoor
5. Prof. N.P. Singh
6. Dr. A. Eswara Reddi
7. Shri B.C. Mathur
8. Shri U.C. Agarwal
9. Shri B.V. Krishna Kumar
10. Dr. V. Shanmugasundaram
11. Shri B.S. Baswan, Director IIPA

#### Screening Committee

1. Shri S. Ramanathan - Chairman
2. Dr. Har Swarup
3. Shri P.R. Shampath
4. Prof. S.N. Mishra
5. Prof. (Mrs.) S. Saroja
6. Dr. R. Balasubramanian
7. Shri B.S. Baswan, Director IIPA



### Case Study Committee

1. Dr. V. Shanmugasundaram - Chairman
2. Prof. Mohit Bhattacharya
3. Prof. P.D. Sharma
4. Dr. (Mrs.) Aruna Sivakami
5. Shri N.S. Periyaswamy
6. Ms. Sunita Singh
7. Prof. (Mrs.) Noorjahan Bava
8. Prof. Ramesh K. Arora
9. Dr. Vinayak S. Deshpande
10. Dr. R.K. Barik
11. Prof. Sushma Yadav - Member-Secretary

### Resource and Economy Committee

1. Dr. K. Malaisamy - Chairman
2. Prof. S.P. Verma - Hony. Treasurer
3. Shri B.V. Krishna Kumar
4. Dr. S.L. Goel
5. Dr. Har Swarup
6. Dr. (Mrs.) N. Rajalakshmi
7. Prof. J. Guha Roy
8. Prof. V.K. Sharma
9. Prof. Pranab Banerji
10. Dr. P. Laxminarayanan
11. Prof. K.K. Pandey
12. Shri B.S. Baswan, Director IIPA

### Rules Committee

1. Prof. R.V. Dhanapalan - Chairman
2. Prof. S.P. Verma - Hony. Treasurer
3. Dr. K.N. Srivastava
4. Prof. Suresh Misra
5. Registrar, IIPA - Member-Secretary

### Committee for Appointment of Consultants in Projects etc. on per month remuneration of Rs.30,000 or more

1. Dr. K.N. Srivastava - Chairman
2. Shri B.V. Krishna Kumar
3. Prof. S.P. Verma, Hony. Treasurer
4. Shri B.S. Baswan, Director IIPA
5. Concerned Project Director

### IIPA Pension Fund Trust & G.P. Fund Trust

1. Director, IIPA - Chairman
2. Hony. Treasurer
3. Shri Rakesh Gupta - Nominee of the Executive Council
4. Financial Adviser (Home) or his nominee
5. Joint Secretary (Training) or his nominee
6. President, IIPA Staff Association
7. Registrar, IIPA - Member-Secretary

### Committee for Administration of C.p. Fund

1. Director, IIPA - Chairman
2. Hony. Treasurer
3. Shri Rakesh Gupta - Nominee of the Executive Council
4. President, IIPA Staff Association
5. Registrar, IIPA - Member-Secretary

## Annexure F.8

**STATEMENT SHOWING DETAILS  
OF FINANCIAL ASSISTANCE  
GIVEN TO BRANCHES DURING  
THE YEAR 2008-2009**

S.No.	Regional/Local Branches	Seminar/ Conference & other activities	Share of Interest on Life Membership Capital Fund	Share of Annual/ Corporate Membership Subscription	Total Amount
(a)	Regional Branches				
1.	Andhra Pradesh	10000	12878	1950	24828
2.	Assam	10000	4736	200	14936
3.	Bihar	10000	14196	1300	25496
4.	Delhi	10000	43170	7050	60220
5.	Goa (West Coast)	0	0	0	0
6.	Gujarat	0	0	0	0
7.	Haryana	10000	5882	600	16482
8.	Himachal Pradesh	0	0	0	0
9.	Jammu & Kashmir	0	5674	750	6424
10.	Karnataka	10000	7847	400	18247
11.	Kerala	10000	5469	1350	16819
12.	Madhya Pradesh	10000	7147	800	17947
13.	Maharashtra	60000	19769	600	80369
14.	Meghalaya	0	0	0	0
15.	Mizoram	10000	1744	0	11744
16.	Orissa	10000	4640	700	15340
17.	Punjab & Chandigarh	10000	7525	1800	19325
18.	Rajasthan	10000	7594	350	17944
19.	Tamil Nadu	10000	23222	1800	35022
20.	Uttarakhand	0	0	0	0
21.	Uttar Pradesh	10000	12731	950	23681
22.	West Bengal	10000	17871	5250	33121
	Total (A)	210000	202095	25850	437945

S.No.	Regional/Local Branches	Seminar/Conference & other activities	Share of Interest on Life Membership Capital Fund	Share of Annual/ Corporate Membership Subscription	Total Amount
(b)	Local Branches				
1.	Agra	0	0	0	0
2.	Aurangabad	0	0	0	0
3.	Bareilly	0	0	0	0
4.	Budaun	5000	4230	200	9430
5.	Burdwan	5000	742	0	5742
6.	Coimbatore	0	0	0	0
7.	Cuddalore	0	0	0	0
8.	Dharwad	5000	697	0	5697
9.	Dindigul	0	0	0	0
10.	Gulbarga	0	988	200	1188
11.	Howrah	5000	719	0	5719
12.	Imphal	5000	1034	150	6184
13.	Indore	0	620	400	1020
14.	Jabalpur	0	1744	200	1944
15.	Jamshedpur	0	569	0	569
16.	Kanpur	5000	1937	3000	9937
17.	Karimnagar	0	1047	0	1047
18.	Madurai	5000	3500	200	8700
19.	Magadh	0	0	0	0
20.	Meerut	0	0	0	0
21.	Muzaffarpur	5000	1316	200	6516
22.	Mysore	5000	1047	200	6247
23.	Nagpur	5000	3628	1000	9628
24.	Nashik	0	0	0	0
25.	Patiala	5000	1288	1000	7288
26.	Puducherry	5000	998	1350	7348
27.	Pune	0	1952	1600	3552
28.	Ranchi	0	3229	850	4079
29.	Saidapet	5000	551	200	5751
30.	Salem	0	0	0	0
31.	Sangli	0	0	0	0
32.	Sirohi	0	0	0	0
33.	Thanjavur	0	0	0	0
34.	Tiruchirapalli	0	0	0	0
35.	Tirunelveli	0	0	0	0
36.	Tirupati	5000	1375	0	6375
37.	Tirupattur	5000	696	0	5696
38.	Vadodara	0	1334	10000	11334

39.	Vallabh Vidyanagar	5000	878	0	5878
40.	Vellore	5000	1252	1150	7402
41.	Villupuram	5000	556	0	5556
42.	Virudhunagar	0	0	0	0
43.	Vishakhapatnam	0	0	0	0
44.	Warangal	5000	2427	0	7427
	Total (B)	95000	40354	21900	157254
	Total (A)	190000	80708	43800	314508
	Total (A)+(B)	305000	242449	47750	595199

## **Annexure F.9**

### **FACULTY MEMBERS ATTACHED WITH THE IIPA REGIONAL BRANCHES (AS ON 31.3.2009)**

- |  |                                |
|--|--------------------------------|
| 1. Andhra Pradesh Regional Branch            | Prof. Pranab Banerji           |
| 2. Assam Regional Branch                     | Prof. (Mrs.) Bharati Sharma    |
| 3. Bihar Regional Branch                     | Prof. Anil C. Ittyerah         |
| 4. Delhi Regional Branch                     | Dr. S.K. Bhattacharya          |
| 5. Goa (West Coast) Regional Branch          | Dr. V.N. Alok                  |
| 6. Gujarat Regional Branch                   | Dr. Sachin Chowdhry            |
| 7. Haryana Regional Branch                   | Dr. Girish Kumar               |
| 8. Himachal Pradesh Regional Branch          | Prof. Sushma Yadav             |
| 9. Jammu & Kashmir Regional Branch           | Prof. Rakesh Gupta             |
| 10. Karnataka Regional Branch                | Dr. (Mrs.) Lipi Mukhopadhyay   |
| 11. Kerala Regional Branch                   | Prof. P.K. Chaubey             |
| 12. Madhya Pradesh Regional Branch           | Prof. (Mrs.) Rajesh Singh      |
| 13. Maharashtra Regional Branch              | Prof. J. Guha Roy              |
| 14. Meghalaya Regional Branch                | Dr. (Mrs.) Lipi Mukhopadhyay   |
| 15. Mizoram Regional Branch                  | Prof. Pranab Banerji           |
| 16. Orissa Regional Branch                   | Prof. R.K. Barik               |
| 17. Punjab & Chandigarh (UT) Regional Branch | Prof. (Mrs.) Aasha Kapur Mehta |
| 18. Rajasthan Regional Branch                | Prof. (Ms.) Dolly Arora        |
| 19. Tamil Nadu Regional Branch               | Dr. (Ms) Sujata Singh          |
| 20. Uttar Pradesh Regional Branch            | Prof. V.K. Sharma              |
| 21. Uttarakhand Regional Branch              | Dr. V.N. Alok                  |
| 22. West Bengal Regional Branch              | Prof. Jaytilak Guha Roy        |

## Annexure F.10

### FACULTY AND OTHERS SENIOR STAFF (AS ON 31ST MARCH 2009)

Shri B.S. Baswan, IAS (Retd.) Director

#### Professors

1.	Prof. S.S. Singh	Professor of Justice and Administration (on deputation to NLIM)
2.	Prof. (Mrs.) Aasha Kapur Mehta	Professor of Economics (Economic Policy)
3.	Prof. V. K. Sharma	Professor in Disaster Management
4.	Prof. P.K. Chaubey	Professor of Economics (Economic Administration)
5.	Prof.(Mrs.)Bharati Sharma	Professor of Management(Organisation and Behavioural Sciences)
6.	Prof. (Mrs.) Rajesh Singh	Professor of Behavioural Science
7.	Prof. Pranab Banerji	Professor in Economics
8.	Prof. Jaytilak Guha Roy	Professor of Political Science
9.	Prof. Anil C. Ittyerah	Professor in Economics
10.	Prof.(Ms.)Dolly Arora	Professor in Political Science
11.	Prof. (Ms) Sujata Singh	Professor in Policy Sciences
12.	Prof. Radha Kant Barik	Professor in Public Administration
13.	Prof.(Ms.) Sushma Yadav	Professor of Dr. B.R. Ambedkar Chair
14.	Prof. Suresh Mishra	Professor of Consumer Affairs
15.	Prof. K.K. Pandey	Professor of Urban Management
16.	Prof. V. Siva Rama Krishnaiah	Professor ICT
17.	Prof. Rakesh Gupta	Professor in Operations Research

#### Associate Professors

1.	Dr. S.K. Bhattacharya	Associate Professor in Foreign Trade and Commerce
2.	Dr.(Mrs.)Lipi Mukhopadhyay	Associate Professor in Behavioural Science
3.	Dr. V.N. Alok	Associate Professor of Public Finance
4.	Dr.Girish Kumar	Associate Professor of Public Administration

#### Assistant Professors

1.	Mrs.Charru Malhotra	Assistant Professor (System Analysis and Programming)
2.	Dr.Sachin Chowdhry	Assistant Professor in Urban Management
3.	Ms. Sapna Chadah	Assistant Professor in Constitutional & Administrative Law
4.	Mrs.Mamta Pathania	Assistant Professor in Centre for Consumer Studies
5.	Dr. Lokendra Malik	Assistant Professor in Laws in Urban Governance in the CUS

## Senior Consultant

1.	Prof. Nand Dhameja	Sr. Consultant
2.	Shri Swaran Singh Growar	Sr. Consultant
3.	Shri S.R. Das	Consultant

## Consultant

1.	Dr.(Prof.) S.K. Ghosh	Training Resource Developments
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## Vice Chairman & Coordinator (ICT)

1.	Dr. Pradeep Kumar	Vice Chairman
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## Senior Administrative Staff

1.	Dr. Naresh Kumar	Registrar
2.	Dr. C. Giri	Dy. Registrar (AS)
3.	Dr. B.D. Singh	Dy. Registrar (Admn.)
4.	Shri Suresh Chandra	Dy. Registrar (Finance)
5.	Shri G.K. Arora	PS to Director
6.	Shri R.K. Yadav	Assistant Registrar
7.	Mrs. Neeru Khanna	Superintendent (Hostel)
8.	Shri Sant Lal	Superintendent (Administration)
9.	Mrs. Kamlesh Chopra	Superintendent (Pension)
10.	Mrs. Sosamma Chacko	Superintendent (Training Section)
11.	Shri R.D. Kardam	Superintendent (Accounts)
12.	Shri J.N. Chawla	Superintendent (APPPA & CUS)
13.	Shri S.N. Bodola	Superintendent (Membership)

## Publication

1.	Shri Sunil Dutt	Assistant Editor
2.	Shri Dipanker Guha	Assistant Publication Officer (Sr. Scale)

## Senior Library Staff

1.	Dr.(Mrs.)Usha Mujoo Munshi	Librarian
2.	Shri Suresh Kumar	Deputy Librarian
3.	Mrs. Sunita Gulati	Deputy Librarian
4.	Shri A.K. Nath	Deputy Librarian
5.	Shri Hukam Chand Yadav	Assistant Librarian
6.	Mrs. Meena	Professional Asst. (Sr.Scale)
7.	Shri Hemant Khare	Professional Asst. (Sr.Scale)

## Research and Consultancy Unit

1.	Dr. B.D. Singh	Senior Research Officer
2.	Ms. Nimisha Jha	Research Officer (CUS)

## Maintenance Section

1.	Shri Hari Om Goel	Assistant Executive Engineer (Civil)
2.	Shri R.K. Mishra	Assistant Engineer (Electrical)



## VISIT ABROAD BY FACULTY MEMBERS AND OTHER FOR PARTICIPATION IN WORKSHOPS/CONFERENCE/SEMINARS

Prof. (Mrs.) Aasha Kapur Mehta	<p>(i) Visited Nepal to attend the programme on "Integrating GRB into the Aid Effectiveness Agenda" Co-hosted by the Govt. of Nepal and UNIEF from Jan 19-30, 2009. All expenditure was borne by the UNIEF.</p> <p>(ii) Attended the workshop organized by LIRNEE Asia in collaboration with IDRCM Canada in Colombo, Sri Lanka from Feb. 16-17, 2009. All expenditure was borne by the IDRC-IFAD</p>
Prof. V.K. Sharma	<p>(i) Attended the 3rd Annual DRH-Asia Workshop from Jan. 8-9, 2009 and the DRH-Asia Project as well as to conclude DRH three years Project. All expenditure was borne by the National Research Institute of Earth Science and Disaster Prevention</p> <p>(ii) Visited Egypt to attend the Ninth International Conference on Dryland Development from Nov. 7-10, 2008 at Alexandria Egypt for presenting a paper on "India: National Action Plan for Climate Change Mitigation and Adoption for Drought Prone Areas". All expenditure was borne by the International Dryland Development Commission (IDDC)</p>
Dr. (Mrs) Usha Mujoo, Librarian	Visited France under the India-France Cultural Exchange Programme in connection with her research work on "Digital Preservation of Heritage and Research issues in Archiving & Retrieval" from 14.10.2008 to 15.11.2008. All expenditure was borne by the Indian Council of Social Science Research, New Delhi.
Prof. (Ms) Sushma Yadav, Professor Dr. B.R. Ambedkar Chair	<p>Visited Wuxi, Jiangsu Province China for attending the Forum on Public Service Equalization in Asian Countries from Nov. 11-12, 2008 sponsored by the Ministry of Human Resources and Social Security of People's Republic of China.</p>
Dr. S.K. Bhattacharya, Associate Professor	Visited Seoul, Republic of Korea to participate in the Scholar Programme of the Korean Institute of International Economic Policy (KIEP) from Jan. 1-31, 2009. All expenditure was borne by the sponsoring organization

Shri B.S. Baswan, Director	<p>(i) Visited London, U.K. to speak at a conference the Centre for Parliamentary Studies, entitled "International Conference for Public Administrative Governance and Reform 2008 "from Dec. 3-4, 2009. All expenditure was borne by the sponsoring organization</p> <p>(ii) Visited New York as the opening Speaker at the sponsoring Innovation for Access Conference from Feb 9-12, 2009. All expenditure was borne by the UNICEF</p>
Prof. K.K. Pandey	Visited China at Nanjing to participate in the world Urban Forum to work a presentation in the AIHDA Seminar on Housing for inclusive Cities from Nov. 3-7, 2008 sponsored by AIHDA
Prof. Rakesh Gupta	Visited Indonesia to attend the Seminar initiated by ENA from July 23-25, 2008. All expenditure at Jakarta was borne by ENA. The Director had indicated that Coordinator, CUS can go under the CUS dedicated grant/ any other sources.



## AUDITOR'S REPORT

We have audited the attached Balance Sheet of Indian Institute of Public Administration, New Delhi as at 31st March, 2009 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Institute's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material mis-statement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides reasonable basis for our opinion.

**Further, we report that:**

1. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account as required by law have been kept by the Institute, as far as appears from our examination of those books;
3. The Balance Sheet and Income & Expenditure Account dealt with by these reports, are in agreement with the books of account;
4. In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 13), give a true and fair view in conformity with the accounting principles generally accepted in India :-
  - a. In the case of Balance Sheet, of the State of affairs of the Institute as at 31st March, 2009 and
  - b. In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates.  
Chartered Accountants

Place: New Delhi

Date: September 11, 2009

(Partner)  
M.No.083899

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

Balance Sheet as at 31st March, 2009

	Schedule	As at 31.3.2009 Rs.	As at 31.3.2008 Rs.
<b>LIABILITIES</b>			
Asset Fund	1	87,758,532	81,476,324
Asset Fund FCRA	1	842,449	
Membership Fund		12,957,041	12,299,141
Capital Funds	2	28,680,975	21,668,100
Unutilised Grant :	3		
- General Fund		22,641,368	41,611,103
- Foreign Fund		4,166,477	6,804,744
Current Liabilities	4	7,798,361	8,983,404
Accumulated Deficit		(12,142,176)	(5,248,725)
<b>Total</b>		<u>152,703,027</u>	<u>167,594,091</u>
<b>ASSETS</b>			
Asset Fund	1	87,758,532	81,476,324
Asset Fund FCRA	1	842,449	
Investments	6	33,567,793	56,580,674
Grant Receivables	3	15,020,036	8,844,986
Current Assets	7	15,514,217	20,692,107
<b>Total</b>		<u>152,703,027</u>	<u>167,594,091</u>

Significant Accounting Policies & Notes  
to the Accounts

13

Schedules 1 to 13 form an Integral part  
of the Accounts

As per our Report of even date  
for GSA & Associates  
Chartered Accountants

Partner

T.N. Chaturvedi  
Chairman

B.S. Baswan  
Director

S.P. Verma  
Hony. Treasurer

Place : New Delhi

Dated: 11.09.2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

Income and Expenditure Account for the year ended 31st March, 2009

	Schedule	For the year 2008-09 Rs.	For the year 2007-08 Rs.
<b>INCOME</b>			
Maintenance Grant		14,963,000	15,750,000
Members Subscription	8	1,079,307	1,481,890
Sale of Publications		1,214,319	943,545
Income from Programs & Consultancy Assignments:			
- Income from Consultancy Assignments		3,572,948	6,170,101
- Overheads from Project / Program Fund		3,063,070	3,047,812
- Fee for Training Programmes		19,627,134	18,810,230
Other Income:			
- User Charges		15,077,117	14,218,155
- Service Charges		1,417,547	1,294,931
- Income from Risograph & other Equipments		467,388	594,335
- Miscellaneous Receipts	9	4,466,043	2,532,407
- Transfer from Research Endowment Fund		315,000	350,000
<b>Total</b>		<b>65,262,873</b>	<b>65,193,406</b>
<b>EXPENDITURE</b>			
Pay and Allowances	10	33,781,951	30,067,329
Campus Maintenance	11	14,453,492	9,016,080
Administrative and other Expenses	12	10,174,609	9,104,377
Library, Periodical & Binding Charges		1,579,703	1,727,381
Training Programmes		7,900,719	7,579,422
Research Studies & Seminars		21,422	44,319
Publications		1,296,406	864,263
Branches Promotion Activities		595,199	662,136
Cost of Assets Acquired from own Fund		2,352,823	266,001
<b>Total</b>		<b>72,156,324</b>	<b>59,331,308</b>
Excess of Income over Expenditure for the year		(6,893,451)	5,862,098
Add. Balance from previous year		(5,248,725)	(11,110,823)
<b>Balance carried forward to Balance Sheet</b>		<b>(12,142,176)</b>	<b>(5,248,725)</b>
Significant Accounting Policies & Notes to the Accounts	13		

Schedules 1 to 13 form an Integral part of the Accounts

As per our Report of even date

for GSA & Associates

T.N. Chaturvedi  
Chairman

B.S. Baswan  
Director

S.P. Verma  
Hony. Treasurer

Partner

Place : New Delhi

Dated: 11.09.2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

Receipts and Payments Account for the year ended 31.03.2009

	Schedule	Year 2008-09 Rs.	Year 2007-08 Rs.
<b>RECEIPTS</b>			
Opening Balance:			
Cash & Bank Balances	7	17,462,630	7,624,120
Maintenance Grant and Internal Receipts	A	65,854,626	65,606,743
Loans , Advances & other receipts	B	31,925,547	2,244,190
Grants for Research Projects, Etc.	3	81,628,409	94,265,614
<b>Total</b>		<b>196,871,212</b>	<b>169,740,667</b>
<b>PAYMENTS</b>			
Expenditure Against Maintenance Grant & Internal Receipts	A	72,478,524	59,469,308
Payment out of Funds, Deposit & Advances	B	2,128,143	19,617,366
Expenditure Against Grants for Research Projects etc.	3	109,411,461	73,191,363
Closing Balance:			
Cash & Bank Balances	7	12,853,084	17,462,630
<b>Total</b>		<b>196,871,212</b>	<b>169,740,667</b>

Schedules A to B form an Integral part of Receipt & Payment A/C

Examined & Found Correct

for GSA & Associates

Chartered Accountants

	T.N. Chaturvedi	B.S. Baswan	S.P. Verma
Partner	Chairman	Director	Hony. Treasurer

Place : New Delhi

Dated: 11.09.2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Schedule- 1

### Asset Fund

	Balance As at 01.04.2008 (Rs.)	Additions During the Year (Rs.)	Adjustment / utilised during the year (Rs.)	Balance As at 31.03.2009 (Rs.)
IIPA (CORE)	71,505,257	5,985,279	-	77,490,529
CUS	3,116,917	328,545	-	3,445,462
APPPA	6,011,708	434,080	-	6,445,788
FCRA	842,449	-	-	842,449
CCS	-	376,753	-	376,753
<b>Total</b>	<b>81,476,324</b>	<b>7,124,657</b>	<b>-</b>	<b>88,600,981</b>
<b>Previous year figures</b>	<b>75,989,583</b>	<b>5,548,050</b>	<b>61,309</b>	<b>81,476,324</b>

## Schedule- 2

### Capital Funds

	Balance As at 01.04.2008 (Rs.)	Contribution / Interest (Rs.)	Amount Utilised (Rs.)	Balance As at 31.03.2009 (Rs.)
Staff Benevolent Fund	120,762	52,694	24,000	149,456
Research Endowment Fund	4,100,817	380,443	315,000	4,166,260
Annual School Prize Fund	41,766	3,582	-	45,348
Consultancy support Fund	606,071	42,557	-	648,628
Infrastructure Development Fund	16,112,277	6,783,856	-	22,896,133
Kusum Tai Shankar Rao Chavan Mem.Fund	81,400	-	1,900	79,500
Naydumma Memorial Science Foundation	605,007	54,633	14,990	644,650
T.N. Chaturvedi Award	-	51,000	-	51,000
<b>Total</b>	<b>21,668,100</b>	<b>7,368,765</b>	<b>355,890</b>	<b>28,680,975</b>



# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Schedule 3:

### Unutilised Grant Balances

	Unutilised Balance As at 01.04.2008 (Rs.)	Received during the year (Rs.)	Total (Rs.)	Payments/ Adjustments (Rs.)	Unutilised Balance As at 31.03.2009 (Rs.)
<b>(A) General Fund</b>					
Grant from Ministry of Urban Affairs, New Delhi for Centre for Urban Studies (including Internal received of Rs. 34062) (refer Annexure 2)	(2,824,352)	8,674,062	5,849,710	8,928,959	(3,079,249)
Grant from Deptt. of Personnel & Training (refer Annexure 3)	4,413	8,750,000	8,754,413	8,754,065	348
National Centre for Girls Education	-	950,000	950,000	-	950,000
Centre for Consumer Affairs	4,262,030	7,397,000	11,659,030	8,172,175	3,486,855
Centre for Consumer Affairs (Plan)	-	1,960,000	1,960,000	-	1,960,000
Centre for ICT & E-Governance	19,169,907	-	19,169,907	14,942,973	4,226,934
Plan Grant from DOPT	555,000	15,018,000	15,573,000	15,961,197	(388,197)
Other programmes from Department of Personnel & Training	90,389	104,623	195,012	138,283	56,729
Other grants for APPPA foreign / field visits	3,899,386	10,322,248	14,221,634	13,062,667	1,158,967
Other programmes	1,487,885	13,255,152	14,743,037	19,679,751	(4,936,714)
Grants from ISCCR for Res. Project	7,173	-	7,173	-	7,173
Other Research Projects	(794,600)	8,937,799	8,143,199	5,933,564	2,209,635
Consultancy projects	6,908,886	5,356,777	12,265,663	10,296,812	1,968,851
	<u>32,766,117</u>	<u>80,725,661</u>	<u>113,491,778</u>	<u>105,870,446</u>	<u>7,621,332</u>
Add: Debit Balance i.e. Grant Receivable	8,844,986				15,020,036
Unutilised Grant Balance as at 31.03.2009	<u>41,611,103</u>				<u>22,641,368</u>
<b>(B) Foreign Grants</b>					
Consultancy Projects .	6,804,744	902,748	7,707,492	3,541,015	4,166,477
Grand Total	<u>48,415,847</u>	<u>81,628,409</u>	<u>121,199,270</u>	<u>109,411,461</u>	<u>26,807,845</u>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Schedule 4

### Current Liabilities

	As at 31.03.2009 (Rs.)	As at 31.03.2008 (Rs.)
Canteen contractor / Mess charges	231,938	99,477
Luxury Tax	1,652,701	1,652,701
Amt. payable to S/Staff & Faculty	259,632	157,771
Honorarium Payable to Faculty / Staff		1,094,029
Stale Cheque		257,446
<b>Other Liabilities :</b>		
Payable to Building Contractor	1,107,698	2,887,993
Payable to others	1,875,433	147,904
ISED	773,012	773,012
UNIK Solutions	340,000	340,000
Other Deposits	1,557,947	1,573,071
<b>Total</b>	<b>7,798,361</b>	<b>8,983,404</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Schedule 5

### Fixed Assets

	Cost as at 1.4.2008 (Rs.)	Additions / Adjustments (Rs.)	Less Sale / Adjustment (Rs.)	Cost as at 31.3.2009 (Rs.)
<b>Fixed Assets Core</b>				
Land & Building	11,209,007	-	-	11,209,007
Furniture, Fixtures	11,917,313	483,038	-	12,400,351
A.C. Equipments & Water Cooler	1,681,208	644,577	-	2,325,785
Film Projector & Stage Equipment	325,173	-	-	325,173
Data Processing Equipment	9,885,446	1,159,858	-	11,045,304
Hostel & Mess Equipment	943,706	-	-	943,706
Internal Communication	1,902,649	14,482	-	1,917,131
Library Equipment	1,745,672	-	-	1,745,672
Library Book (Core)	15,532,308	325,541	-	15,857,849
Office Equipment	15,174,406	3,357,783	-	18,532,189
Vehicles	1,188,362	-	-	1,188,362
	<b>71,505,250</b>	<b>5,985,279</b>	-	<b>77,490,529</b>
CUS - Furniture, Fixture & Office Equipment	2,281,060	323,640	-	2,604,700
CUS - Library Books	835,857	4,905	-	840,762
	<b>3,116,917</b>	<b>328,545</b>	-	<b>3,445,462</b>
APPPA - Library Books	2,810,888	195,369	-	3,006,257
APPPA - Furniture, Fixture & Office Equip.	3,200,820	238,711	-	3,439,531
	<b>6,011,708</b>	<b>434,080</b>	-	<b>6,445,788</b>
CCS - Furniture, Fixture & Office Equipments	-	376,753	-	376,753
FCRA - Furniture, Fixture & Office Equip.	842,449			842,449
<b>Total</b>	<b>81,476,324</b>	<b>7,124,657</b>	-	<b>88,600,981</b>
<b>Previous year figures</b>	<b>75,989,583</b>	<b>5,548,050</b>	<b>61,309</b>	<b>81,476,324</b>

**Schedule 6**

**Investments**

	Balance as at 01.04.2008 (Rs.)	Additions during the year (Rs.)	Encashed during the year (Rs.)	Balance as at 31.03.2009 (Rs.)
Smt. Kusum Tai Chavan Memorial Fund	100,000	-	-	100,000
Annual School Prize Fund	39,700	7,480	7,300	39,880
Staff Benevolent Fund	150,100	60,600	61,200	149,500
Life Membership Fund	9,554,570	3,381,917	3,251,000	9,685,487
Corporate Membership Capital Fund	2,791,000	218,616	200,000	2,809,616
Research Endowment Fund	4,197,990	865,158	1,015,000	4,048,148
Consultancy Support Fund	570,900	76,234	74,000	573,134
Other Deposits	23,482,794	83,224,095	106,706,889	-
Infrastructure Development Fund	12,561,839	250,000	250,000	12,561,839
Nayudumma Memodiral Science Foundation	545,000	549,189	545,000	549,189
T.N. Chaturvedi Award	-	51,000	-	51,000
	<u>53,993,893</u>	<u>88,684,289</u>	<u>112,110,389</u>	<u>30,567,793</u>
F.D. with UCO Bank , FCRA Fund	2,586,781	3,000,000	2,586,781	3,000,000
<b>Total</b>	<u>56,580,674</u>	<u>91,684,289</u>	<u>114,697,170</u>	<u>33,567,793</u>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Scedhule 7

### Current Assets, Loans and Advances

	As at 31.03.2009 (Rs.)	As at 31.03.2008 (Rs.)
<b>Cash &amp; Bank Balances</b> (as certified by Management)		
Cash in Hand	576	49,034
Postage Imprest	-	47,005
Imprest Revenue Stamp	200	200
<b>Balance with Scheduled Banks</b>		
In current accounts with UCO Bank	259,632	899,377
UCO Bank Saving Account	11,192,281	12,002,562
State Bank of India	244,555	257,126
UCO Bank - FCRA - Saving A/c.	1,155,840	4,207,326
<b>Sub Total</b>	<u>12,853,084</u>	<u>17,462,630</u>
<b>Other Assets</b>		
TDS Receivable FCRA	10,637	10,637
TDS Receivable	414,266	137,537
Loans & Advances to Employees	2,069,814	2,914,887
Deposits (with Desu, DDA etc.) & other receivable	166,416	166,416
<b>Grand Total</b>	<u>15,514,217</u>	<u>20,692,107</u>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

	For the Year 2008-09 (Rs.)	For the Year 2007-08 (Rs.)
<b>Schedule 8</b>		
<b>Membership Subscription / Interest on Membership Funds</b>		
SUBS. - Associate	41,360	35,100
SUBS. - Corporate	116,000	120,000
SUBS. - Student Membership	7,200	3,900
SUBS. - Ordinary	37,500	98,300
Interest on :		
Corporate membership Capital Fund	219,537	226,874
Life Membership Capital Fund	657,710	997,716
<b>Total</b>	<b>1,079,307</b>	<b>1,481,890</b>

	For the Year 2008-09 (Rs.)	For the Year 2007-08 (Rs.)
<b>Schedule: 9</b>		
<b>Miscellaneous Receipts</b>		
Interest on :		
- House Building Advance	82,110	39,774
- Computer Advance	15,560	4,180
- Conveyance Advance	6,070	77,677
- Short Term Deposits	1,377,890	1,056,316
- LTC	70	320
Other Receipts	2,797,049	367,389
Sundry Creditors Written Back		754,112
Sale proceeds of Assets		44,010
Sale of Membership Forms	88,500	82,000
CGHS Recoveries	96,390	89,000
Licence Fee from Mess Contractor	2,404	17,629
<b>Total</b>	<b>4,466,043</b>	<b>2,532,407</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

	For the Year 2008-09 (Rs.)	For the Year 2007-08 (Rs.)
<b>Schedule 10</b>		
<b>Pay and Allowances - Core</b>		
Faculty and Attached Staff	8,974,288	8,527,174
Office of Academic Activities	2,431,161	2,240,157
Library	4,393,709	3,639,294
Publications	1,983,237	1,802,869
Maintenance	3,437,936	2,972,293
Hostel	2,395,012	2,222,315
Administration	3,931,309	3,382,319
Membership	981,700	1,074,637
Account & pension Cell	2,565,849	1,945,150
Research & Consultancy Unit	532,076	695,675
Computer Centre	684,087	817,661
Leave Reserve	227,286	216,838
Overtime	342,183	254,007
Gratuity	902,118	276,940
<b>Total</b>	<b>33,781,951</b>	<b>30,067,329</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Schedule 11

### Campus Maintenance

	For the Year 2008-09 (Rs.)	For the Year 2007-08 (Rs.)
Repair & Maintenance	7,528,792	2,868,833
Hostel Expenses	626,991	940,017
Rents, Rates & Taxes	1,007,047	373,380
Water & Electricity Charges	4,570,893	4,122,144
Security Arrangements	719,769	711,706
<b>Total</b>	<b>14,453,492</b>	<b>9,016,080</b>

## Schedule 12

### Administrative & Miscellaneous Expenses

#### Travelling Expenses

1. For Faculty and Staff	280,424	660,272
2. For E.C. Meeting	1,539,305	2,084,229
Local Conveyance Expenses	384,213	292,287
Honorarium to Auditors	50,000	50,000
Printing & Stationery	1,129,399	991,266
Telephones	1,272,305	1,051,274
Postage & Telegram	1,027,406	613,342
Repair, Maintenance & Running charges of Risograph/Office/Project Equipments	1,140,425	1,117,820
Liveries	146,785	91,379
Motor Car Expenses	289,645	206,417
Essay / Case study prize	39,450	34,750
Advertisement Expenses	237,470	303,200
Amenties to Staff	332,857	18,005
Bank charges	2,321	19,553
Legal Charges	392,250	92,366
Entertainment charges	184,687	120,061
Misc Expenses	324,392	683,737
Honorarium to Experts	491,499	73,500
Consultancy Fee to NIFM	300,000	-
Expenses for AGM	455,515	470,114
Institutional Membership CAPAM	154,261	130,805
<b>Total</b>	<b>10,174,609</b>	<b>9,104,377</b>



# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Schedule A

### Receipts and Payments Account of Maintenance Grant from Govt. of India and Internal Receipts

	For the Year 2008-09 (Rs.)	For the Year 2007-08 (Rs.)
<b>Receipts:</b>		
Maintenance Grant from DOP & T (Non-plan) recurring	14,963,000	15,750,000
Members Subscription	1,079,307	1,481,890
Fee for Training Programmes	19,627,134	18,810,230
Net Income from consultancy Assignments	3,572,948	6,170,101
User Charges	15,077,117	14,218,155
Service Charges	1,417,547	1,294,931
Sale of Publications	1,214,319	943,545
Recovery of Overheads	3,063,070	3,047,812
Recovery for use of Risograph & other equipments	467,388	594,335
Miscellaneous Receipts	4,466,043	2,532,407
Transferred from Research Endowment Fund	315,000	350,000
Recovery of Loans & Advances from Staff	591,753	413,337
<b>Total</b>	<b>65,854,626</b>	<b>65,606,743</b>
<b>Payments:</b>		
Pay & Allowances	33,781,951	30,067,329
Training Programmes	7,900,719	7,579,422
Research Studies / Seminars	21,422	44,319
Publications	1,296,406	864,263
Library Books, Periodicals, Binding & Equipment Charges	1,579,703	1,727,381
Branches Promotion Activities	595,199	662,136
Campus Maintenance	14,453,492	9,016,080
Administrative and Miscellaneous Charges	10,174,609	9,104,377
Assets Purchased from own Fund	2,352,823	266,001
Payments of Loans & Advances to Staff	322,200	138,000
	<u>72,478,524</u>	<u>59,469,308</u>
Excess of (Payments)/Receipts during the year	(6,623,898)	6,137,435
Excess of Payments over Receipts previous year	(6,391,619)	(12,529,054)
<b>Total Excess of Payments over Receipts</b>	<b>(13,015,517)</b>	<b>(6,391,619)</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

## NEW DELHI

### Schedule B

#### Receipts and Payments Account of Funds, Deposits and Advances

	For the Year 2008-09 (Rs.)	For the Year 2007-08 (Rs.)
<b>Receipts:</b>		
Life Membership Capital Fund (Sub)	597,900	294,900
Infrastructure Development Fund	6,783,856	-
Staff Benevolent Fund	28,694	5,233
Research Endowment Fund	65,443	300,762
Corporate Membership Capital Fund	60,000	-
Consultancy Support Fund	42,557	42,739
Annual School Prize Fund	3,582	3,334
Nyadumma Memorial Fund	39,643	47,507
Amount payable to Faculty and Staff	116,446	111,813
Honorarium payable faculty/staff		159,273
Other deposits		301,317
Fixed Deposit with Bank	23,426,100	-
Luxury Tax		48,431
Adv. To Staff for Exp.	401,845	765,346
T.A. Advance	29,094	163,535
T.N. Chaturvedi Prize Fund	51,000	-
Mess Charges	132,461	-
Project Advance	146,926	-
Excess of Payments over Receipts	-	17,373,176
<b>Total</b>	<b>31,925,547</b>	<b>19,617,366</b>
<b>Payments:</b>		
Infrastructure Development Fund	-	4,732,966
Smt. Kusum Tai Shankar Rao Chavan Memorial Fund	1,900	5,000
Mess Charges	-	11,376
Other /payments deposits	15,124	1,653,133
Fixed Deposit with Bank	-	12,121,381
Fixed Deposit with Bank FCRA	413,219	86,781
Project Advance	-	875,736
TDS Receivable	276,729	116,211
TDS Receivable FCRA	-	10,637
LTC Adv. To Employees	2,345	4,145
Hon. Payable to Faculty / Staff	572,119	-
Other Liabilities	846,707	2,128,143
Excess of Receipts over Payments	29,797,404	-
<b>Total</b>	<b>31,925,547</b>	<b>19,617,366</b>

## UTILISATION CERTIFICATE

Certified that the Grant in Aid amounting to Rs. 1,49,63,000/- was received during 2008-09 from the Government of India, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, New Delhi, has been utilized (including loans and advances to staff) during the year.

Besides this, Institute has generated internal revenue of Rs. 5,08,91,626/- during the year 2008-09 and the same has also utilized by way of adjustment of brought forward excess of expenditure over income of Rs. 63,91,619/- carried from previous year i.e. 2007-08 and balance for Recurring Expenditure.

As indicated in Schedule No. A to the Receipts and Payments Accounts, Balance of Excess of Expenditure over Income as on 31.03.2009 amounting to Rs. 1,30,15,517/- has been carried over for adjustment during the next Financial Year i.e. 2009-10.

It is also certified that against the total receipts of Plan Grant of Rs. 1,55,73,000/- (including Unspent Balance of previous year Rs. 5,55,000/-), an amount of Rs. 1,59,61,197/- has been utilized during the year. Further, excess of Payments over Receipts of Rs. 3,88,197/- for the year 2008-09 has been carried over for adjustment in the next financial year i.e. 2009-10.

Chartered Accountants

T.N. Chaturvedi  
Chairman

S.P. Verma  
Hony. Treasurer

B.S. Baswan  
Director

Place: New Delhi

Date: 11-09-2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Annexure - 1 (Refer. Sch. 3)

### Receipts & Payments Account of Research Projects (Excluding FCRA Grants)

	For the Year 2008-09	For the Year 2007-08 (Rs.)
<b>Receipts:</b>		
Grant from Ministry of Urban Affairs and Employment for Centre for Urban Studies (including sale of Pub. of Rs.34,062)	8,674,062	9,332,437
Grant from Deptt. Of Personnel & Training for APPPA (Non Plan)	8,750,000	7,210,000
APPPA Foreign & Field Visits	10,322,248	8,520,947
Other Programmes	13,255,152	8,089,605
Centre for Consumer Affairs	7,397,000	7,500,000
Centre for ICT & E-Governance	-	20,524,000
Other Research Project / Studies	8,937,799	4,641,643
Consultancy Assignments	5,356,777	15,405,194
Other Programmes from DOPT	43,397	47,500
Plan Grant from DOP&T	15,018,000	5,000,000
Centre for Consumer Affairs (Plan)	1,960,000	-
National Resource Centre for Girls Education	950,000	-
Excess of Payments over Receipts	25,145,182	-
<b>Total</b>	<b>105,809,617</b>	<b>86,271,326</b>
<b>Payments:</b>		
Centre for Urban Studies	8,928,959	7,690,772
APPPA (Non-plan)	8,754,065	8,054,795
APPPA Foreign & Field Visits	13,062,667	9,496,994
Other Programmes	19,680,151	8,298,953
Centre for Consumer Affairs	8,172,175	3,237,970
Centre for ICT & E-Governance	14,942,973	1,354,093
Research Project / Studies	5,933,564	7,509,655
Consultancy Assignments	10,296,812	16,174,861
Other Programmes from DOPT	77,057	96,027
Plan Grant from DOP&T	555,000	5,495,995
Plan Grant from DOP&T	15,406,194	-
Excess of Receipts over Payments	-	18,861,211
<b>Total</b>	<b>105,809,617</b>	<b>86,271,326</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

**Annexure - 2**  
**(Refer. Sch. 3)**

Receipts and Payment Account of Grant from  
Ministry of Urban Affairs for CUS

	For the Year 2008-09 (Rs.)	For the Year 2007-08 (Rs.)
<b>Receipts:</b>		
Grant received during the year	8,640,000	9,300,000
Sale of CUS Publications	34,062	32,437
<b>Total</b>	<b>8,674,062</b>	<b>9,332,437</b>
<b>Payments:</b>		
Pay & Allowances	5,170,975	4,662,082
Infrastructure	280,040	
Travel Expenses	117,009	27,913
Library Books & Periodicals	239,210	234,353
Acquisition of Computer Facilities & Repair	-	99,762
Training Courses	482,000	267,000
Miscellaneous & Contingencies Expenses	75,441	40,940
Printing & Stationery	43,626	23,660
Campus Maintenance	1,003,948	847,874
Printing of Publication	-	75,049
Water & Electricity	839,876	746,765
Overhead charges	676,834	665,374
	<b>8,928,959</b>	<b>7,690,772</b>
Excess of (Payments) / Receipts during the year	(254,897)	1,641,665
Excess of Payments over Receipts previous year	(2,824,352)	(4,466,017)
<b>Total Excess of Payments over Receipts</b>	<b>(3,079,249)</b>	<b>(2,824,352)</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

Annexure - 3  
(Refer. Sch. 3)

Receipts and Payment Account of Grant from  
DOPT for APPPA

	For the Year 2008-09 (Rs.)	For the Year 2007-08 (Rs.)
<b>RECEIPTS:</b>		
Grant received during the year	8,750,000	7,210,000
<b>Total</b>	<u>8,750,000</u>	<u>7,210,000</u>
<b>PAYMENTS:</b>		
Pay & Allowances	4,871,992	4,469,937
Honorarium	353,025	243,360
Library Books	501,055	503,084
Misc. Expenses	972,317	435,528
Printing & Stationery	590,316	561,817
Seminar	82,916	102,003
Tea / Coffee / Lunch	608,018	282,629
TA / DA	418,875	268,626
Infrastructure	355,551	1,187,811
	8,754,065	8,054,795
Excess of Payments over Receipts during the year	(4,065)	(844,795)
Excess of Receipts over Payments previous year	4,413	849,208
<b>Total Excess of Receipts over Payments</b>	<u>348</u>	<u>4,413</u>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Schedule 13

Significant Accounting Policies and Notes forming part of the Accounts.

### (A) Significant Accounting Policies

1. a. Grants received for research projects/ consultancy assignments are not credited to Income and Expenditure Account but are accumulated in the Balance Sheet under the head Unutilised Grant Balances. Similarly expenditure incurred on research projects/ consultancy assignments are not debited to the Income and Expenditure Account but are charged to the respective Grant in the Balance Sheet under the head Unutilised Grant Balance. Only surplus /deficit on the research projects/ consultancy assignments is accounted for in the Income and Expenditure Account on the completion of the research projects/ consultancy assignments.

( Refer Para 4 of Notes to Accounts)

- b. Maintenance grant, fee for training programmes are accounted for on cash basis.
- c. Other Income & Expenditure are accounted for on Cash basis. The Financial Statements are prepared in respect of transactions at Delhi Office.
2. Overheads are charged to research projects annually on a fixed percentage basis by debiting project grants and credited to Income and Expenditure Account.
3. Fixed Assets have been stated at Cost.
4. No depreciation is charged on Fixed Assets.
5. Investment income and expenditure relating to capital funds are credited/debited to the respective Capital Fund.
6. Financial Assistance given to Branches is treated as expenditure in the year of payment.
7. The Foreign Currency transactions are translated at the rate prevailing on the date of transactions.

### (B) Notes to Accounts:

1. Contingent Liabilities :

Service Tax Department has issued Notice to IIPA informing them that IIPA is liable to pay Service Tax from July 2003 onwards. However, in the opinion of IIPA provisions of Service Tax do not apply to it and has communicated the same to Service Tax Department. Consequently, neither payments nor provision for Service Tax has been made.

2. In some cases Investment Income and Income from Consultancy / Programmes has been accounted for net of the amount of Income Tax Deducted at Source.
3. Income Tax Exemption under 10(23C) applied for exemption but certificate is still pending.
4. Balances under Loan and Advances and Grant Receivable / Unspent Grant are subject to confirmation.
5. Luxury Tax amounting to Rs. 16,52,701/- is lying in current liability. However, Luxury Tax matter has been settled for the exemption of IIPA from the year 2007-08 onwards.
6. In addition to the monthly salary, institute also pays exgratia to its staff / program staff, out of surplus of the Program / Grant Funds on completion of the project.

7. Utilisation of Funds under the Accounts head "Unutilised Grant Balance" includes amount appropriated towards committed liability / expenditure.
8. Previous year's figures have been re-grouped, re-cast and re-arranged wherever necessary.

T.N. Chaturvedi  
Chairman

S.P. Verma  
Hony. Treasurer

B.S. Baswan  
Director

Date : 11.09.2009

Place: New Delhi



## AUDITOR'S REPORT

To the Members

### Contributory Provident Fund - IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration - Contributory Provident Fund as at 31st March, 2009 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material mis-statement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

#### Further, we report that:

1. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
3. The Balance Sheet and Income & Expenditure Account dealt with by these reports, are in agreement with the books of account;
4. In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India :-
  - a. In the case of Balance Sheet, of the State of affairs of the Institute as at 31st March, 2009 and
  - b. In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.

For GSA & Associates.  
Chartered Accountants

Place: New Delhi

Date: September 11, 2009

(Partner)  
M.No. 083899

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

## NEW DELHI

Contributory Provident Fund  
Balance Sheet as at 31st March, 2009

	Schedule	As at 31.3.2009 Rs.	As at 31.3.2008 Rs.
<b>Liabilities</b>			
Accumulated Balance	1	6,109,362	5,168,424
Undistributed Interest		726,330	654,495
Payable to G.P. Fund		-	2,197,730
Payable to Pension Fund		33,750	45,360
Payable to New Pension Fund		-	1,129
<b>Total</b>		<u>6,869,442</u>	<u>8,067,138</u>
<b>Assets</b>			
Investments	2	6,705,012	6,347,977
Balance with SBI		126,788	1,700,638
TDS Receivable		642	642
Amount Receivable from IIPA		-	17,881
Amount Receivable from G.P. Fund		37,000	-
<b>Total</b>		<u>6,869,442</u>	<u>8,067,138</u>

Accounting Policies & Notes to Accounts

3

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date  
for GSA & Associates  
Chartered Accountants

(Sunil Aggarwal)  
Partner

Member Secretary  
(Registrar, IIPA)

Member  
(IIPA Staff Association)

Member  
Executive Council

Hony. Treasurer  
IIPA

Chairman  
(Director, IIPA)

Place : New Delhi

Dated : 11-09-2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

Contributory Provident Fund  
Income & Expenditure for the year ended 31.3.2009

			Year ended 31.3.2009 Rs.	Year ended 31.3.2008 Rs.
<b>Income</b>				
Interest	536,498		546,993	
Less: Premium	33,743	502,755	17,118	529,875
		<u>502,755</u>		<u>529,875</u>
<b>Expenditure</b>				
(a) Interest Credited to:				
- Members Contribution	301,070		257,522	
- Employer's Contribution	129,129		122,646	
		430,199		380,168
(b) Bank & Postal Charges		721		644
		<u>430,920</u>		<u>380,812</u>
Surplus/(Deficit) for the year		71,835		149,063
Undistributed Interest from previous year		654,495		505,432
Undistributed interest carried forward to the Balance Sheet		<u>726,330</u>		<u>654,495</u>

Accounting Policies & Notes to Accounts 3  
Schedules 1 to 4 form an integral part of the Account

As per our report of even date  
for GSA & Associates  
Chartered Accountants

(Sunil Aggarwal)  
Partner

Member Secretary  
(Registrar, IIPA)

Member  
(IIPA Staff Association)

Member  
Executive Council

Hony. Treasurer  
IIPA

Chairman  
(Director, IIPA)

Place : New Delhi

Dated : 11-09-2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

## Contributory Provident Fund

### Schedule - 1

	Members Contribution (Rs.)	Employers Contribution (Rs.)	Total as on 31.03.2009 (Rs.)	Total as on 31.03.2008 (Rs.)
<b>Accumulated Entitlement</b>				
Opening Balance	3,554,314	1,614,110	5,168,424	6,376,819
Contribution during the year	394,900	115,839	510,739	1,478,621
Interest credited @ 8.0%p.a.	301,070	129,129	430,199	380,168
<b>Total</b>	<b>4,250,284</b>	<b>1,859,078</b>	<b>6,109,362</b>	<b>8,235,608</b>
Less: Temporary Advance	-	-	-	-
Less : Final Payment	-	-	-	3,034,183
Less : Transferred to New Pension Fund	-	-	-	33,001
	<b>4,250,284</b>	<b>1,859,078</b>	<b>6,109,362</b>	<b>5,168,424</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

## Contributory Provident Fund

### Schedule - 2

#### Investments

	As at 31.03.2009 (Rs.)	As at 31.03.2008 (Rs.)
Bonds of GSRTC	240,000	420,000
Central Govt. Securities	5,055,012	3,792,512
IDBI Suvidha Fixed Deposits	-	300,000
HUDCO	1,110,000	510,000
Post Office Jaipur	300,000	300,000
FDR with UCO Bank	-	1,025,465
Total	<u>6,705,012</u>	<u>6,347,977</u>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Contributory Provident Fund

### Schedule - 3

Accounting Policies and Notes to the Accounts :

#### A. Accounting Policies

1. Account of the Fund has been prepared on Cash Basis.
2. Investments are stated at cost less premium paid on Investment.

#### B. Notes to Accounts

1. Institute is contributing towards Employers' Contribution @ 10% of the Basic Pay plus Dearness Pay (DP).
2. Balances of advances to members are subject to confirmation.
3. TDS receivable amounts to Rs. 642/- which pertains to previous year for which claim is yet to be made.
4. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary  
(Registrar, IIPA)

Chairman  
(Director, IIPA)

# AUDITOR'S REPORT

## To the Members

### General Provident Fund - IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration - General Provident Fund as at 31st March, 2009 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material mis-statement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

### Further, we report that:

1. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
3. The Balance Sheet and Income & Expenditure Account dealt with by these reports, are in agreement with the books of account;
4. In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India :-
  - a. In the case of Balance Sheet, of the State of affairs of the Institute as at 31st march, 2009 and
  - b. In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates.  
Chartered Accountants

Place: New Delhi

Date: September 11, 2009

(Partner)  
M.No. 083899

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

General Provident Fund  
Balance Sheet as at 31st March, 2009

	Schedule	As at 31.3.2009 Rs.	As at 31.3.2008 Rs.
<b>Liabilities</b>			
Accumulated Entitlement	1	68,713,726	60,422,944
Undistributed Interest		2,968,136	3,606,136
(As per Income & Expenditure A/c)			
Amount Payable to C.P. Fund		37,000	
<b>Total</b>		<b>71,718,862</b>	<b>64,029,080</b>
<b>Assets</b>			
Investments	2	70,169,425	57,561,943
Balance with SBI		553,202	2,015,146
Advances to Members		976,235	1,328,585
Amt. Receivable from Pension Fund		-	925,676
Amt. Receivable from C.P. Fund		-	2,197,730
Amt. Receivable from Dimension Securities		20,000	-
<b>Total</b>		<b>71,718,862</b>	<b>64,029,080</b>
Accounting Policies & Notes to Accounts	3		

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date  
for GSA & Associates  
Chartered Accountants

(Sunil Aggarwal)  
Partner

Member Secretary  
(Registrar, IIPA)

Member  
(IIPA Staff Association)

Member  
Executive Council

Hony. Treasurer  
IIPA

Chairman  
(Director, IIPA)

Director (Trg.)  
DOP & T

Director (Finance - Pers)  
Ministry of Home Affairs

Place : New Delhi

Dated : 11-09-2009



# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

General Provident Fund  
Income & Expenditure for the year ended 31.3.2009

		Year ended 31.3.2009 Rs.	Year ended 31.3.2008 Rs.
<b>Income</b>			
Interest		4,889,128	4,807,459
	<b>Total</b>	<u>4,889,128</u>	<u>4,807,459</u>
<b>Expenditure</b>			
(i) Interest Credited to :			
Members Contribution		4,887,461	4,341,666
		1,828	1,974
(ii) Bank Charges		<u>4,889,289</u>	<u>4,343,640</u>
	<b>Total</b>	<u>4,889,289</u>	<u>4,343,640</u>
Surplus / Deficit for the year		(161)	463,819
Undistributed Interest balance from previous year =	3606136		3,142,317
Less: Premium and Interest paid during purchase of Securities / Bonds	= 637839	2,968,297	
Total Undistributed interest carried forward to the Balance Sheet		<u>2,968,136</u>	<u>3,606,136</u>
Accounting Policies & Notes to Accounts - 3			
Schedules 1 to 3 form an integral part of the Accounts			

As per our report of even date  
for GSA & Associates  
Chartered Accountants

(Sunit Aggarwal)  
Partner

Member Secretary  
(Registrar, IIPA)

Member  
(IIPA Staff Association)

Member  
Executive Council

Hony. Treasurer  
IIPA

Chairman  
(Director, IIPA)

Director (Trg.)  
DOP & T

Director (Finance - Pers)  
Ministry of Home Affairs

Place : New Delhi

Dated : 11-09-2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

## NEW DELHI

General Provident Fund

### Schedule - 1

#### Accumulated Members' Entitlement

	Year ended 1.03.2009 (Rs.)	Year ended 31.03.2008 (Rs.)
Opening Balance	60,422,944	54,874,414
Contribution during the year	7,835,350	7,262,295
Interest credited	4,887,461	4,341,666
	<u>73,145,755</u>	<u>66,478,375</u>
Less :		
Settlement of Members' Accounts	189,329	2,275,746
Final Withdrawal	4,242,700	3,779,685
<b>Total</b>	<u><b>68,713,726</b></u>	<u><b>60,422,944</b></u>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

General Provident Fund

## Schedule - 2

### Investments

	As at 31.03.2009 (Rs.)	As at 31.03.2008 (Rs.)
<b>A Special Deposit Scheme SBI</b>	8,724,356	8,724,356
<b>B Other Investments</b>		
<b>i RBI Securities (25% Category)</b>	30,369,214	26,214,214
Investment with Post Office	1,200,000	1,200,000
<b>ii State Govt. Bonds (15% Category)</b>		
MKVDC Bonds	1,000,000	1,000,000
VIDC	-	700,000
WBIDFC Ltd.	1,400,000	1,400,000
S.L.(MP)	792,025	792,025
K.S.G. Securities	500,000	500,000
S.L. (GUJ.)	966,330	966,330
S.L. (UP) SBI DFHI	2,500,000	2,500,000
SDL (UP)	1,260,000	1,260,000
PSEB UTI	1,000,000	-
SL (BIHAR)	1,680,000	-
<b>iii Public Financial Institution etc. Bonds (40% Category)</b>		
IDBI Bonds	2,100,000	1,100,000
HUDCO	10,350,000	7,150,000
GSRTC	280,000	490,000
Nabard Bhavishya Nirman Bonds	2,047,500	-
PFC	4,000,000	-
<b>iv Pvt. Sector Bonds (10% Category)</b>		
STDR with UCO Bank	-	3,565,018
<b>Total</b>	<b>70,169,425</b>	<b>57,561,943</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

General Provident Fund

## Schedule – 3

Accounting Policies and Notes to the Accounts.

### A. Accounting Policies

1. Account of the Fund has been prepared on cash basis.
2. Investments are stated at cost less premium.

### B. Notes to the Accounts

1. Balances of advances to members are subject to confirmation.
2. Members of the Fund are Contributing @ 6% of the Basic Pay plus Dearness Pay (DP).
3. Amount receivable from dimension securities Rs. 20,000/- (Payment made for 8.15% GOI FCI special bond 2022 on 25th March 2009 is Rs. 12,75,000/-. Actual allotment for the same was made worth Rs. 12,55,000/- so the balance amount of Rs. 20,000/- should be recovered back).
4. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary  
(Registrar, IIPA)

Chairman  
(Director, IIPA)

# AUDITOR'S REPORT

## To the Members

### Pension Fund - IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration - Pension Fund as at 31st March, 2009 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material mis-statement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

### Further, we report that:

1. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
3. The Balance Sheet and Income & Expenditure Account dealt with by these reports, are in agreement with the books of account;
4. In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India :-
  - a. In the case of Balance Sheet, of the State of affairs of the Institute as at 31st March, 2009 and
  - b. In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.

For GSA & Associates.  
Chartered Accountants

Place: New Delhi

Date: September 11, 2009

(Partner)  
M.No. 083899

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

Pension Fund  
Balance Sheet as at 31st March, 2009

	Schedule	As at 31.3.2009 Rs.	As at 31.3.2008 Rs.
<b>Liabilities</b>			
Corpus	1	115,017,700	114,748,639
Amount payable to GP Fund		-	925,676
Amount payable to New Pension Fund		-	21,576
<b>Total</b>		<b>115,017,700</b>	<b>115,695,891</b>
<b>Assets</b>			
Investments	2	111,124,502	110,603,150
Recoverable from :			
UP Co-op. Spinning Mills Fed. Ltd.		2,000,000	2,000,000
C.P. Fund		33,750	45,560
Dimension Securities		30,000	-
TDS Receivable		40,427	40,427
Balance with SBI		1,789,021	3,006,954
<b>Total</b>		<b>115,017,700</b>	<b>115,695,891</b>

Accounting Policies & Notes to Accounts 3

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date  
for GSA & Associates  
Chartered Accountants

(Sunil Aggarwal)  
Partner

Member Secretary  
(Registrar, IIPA)

Member  
(IIPA Staff Association)

Member  
Executive Council

Hony. Treasurer  
IIPA

Chairman  
(Director, IIPA)

Director (Trg.)  
DOP & T

Director (Finance - Pers)  
Ministry of Home Affairs

Place : New Delhi

Dated : 11-09-2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Pension Fund

Income & Expenditure for the year ended 31.3.2009

		Year ended 31.3.2009 Rs.	Year ended 31.3.2008 Rs.
<b>Income</b>			
Interest Income			
Interest Received during the year	8,486,131		
Less: Premium and interest paid on purchase of Govt. Securities	195,790	8,290,341	8,546,429
<b>Total - A</b>		<u>8,290,341</u>	<u>8,546,429</u>
<b>Expenditure</b>			
(As certified by the Management)			
Commuted Value of Pension		855,071	415,317
Payments of Monthly Pension		7,224,996	6,966,655
Bank Charges		1,578	2,627
<b>Total - B</b>		<u>8,081,645</u>	<u>7,384,599</u>
Surplus/Deficit for the year	<b>( A - B )</b>	208,696	1,161,830
Surplus from previous year		39,664,286	38,502,456
Carried to Balance Sheet		<u>39,872,982</u>	<u>39,664,286</u>
Accounting Policies & Notes to Accounts - 3			
Schedules 1 to 3 form an integral part of the Accounts			

As per our report of even date  
for GSA & Associates  
Chartered Accountants

(Sunil Aggarwal)  
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Director (Finance - Pers)  
Ministry of Home Affairs

Place : New Delhi  
Dated : 11-09-2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

## Pension Fund

### Schedule - 1

#### Corpus

		Year ended 31.03.2009 (Rs.)		Year ended 31.03.2008 (Rs.)
<b>Govt. Grant</b>		<u>55,071,000</u>		<u>55,071,000</u>
Transfer of Employer's Share from CPF -- B/F	20,013,353		19,100,735	
Add : Pension Contribution in respect of Staff on Deputation	<u>60,365</u>	20,073,718	<u>912,618</u>	20,013,353
Add: Transferred from Income & Expenditure A/c		<u>39,872,982</u>		<u>39,664,286</u>
<b>Total</b>		<u><b>115,017,700</b></u>		<u><b>114,748,639</b></u>



# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

## NEW DELHI

### Pension Fund

#### Schedule - 2

#### Investments

	As at 31.03.2009 (Rs.)	As at 31.03.2008 (Rs.)
(a) Special Deposit Scheme	7,968,774	7,968,774
(b) Other Investments		
(i) Central Govt. RBI Securities (25% Category)	44,588,588	43,443,588
I.I. BANK OF INDIA	3,000,000	3,000,000
Post Office - Time Deposit	12,600,000	12,600,000
Syndicate Bank	6,000,000	6,000,000
(ii) State Govt. Bonds (15% Category)		
MKVDC Bonds	200,000	1,000,000
GSRTC	280,000	490,000
S.L.(MP)	1,279,425	1,279,425
Karnataka State Govt. Security	2,044,000	2,044,000
S.L. (GUJ.)	3,240,150	3,240,150
S.L. (KERALA)	369,815	369,815
S.L. (UP)	240,000	240,000
PSEB	1,000,000	-
SL (BIHAR)	350,000	-
(iii) Public Financial Institution etc. Bonds (40% Category)		
ICICI Bonds	4,000,000	4,000,000
IDBI Bonds	11,100,000	11,100,000
HUDCO Public Deposit Scheme	10,150,000	9,650,000
GSRTC	80,000	140,000
Power Finance Corporation	1,000,000	-
Nabard Bhavishya Nirman Bond	633,750	-
(iv) Pvt. Sector Bonds (10% Category)		
FDR with UCO Bank	1,000,000	4,037,398
<b>Total</b>	<b>111,124,502</b>	<b>110,603,150</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

## Pension Fund

### Schedule – 3

#### Accounting Policies and Notes to the Accounts.

##### A. Accounting Policies

1. Account of the Fund has been prepared on cash basis.
2. Investments are stated at cost less premium.

##### B. Notes to the Accounts

1. Recoverable amount from U.P. Co-operative Spinning Mills Federation Ltd. represent Investment of Rs. 20,00,000/- which matured in the year 2003-04 but this amount is still pending for recovery from the company.

Further, Investment scripts of the above Investment of Rs. 20,00,000/- have not been received by IIPA since inception.

Said company ( i.e. U.P. Co-operative Spinning Mills Federation Ltd. ) has also been in default of payment of interest from Dec. 2000 onwards. Legal proceedings have already been initiated for the recovery of dues.

2. Claim for the recovery of TDS receivable Rs. 40,427/- is yet to be made which pertains to previous years.
3. Amount receivable from Dimension Securities Rs. 30,000/- (Payment made for 8.15% GOI FCI special bond 2022 on 25th March 2009 is Rs. 5,75,000/-. Actual allotment for the same was made worth Rs. 5,45,000/- so the balance amount of Rs. 30,000/- should be recovered back).
4. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary  
(Registrar, IIPA)

Chairman  
(Director, IIPA)

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

## NEW DELHI

New Pension Fund

Balance Sheet as at 31st March, 2009

	Schedule	As at 31.3.2009 Rs.
<b>Liabilities</b>		
Accumulated Balance	1	592,707
Undistributed Interest		(26,186)
<b>Total</b>		<u><b>566,521</b></u>
<b>Assets</b>		
Investments	2	380,000
Balance with SBI		186,521
<b>Total</b>		<u><b>566,521</b></u>
Accounting Policies & Notes to Accounts	3	
Schedules 1 to 3 form an integral part of the Accounts		

As per our report of even date  
for GSA & Associates  
Chartered Accountants

(Sunil Aggarwal)  
Partner

T.N. Chaturvedi  
(Chairman, IIPA)

S.P. Verma  
(Hony. Treasurer)

B.S. Baswan  
(Director, IIPA)

Place : New Delhi  
Dated : 11-09-2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI

New Pension Fund  
Income & Expenditure for the year ended 31.3.2009

		Year ended 31.3.2009 Rs.
<b>Income</b>		
Interest	8,896	<u>8,896</u>
<b>Expenditure</b>		
(a) Interest Credited to:		
- Members Contribution	17,483	
- Employer's Contribution	<u>17,599</u>	
		35,082
(b) Bank & Postal Charges		<u>-</u>
		<u>35,082</u>
Surplus/(Deficit) for the year		(26,186)
Undistributed Interest from previous year		-
Undistributed interest carried forward to the Balance Sheet		<u>(26,186)</u>

Accounting Policies & Notes to Accounts 3  
Schedules 1 to 4 form an integral part of the Account

As per our report of even date  
for GSA & Associates  
Chartered Accountants

(Sunil Aggarwal)  
Partner

T.N. Chaturvedi  
(Chairman, IIPA)

S.P. Verma  
(Hony. Treasurer)

B.S. Baswan  
(Director, IIPA)

Place : New Delhi  
Dated : 11-09-2009

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

## New Pension Fund

### Schedule - 1

	Members Contribution (Rs.)	Employers Contribution (Rs.)	Total as on 31.03.2009 (Rs.)
Accumulated Entitlement			
Opening Balance	88,895	88,776	177,671
Contribution during the year	189,977	189,977	379,954
Interest credited @ 8.0%p.a.	17,483	17,599	35,082
Total	296,355	296,352	592,707

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI

New Pension Fund

Schedule - 2  
Investments

	As at 31.03.2009 (Rs.)
FDR with UCO Bank	380,000
Total	380,000



# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

New Pension Fund

## Schedule - 3

Accounting Policies and Notes to the Accounts :

### A. Accounting Policies

1. Account of the Fund has been prepared on Cash Basis.

### B. Notes to Accounts

1. Balances of advances to members are subject to confirmation.

T.N. Chaturvedi  
(Chairman)

S.P. Verma  
(Hony. Treasurer)

B.S. Baswan  
Director